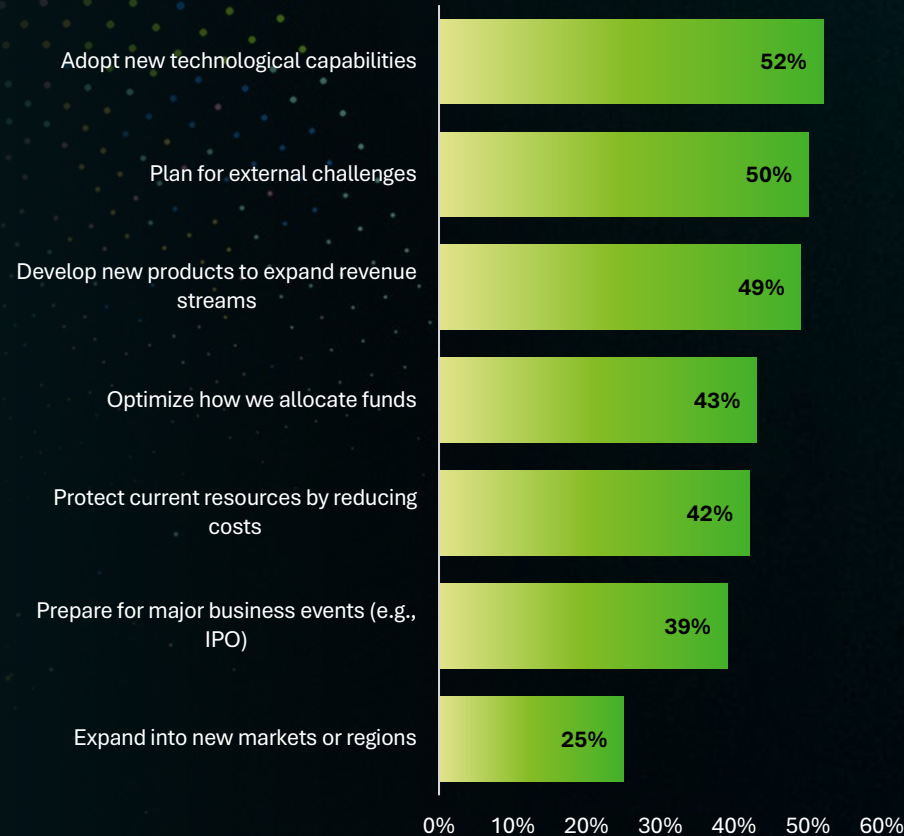


Deloitte polled 100 CFOs and senior finance professionals from companies within the Life Sciences and Health Care (LSHC) industry with annual revenues of US\$1 billion or more.

Many LSHC leaders are focusing on several priorities, from adopting new technologies to planning for external challenges

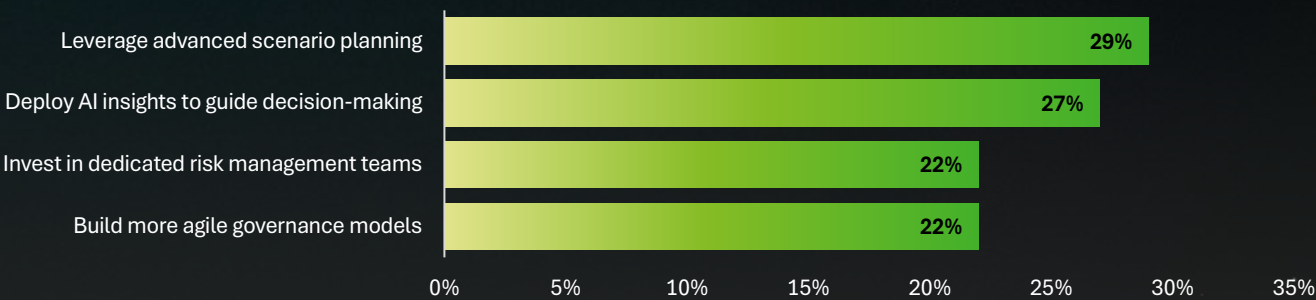
TOP 3 LSHC RESPONDENT PRIORITIES THROUGH FY 2026



TREND 1

The speed priority—Advanced scenario planning and agile governance for navigating uncertainty

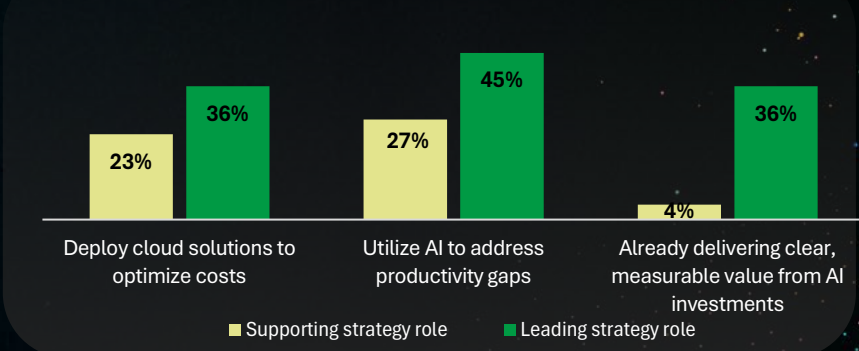
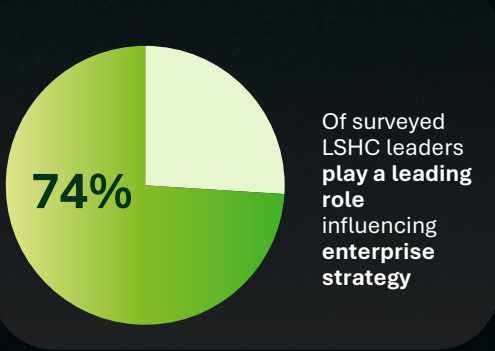
Surveyed LSHC leaders cite better anticipation of needs and more agile responses as most important for managing uncertainty more effectively.



TREND 2

Finance leaders are stepping up as strategy leaders—especially when they embrace advanced AI and cloud

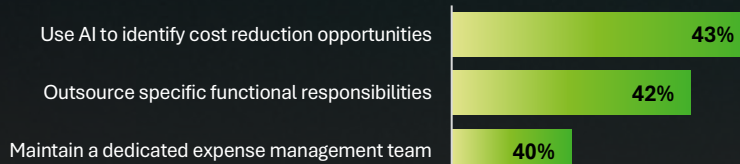
Many LSHC leaders use cloud and AI to scale their influence.



TREND 3 **Focus. Precision. Discipline—How finance-led cost management helps drive measurable value**
Many surveyed LSHC leaders focus on AI and outsourcing to optimize costs.



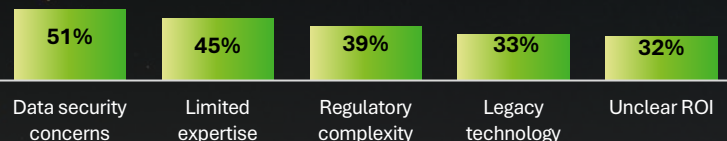
TOP 3 COST MANAGEMENT TACTICS REPORTED BY SURVEYED LSHC LEADERS



TREND 4 **The journey to agentic insights—Many finance teams embrace AI, but ROI and agentic implementations often lag**
Data security concerns and limited expertise hinder AI adoption for many respondents in the LSHC industry.

While 67% of respondents fully deployed an AI solution in finance, only 17% have also demonstrated measurable value and integrated at least one agentic solution

TOP AI CHALLENGES FOR LSHC RESPONDENTS



Top three opportunities cited for agentic AI:

1. Financial planning and analysis (49%)
2. Sales and profitability management (48%)
3. Working capital optimization (38%)

TREND 5 **Infusing tech talent in finance—Where data scientists and accountants meet**
Technical, business, and human skills are of priority for many surveyed LSHC executives.

TOP 3 SKILLS PRIORITIZED THROUGH 2026 FOR LSHC RESPONDENTS



62%

Of LSHC respondents choose at least one technical skill as a top development priority through 2026

Collectively, these trends illustrate the integral—and increasingly more prominent—role finance leaders are often playing in helping their organizations optimize costs, catalyze innovation, and orchestrate a strategic agenda that fuels enterprise-wide growth and value.

Finance Trends 2026

Let's get started



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