

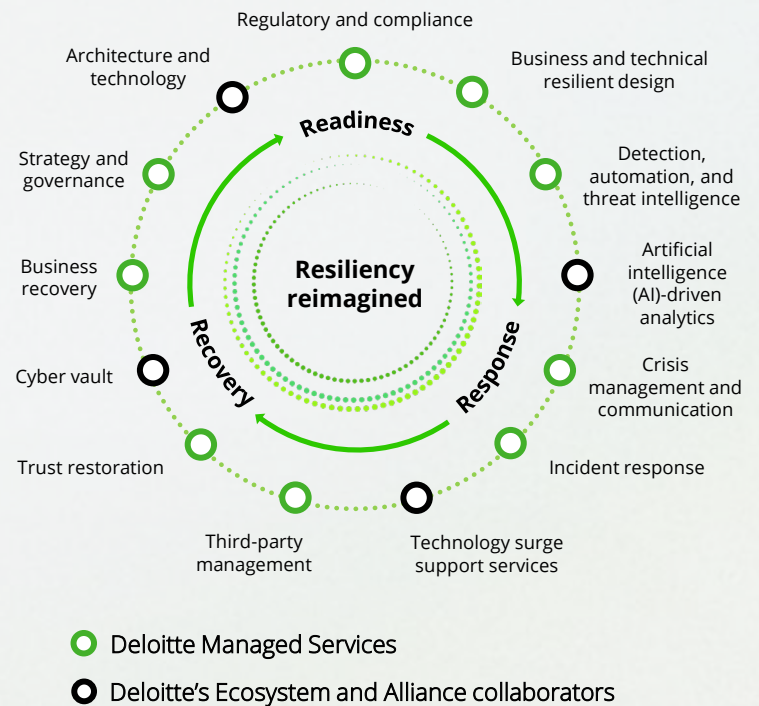


# Resiliency reimaged: Readiness, response, recovery

Recent disruptions to business operations show that conventional risk management, business continuity and disaster recovery approaches are not enough for organizations to effectively respond and recover from severe but plausible disruptions. It requires an approach that integrates the different disciplines and design thinking to balance resilience spend with organizations' risk appetite.

Unforeseen disruptions are often inevitable. By preparing with readiness, response, and recovery, companies can significantly enhance their resiliency.

Leveraging our vast experience and ecosystem and alliance collaborators, we've developed key guidelines to assist in formulating a resilience strategy that aligns with your risk tolerance and remasters resilience.



## Market drivers and trends

The reality of today's environment

### Cyberattacks are more frequent and far-reaching

Threats do not exist in isolation—there is a cyber life cycle challenge affecting many industries.

### Legacy resilience is costly and ineffective

Traditional redundancy and replication strategies can inadvertently propagate modern cyber risks rather than mitigate them, highlighting the need for smarter, more secure solutions.

### Organizations often struggle to recover critical technologies

Threat actors target critical infrastructure, including backup technologies that are often ill-equipped.

### Increased focus on protecting the business is needed

Lack of a business-centered strategy results in de-prioritized investments and resources to mitigate threats.

### There is a growing pressure to be 'always on'

Customers and business partners expect services to be "always on," necessitating organizations to improve cyber resiliency practices and technologies to meet these demands.

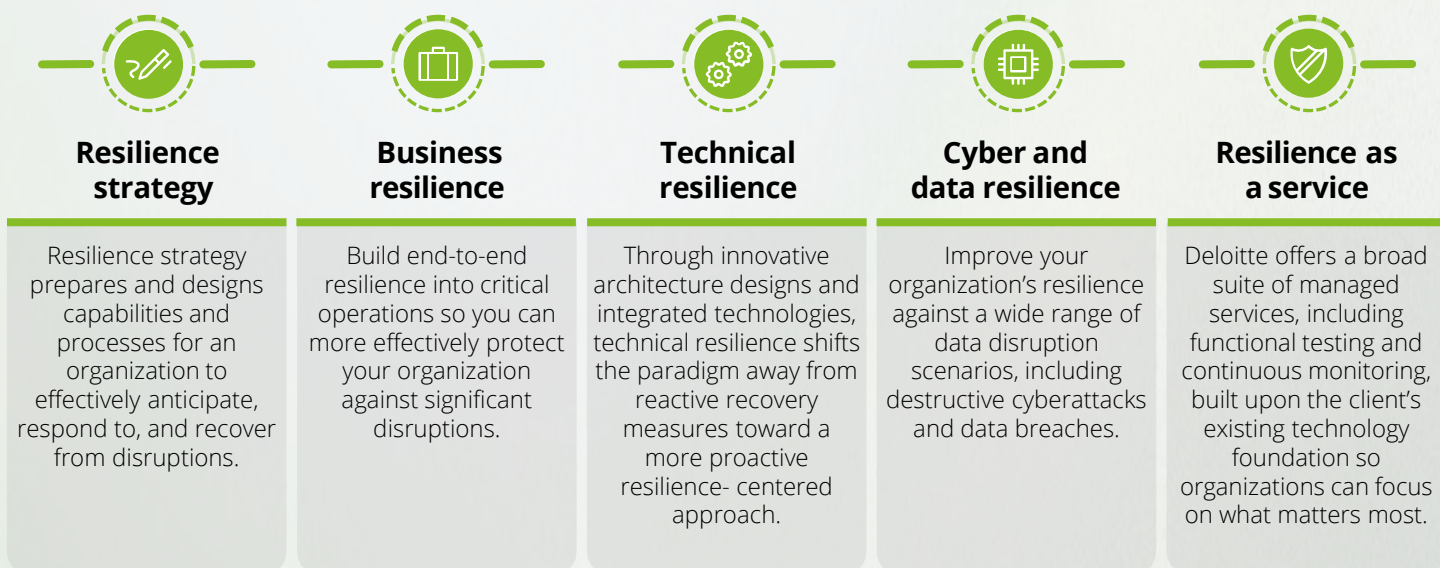
### Resiliency efforts are often siloed and lack accountability

As threats grow in frequency and scope, an organization's ability to prepare, respond, and recover hinges on a shared sense of responsibility.

# Building blocks of modern resiliency



## End-to-end cyber readiness, response, and recovery before, during, and after a cyber incident



**Sharon Chand**

Cyber Defense & Resilience Principal  
Deloitte & Touche LLP  
[shchand@deloitte.com](mailto:shchand@deloitte.com)



**Mike Kosonog**

Resilience Partner  
Deloitte & Touche LLP  
[mkosonog@deloitte.com](mailto:mkosonog@deloitte.com)



**Kevin Urbanowicz**

Security Operations  
Managing Director  
Deloitte & Touche LLP  
[kurbanowicz@deloitte.com](mailto:kurbanowicz@deloitte.com)



**Niloo Bedrood**

Crisis & Incident Response  
Managing Director  
Deloitte & Touche LLP  
[nbedrood@deloitte.com](mailto:nbedrood@deloitte.com)



**Andrew Douglas**

Attack Surface Management  
Managing Director  
Deloitte & Touche LLP  
[andouglas@deloitte.com](mailto:andouglas@deloitte.com)

This presentation contains general information only and Deloitte is not, by means of this presentation, rendering accounting, business, financial, investment, legal, tax, or other professional advice or services. This publication presentation is not a substitute for such professional advice or services, nor should it be used as a basis for any decision or action that may affect your business. Before making any decision or taking any action that may affect your business, you should consult a qualified professional advisor. Deloitte shall not be responsible for any loss sustained by any person who relies on this presentation.

As used in this presentation, "Deloitte" means Deloitte & Touche LLP, a subsidiary of Deloitte LLP. Please see [www.deloitte.com/us/about](http://www.deloitte.com/us/about) for a detailed description of our legal structure. Certain services may not be available to attest clients under the rules and regulations of public accounting.