# Deloitte.



# R&D Expense Management

Provides a consolidated view of R&D expense planning by creating a single source of truth for expense management data, enabling improved analytics and insights in reports and informed decision-making across the entire organization

#### **Problem Statement**

The stakes have been raised in the R&D Life Sciences domain. The market demands that Finance organizations take measures towards finding operational efficiencies that drive insights and improve profitability. R&D expense planning is unique and complex, and without the proper infrastructure, companies risk falling behind their competition.

# Top challenges organizations face include:



Lack of process standardization & governance to thoughtfully assemble inputs



Disjointed tools & technologies which introduces data reliability risks



Inefficient integration & collaboration with broader Enterprise Planning processes

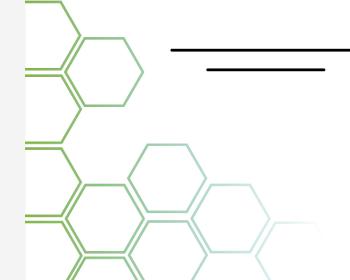


Limited automated analytics capabilities to generate insights when planning assumptions change

# Overview of the R&D Expense Management Solution

Deloitte's R&D Expense Management
Application utilizes Anaplan's connected
planning feature set to drive increased
transparency and collaboration for R&D
Expense Management. The solution enhances
each step of the R&D Expense planning process
with workflow from detailed buildup of each
project's expenses by the R&D analysts to the
consolidation, review, and approval by R&D
Portfolio managers.

Additionally, the application enables the streamlined integration of the R&D Expense forecasts into the broader organization enterprise expense forecasts, removing unnecessary handoffs. With workflow, dynamic visualizations, advanced modeling and connected planning, the R&D Expense Management Team can focus on partnering with the business to drive growth through R&D.





# **Opportunities & Benefits**

### **R&D Study Initiation**



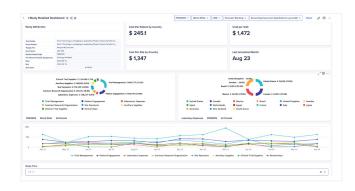
Create R&D studies, enable R&D fund tracking, and manage broader portfolios with integrated workflow capabilities to enable R&D task management

# **R&D Study Planning**



Develop detailed R&D study plans with assumptions and insights enabled through flexible forecasting methodologies and automated baselines

#### **Financial Forecast**



Review, adjust, and approve bottoms up R&D study plans based on future and historical spend– enabled by systematic actuals integration

# Start the conversation

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### **Scenario Modeling**



Model multiple study scenarios to drive consensus across the organization with differing assumptions– allowing for smarter, more informed decision-making

### **Consolidate Financial Plans**



Analyze the impact to an organization's enterprise operating expense budget based on the R&D Expense Management Team's plans