

## The Future of Legal. Reimagined. Legal Operations Executive Transition Lab

# A moment that matters

As more is being asked of the Chief Legal Officer and the legal function, the legal operations executive takes on a greater degree of responsibility. There is mounting pressure to navigate the quickly changing legal technology landscape, while innovating or improving processes and managing talent pipelines and operational strategy.

## An opportunity to accelerate

As a legal operations executive, how do you respond in the face of a major challenge? You plan. You execute. And you deliver.

Ideally, you also take time to talk to peers who have faced similar challenges, analyze your team, identify obstacles, and fine-tune your strategy. That kind of preparation could take weeks or months. But today, it has to happen fast.

At Deloitte, our mission is to help executives thrive and accelerate in times of change. So we've designed an experience that brings together what might take months of planning and

research into one intense, productive, and confidential day.

The Transition Lab helps prepare you for the full range of roles you'll need to play - from designing an operational strategy to driving a tech-enabled transformation. The lab day culminates in the creation of a custom-built road map centered on your top priorities, as well as specific actions and milestones to help you stay on track for success.

# An integrated approach

The expectations are high, and each of your stakeholders has an opinion about what success looks like for you. Strategy. Transformation. Efficiency. Talent. Technology. Stakeholder Engagement. Cost Management.

Unlocking your growth ambitions requires an integrated plan that touches and influences all aspects of the legal function. When it comes to leading legal operations, you need to know how your decisions will impact outcomes for other legal function leaders - and how those leaders may respond. Our stakeholder

interviews collect these insights to inform your day.

You are at a moment that matters. Learn more on how the Transition Lab can help you use an integrated approach to expedite your impact and ultimately accelerate your career.

## Your day in the Transition Lab

#### **Aspirations and legacy**

To leave your mark, you first need to identify your goal. It starts with aligning where you want to go with where the organization needs to be in an unbiased environment.

- What do I want to be known for?
- How will I champion innovation and growth?
- What do I want my legacy to be?
- What will prevent me from reaching my goals?

#### Strategies and priorities

There are endless demands on your time but having a well defined strategy and focused priorities are key to managing your time and enabling success.

- What are the five priorities that will allow me to have the greatest impact?
- How do I effectively communicate these priorities to others?
- What are the appropriate measures of success for each priority?
- Who will help me execute on each priority?

#### Talent and skills

When it comes to talent, you have to place the right people in the right seats. Figuring out who will advance your priorities is critical and needs to occur in an unbiased environment.

- Do I have the right team?
- What skills does my team need to move my priorities forward?
- How will I attract and energize talent?
- Who can I develop vs. replace?



#### Influencers and stakeholders

Actively managing your stakeholders will be key to accomplishing your priorities and ultimately your long-term goals. You'll identify your key stakeholders and develop a plan to connect and tackle the challenges you'll face with them.

- How do I find alignment with my stakeholders' goals?
- Which stakeholders are likely to support me? With which stakeholders do I need to focus on strengthening relationships?
- How can I galvanize my network to support my priorities?
- How do I adapt my approach and leadership style to influence various stakeholders?

### Let's talk

Deloitte's Chief Legal Officer Program helps legal and legal operations executives bring more value to the business world as they grow in their careers, through an interconnected series of professional development and networking programs.

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