## **Deloitte.**





Results by respondent demographic

#### **Board Practices Quarterly**

Board oversight of culture June 2024

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Results by respondent demographic

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Respondents, primarily corporate secretaries, in-house counsel, and other in-house governance professionals, represent public companies.

Public company respondent market capitalization as of December 2023: 44% large-cap (which includes mega- and large-cap) (> \$10 billion); 51% mid-cap (\$2 billion to \$10 billion); and 5% small-cap (which includes small-, micro-, and nano-cap) (< \$2 billion). Respondent industry breakdown: 31% energy, resources, and industrials; 27% financial services; 19% consumer; 18% technology, media, and telecommunications; and 4% life sciences and health care.

Results pertaining to small-cap and private companies have been omitted due to limited respondent population.

Response percentages may not add up to 100% due to rounding.

#### **Contacts:**

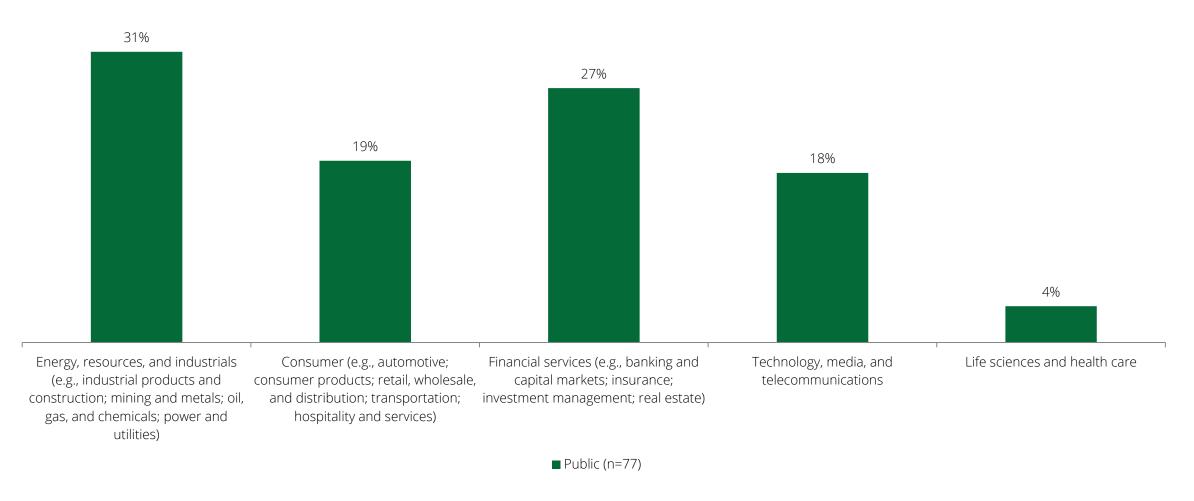
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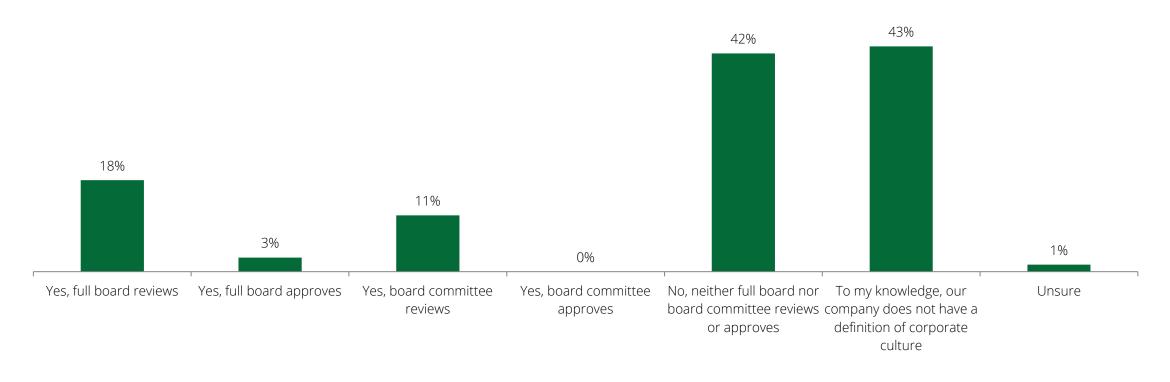
# **Public companies**

77 public companies responded to the survey. An "n" value is provided to show the actual number of responses for each question.

#### Indicate which best describes your company's industry:

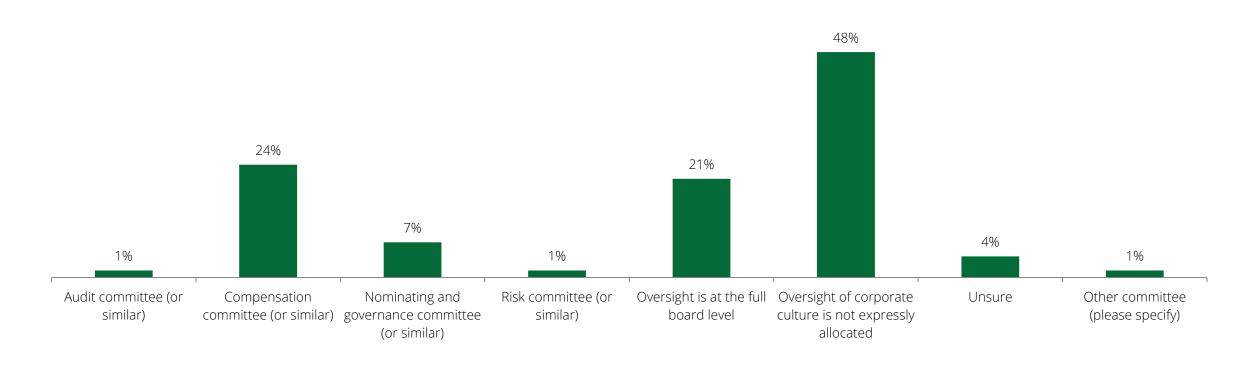


#### Does your full board or a board committee review or approve your company's definition of corporate culture? [Select all that apply]

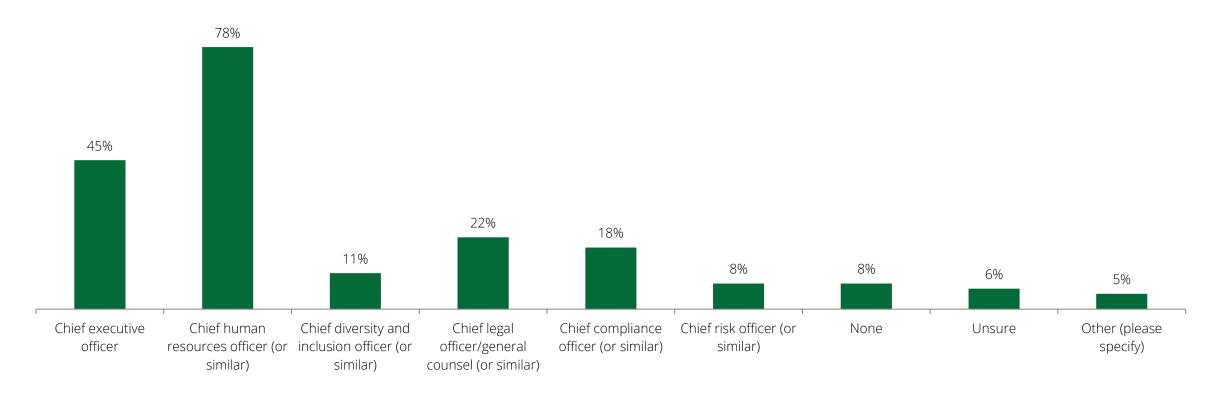


■ Public (n=74)

#### Where does primary oversight of corporate culture as a stand-alone item lie within your company's board? [Select all that apply]

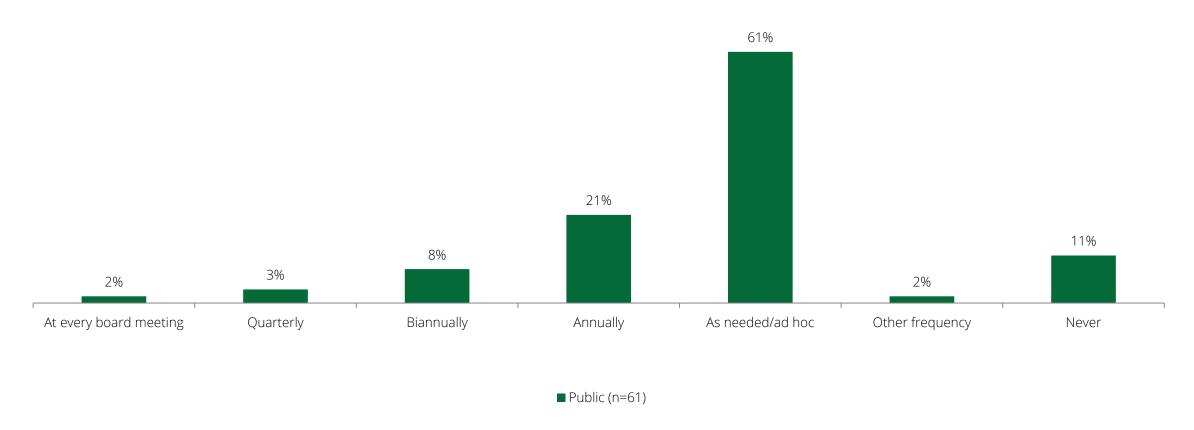


#### Which member(s) of management is/are responsible for culture risk in your company? [Select all that apply]

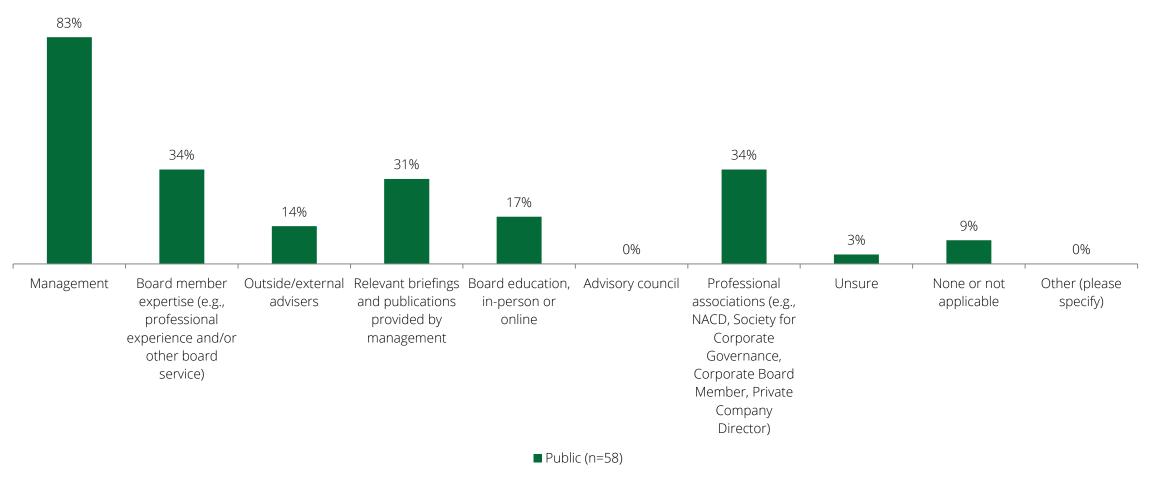


■ Public (n=65)

## Describe the frequency of corporate culture topics on full board meeting agendas (vs. at the committee level). [Select all that apply]



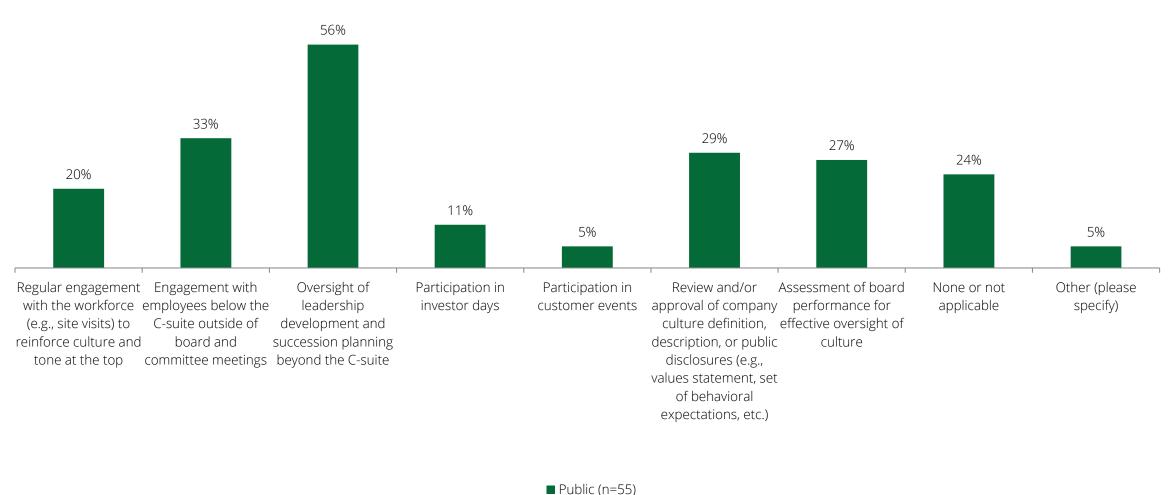
# What resource(s) does the board/responsible committee use to stay current on corporate culture topics generally? [Select all that apply] Note: The next question focuses on information reported to the board for purposes of monitoring and evaluating culture



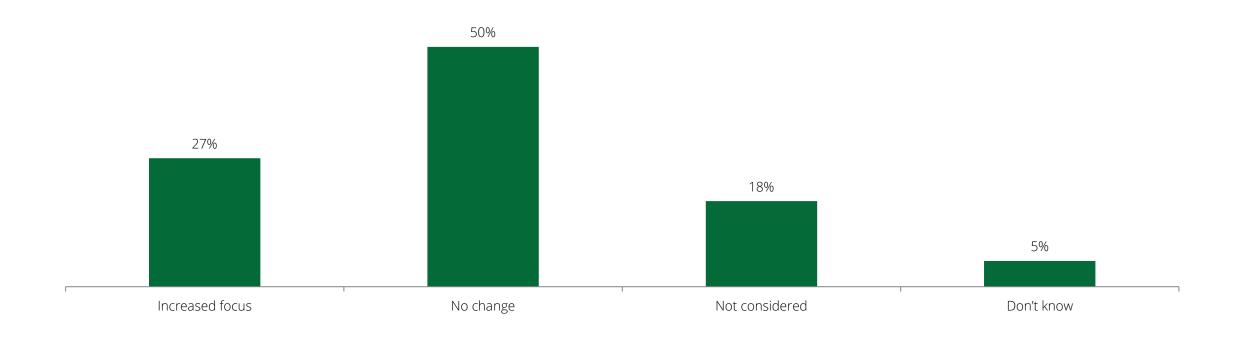
#### What information does your board/responsible committee receive to monitor and evaluate company culture and behavior? [Select all that apply]



#### Which of the following ways does your board/responsible committee participate in your company culture and behavior? [Select all that apply]

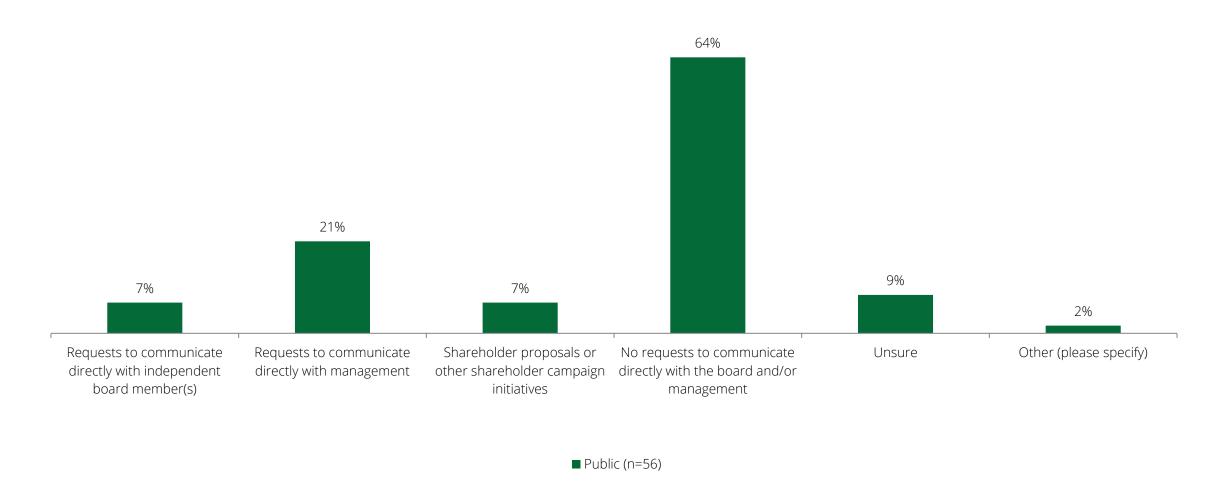


#### In the past 1-2 years, how has the board considered corporate culture with regard to your company's strategic priorities?



■ Public (n=56)

#### Have any of your company's shareholders discussed or asked to discuss corporate culture-related matters with management and/or the board during the past year? [Select all that apply]



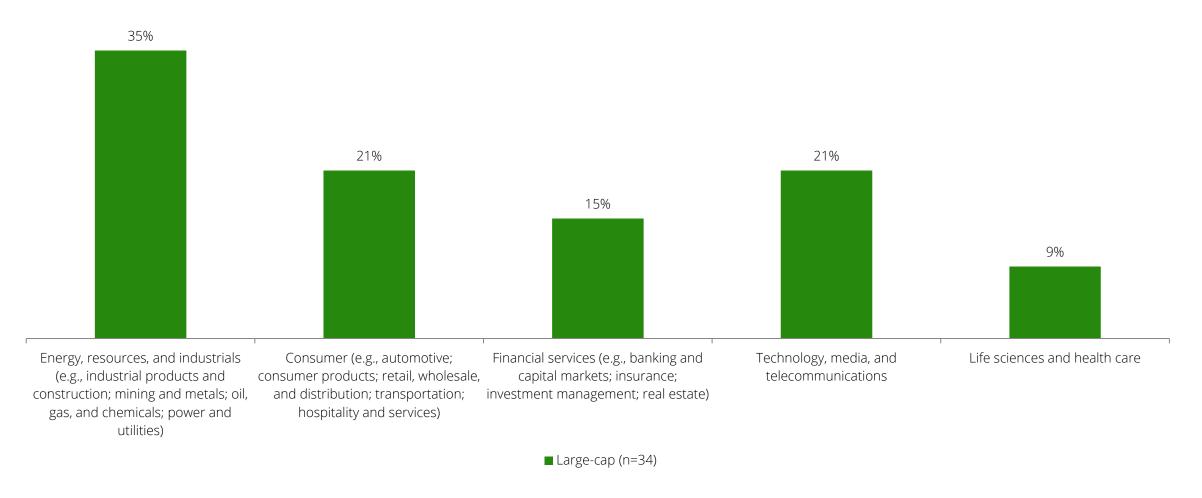


## **Public companies**

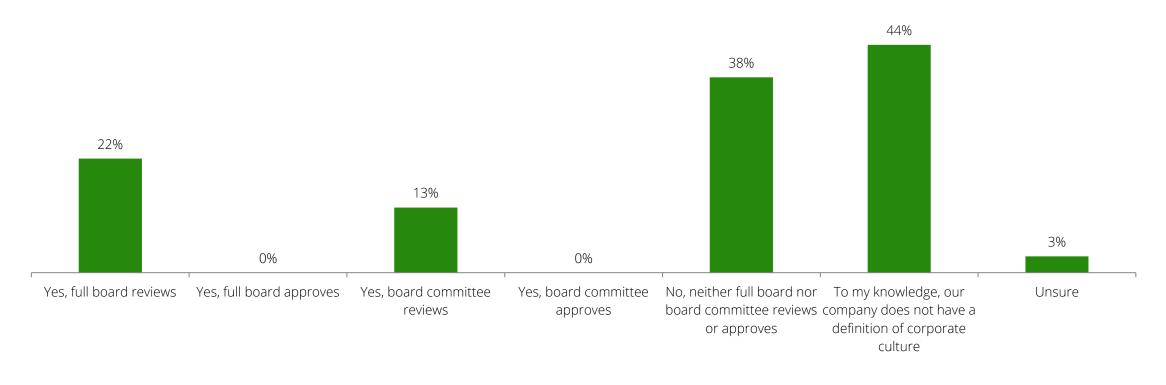
Mega- and large-cap (>\$10 billion)

34 mega- and large-cap public companies responded to the survey. An "n" value is provided to show the actual number of responses for each question.

#### Indicate which best describes your company's industry:

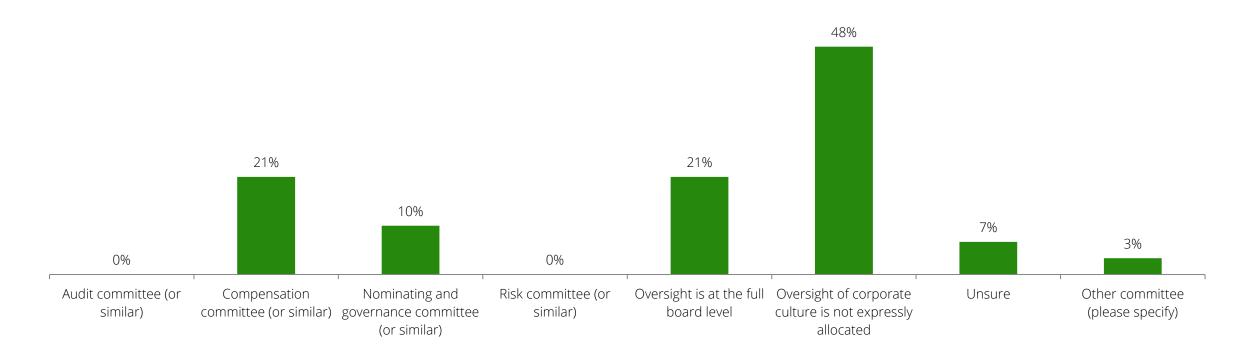


#### Does your full board or a board committee review or approve your company's definition of corporate culture? [Select all that apply]



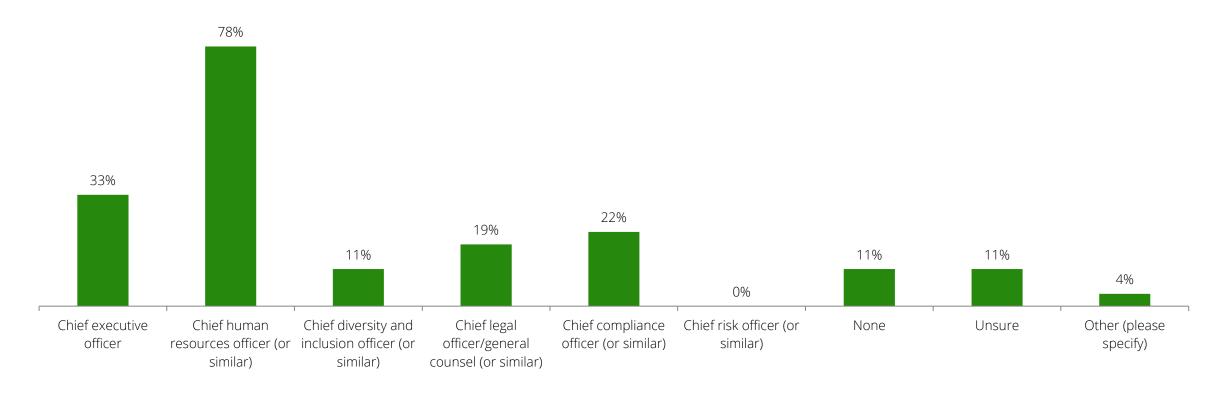
■ Large-cap (n=32)

## Where does primary oversight of corporate culture as a stand-alone item lie within your company's board? [Select all that apply]



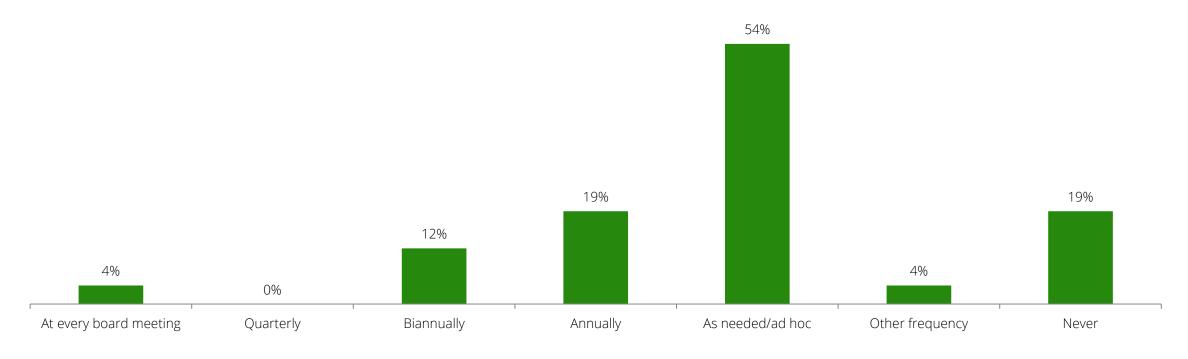
■ Large-cap (n=29)

#### Which member(s) of management is/are responsible for culture risk in your company? [Select all that apply]



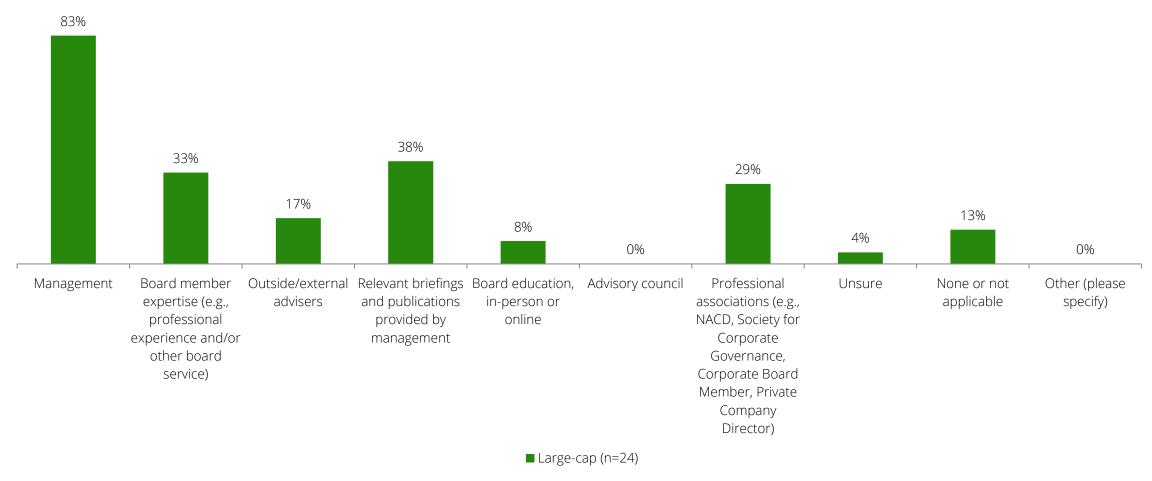
■ Large-cap (n=27)

## Describe the frequency of corporate culture topics on full board meeting agendas (vs. at the committee level). [Select all that apply]

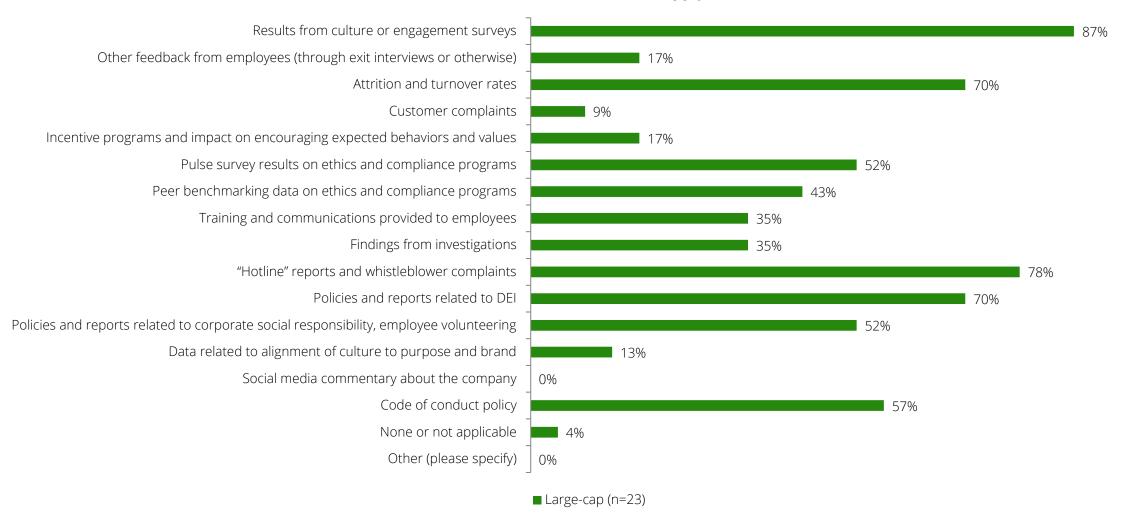


■ Large-cap (n=26)

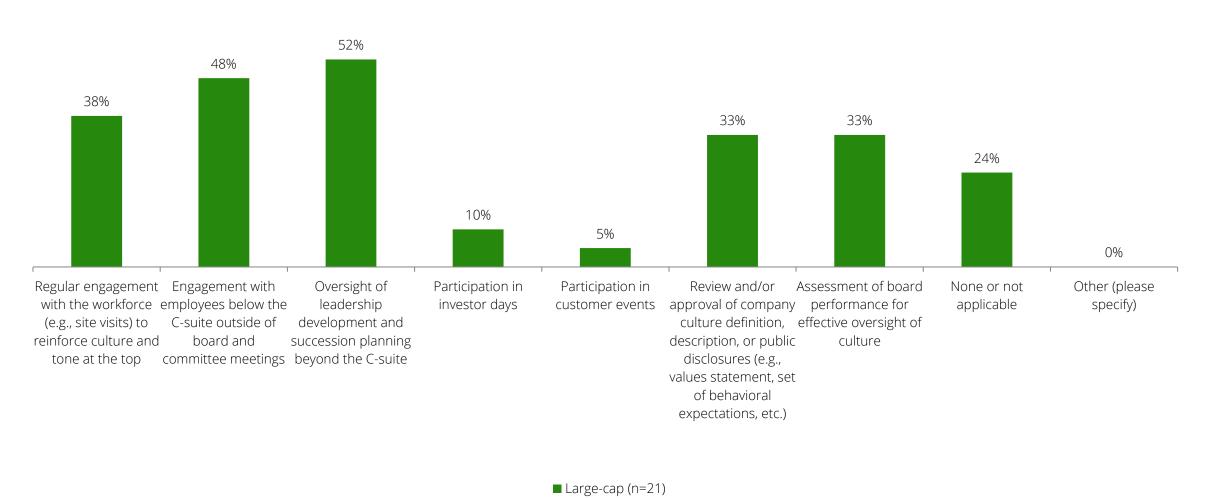
# What resource(s) does the board/responsible committee use to stay current on corporate culture topics generally? [Select all that apply] Note: The next question focuses on information reported to the board for purposes of monitoring and evaluating culture



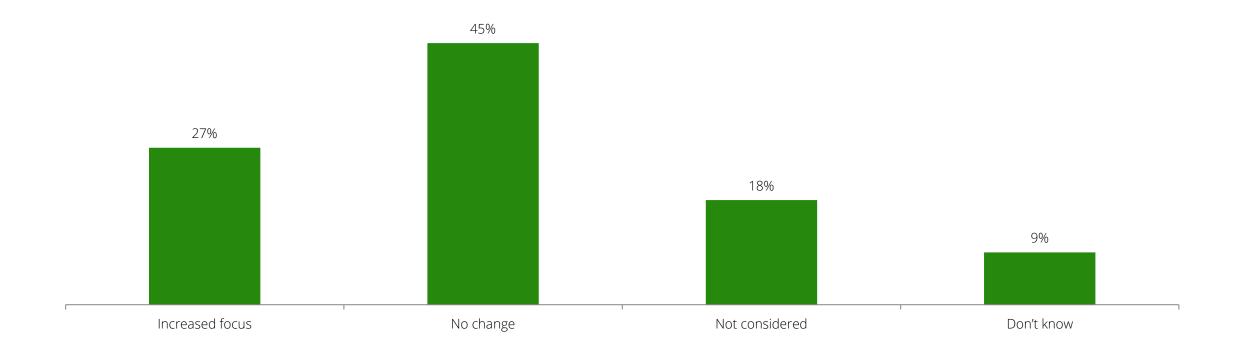
#### What information does your board/responsible committee receive to monitor and evaluate company culture and behavior? [Select all that apply]



#### Which of the following ways does your board/responsible committee participate in your company culture and behavior? [Select all that apply]

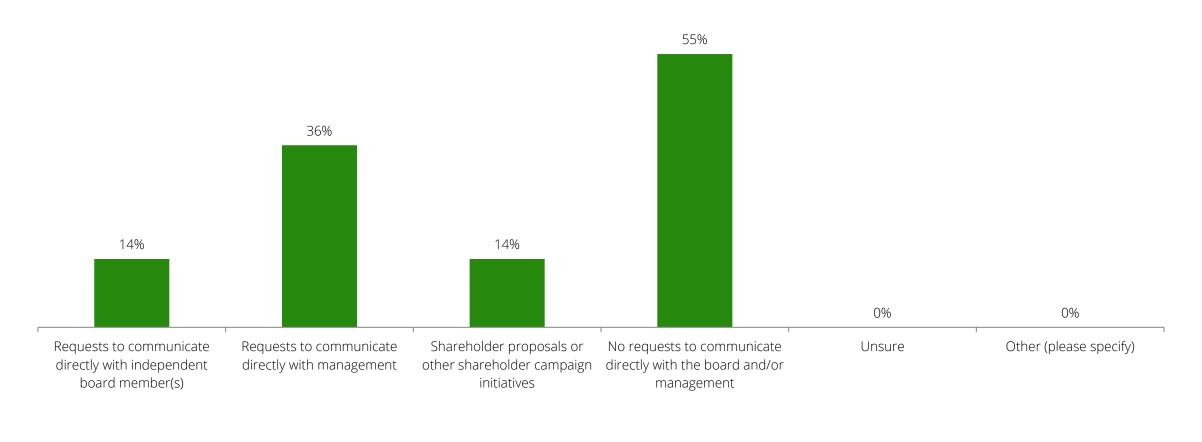


### In the past 1-2 years, how has the board considered corporate culture with regard to your company's strategic priorities?



■ Large-cap (n=22)

### Have any of your company's shareholders discussed or asked to discuss corporate culture-related matters with management and/or the board during the past year? [Select all that apply]



■ Large-cap (n=22)

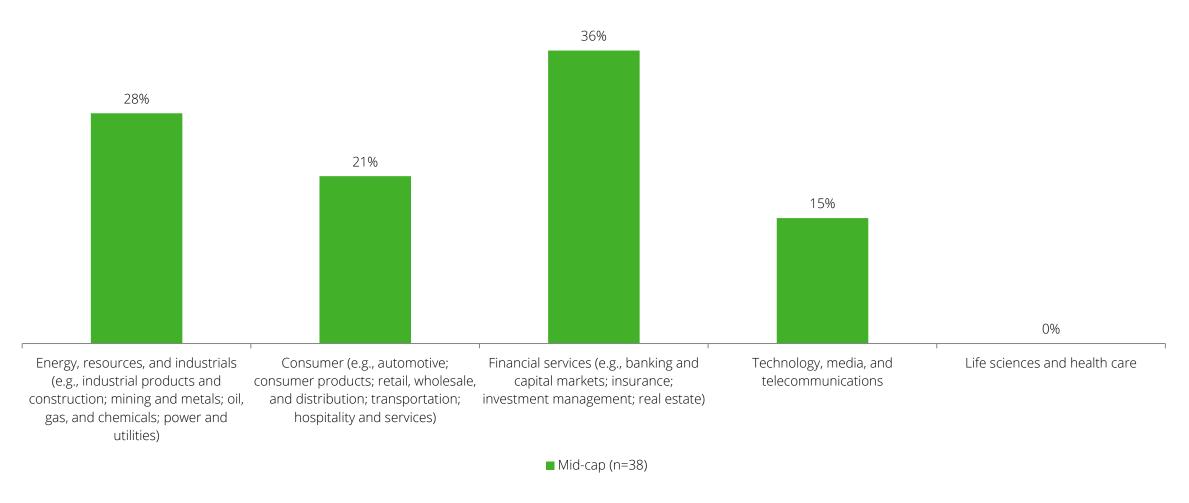


## **Public companies**

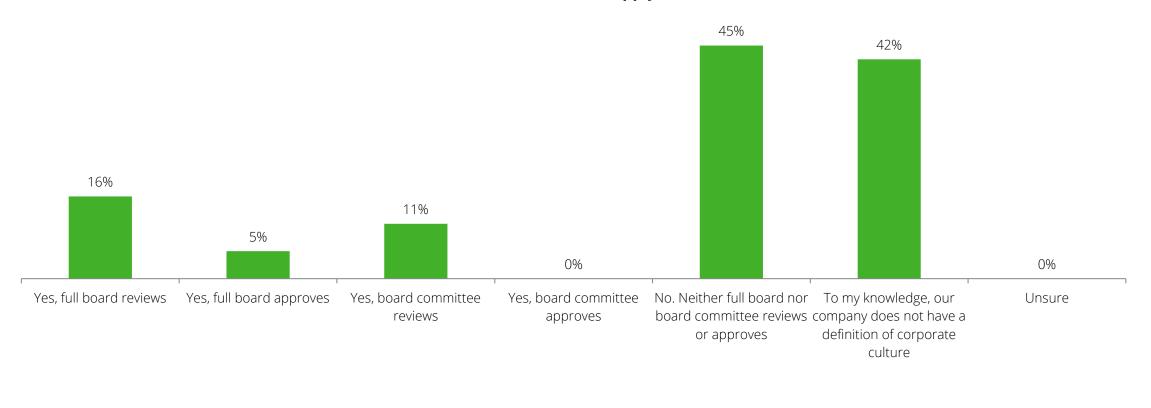
Mid-cap (\$2 billion to \$10 billion)

39 mid-cap public companies responded to the survey. An "n" value is provided to show the actual number of responses for each question.

#### Indicate which best describes your company's industry:

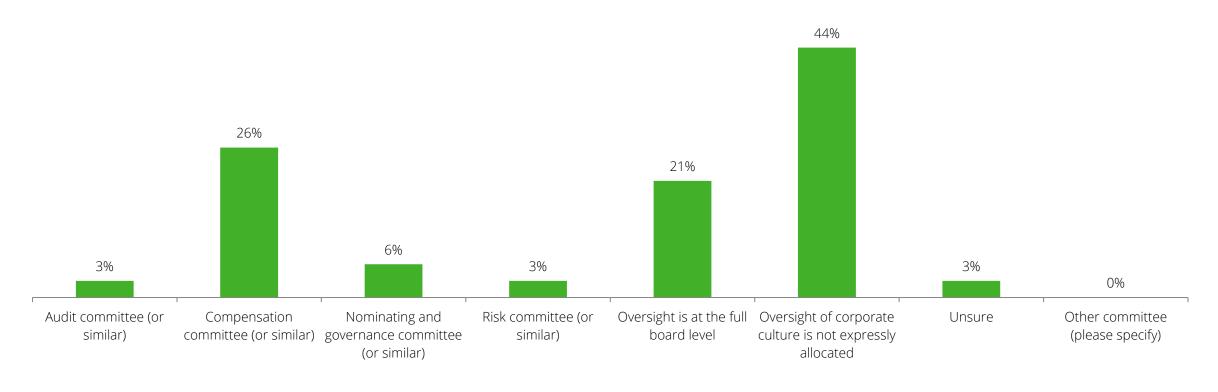


## Does your full board or a board committee review or approve your company's definition of corporate culture? [Select all that apply]



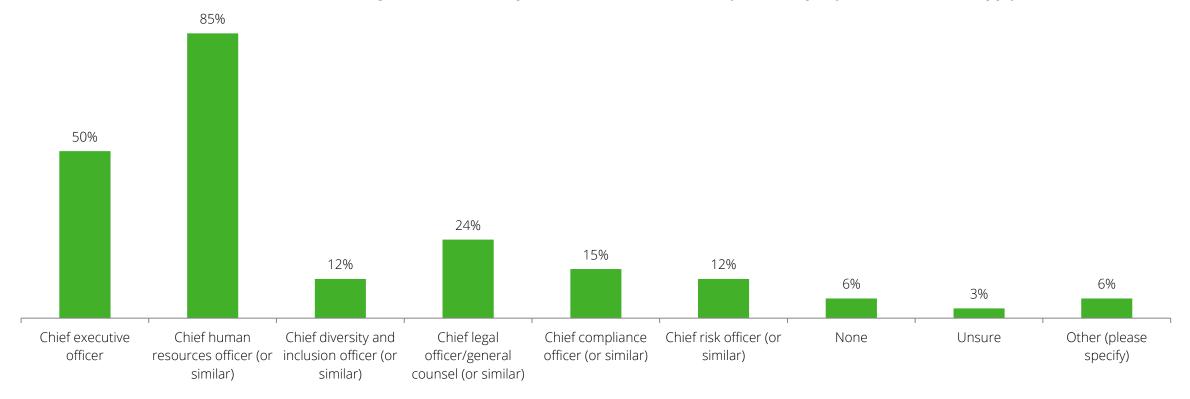
■ Mid-cap (n=38)

#### Where does primary oversight of corporate culture as a stand-alone item lie within your company's board? [Select all that apply]



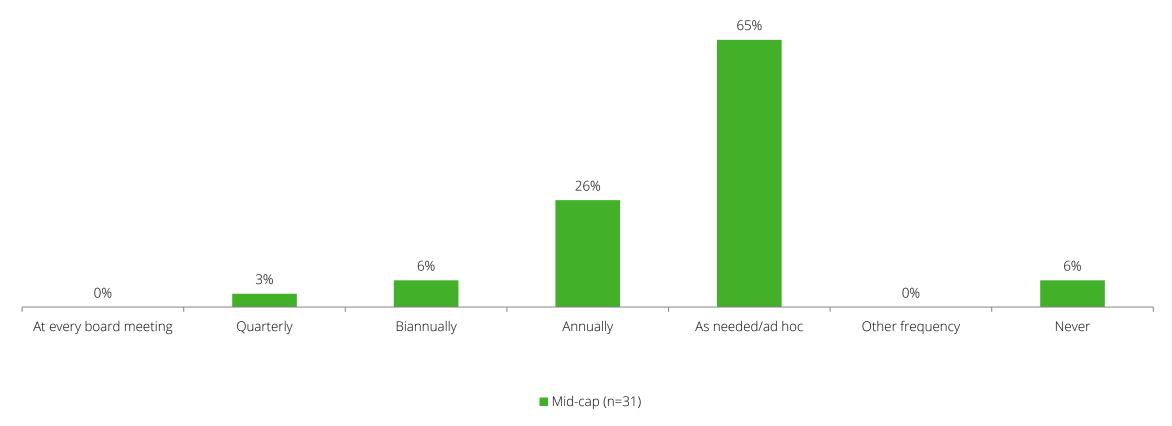
■ Mid-cap (n=34)

#### Which member(s) of management is/are responsible for culture risk in your company? [Select all that apply]

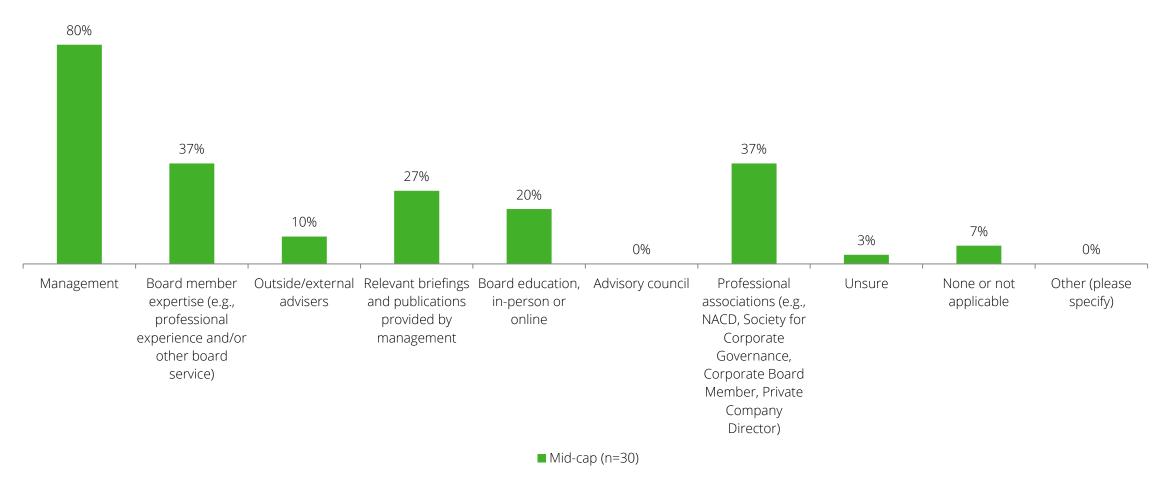


■ Mid-cap (n=34)

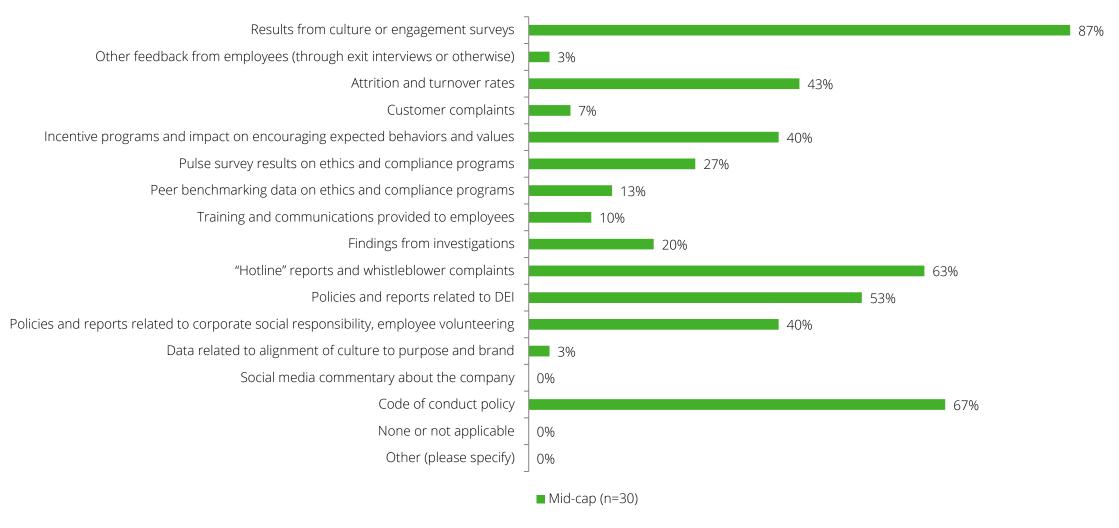
## Describe the frequency of corporate culture topics on full board meeting agendas (vs. at the committee level). [Select all that apply]



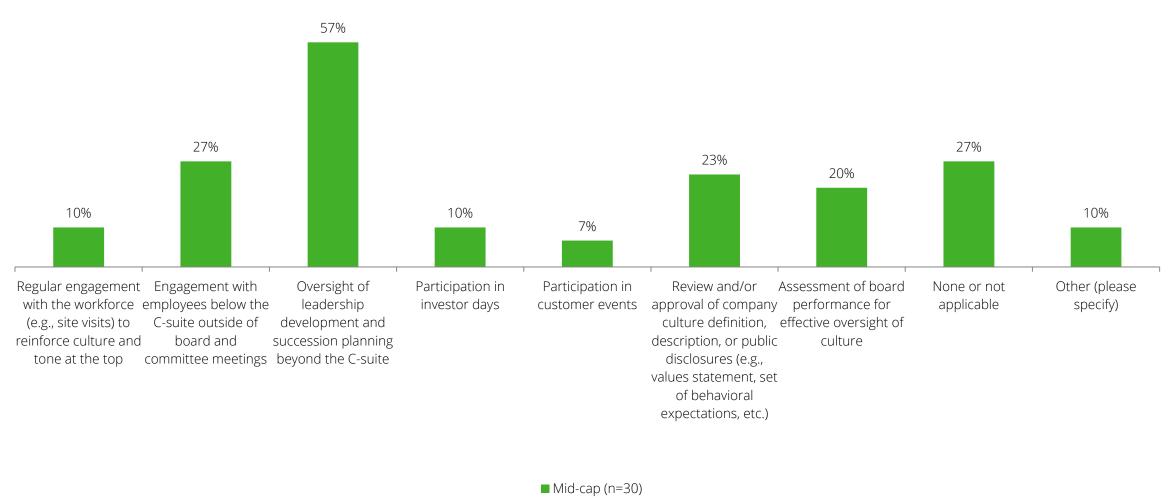
# What resource(s) does the board/responsible committee use to stay current on corporate culture topics generally? [Select all that apply] Note: The next question focuses on information reported to the board for purposes of monitoring and evaluating culture



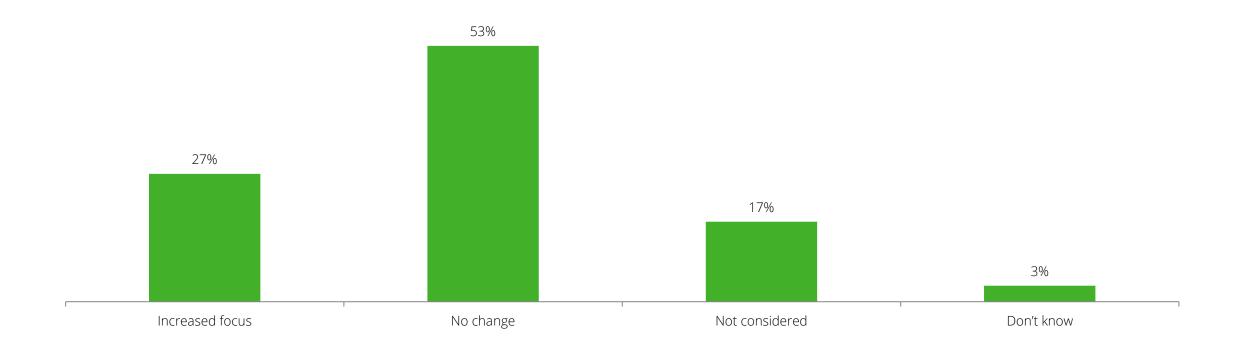
#### What information does your board/responsible committee receive to monitor and evaluate company culture and behavior? [Select all that apply]



### Which of the following ways does your board/responsible committee participate in your company culture and behavior? [Select all that apply]

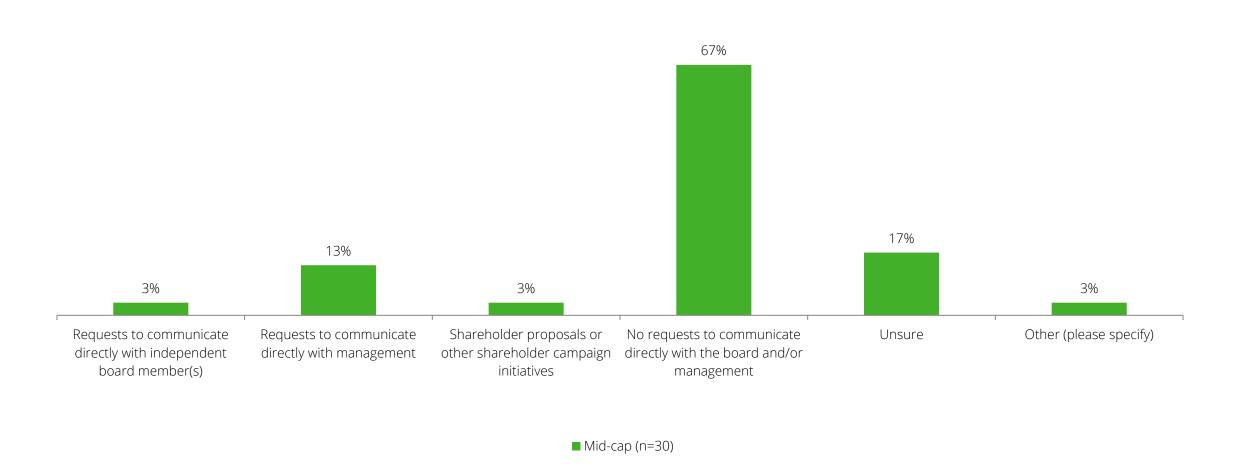


### In the past 1-2 years, how has the board considered corporate culture with regard to your company's strategic priorities?



■ Mid-cap (n=30)

### Have any of your company's shareholders discussed or asked to discuss corporate culture-related matters with management and/or the board during the past year? [Select all that apply]



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#### **About the Center for Board Effectiveness**

Deloitte's Center for Board Effectiveness helps directors deliver value to the organizations they serve through a portfolio of high quality, innovative experiences throughout their tenure as board members. Whether an individual is aspiring to board participation or has extensive board experience, the Center's programs enable them to contribute effectively and provide focus in the areas of governance and audit, strategy, risk, innovation, compensation, and succession.

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