Deloitte. FP&A as a Service Delivering the future of FP&A Capability

Are you ready to meet the future of FP&A head-on?



The world of Financial Planning & Analysis (FP&A) is evolving at warp speed propelled by rapid technological advancements, shifting business environments, and soaring expectations from around the organization. As a result, FP&A leaders are struggling with modernizing their function to keep up with the business. In a global survey sponsored by Deloitte; leading organizations weighed in on the key challenges shaking up their FP&A operations.

The question is – do these challenges ring a bell with your FP&A function too?



Level of agreement/disagreement regarding the key challenges to effective planning,

Source: Deloitte Global Planning, Budgeting and Forecasting Survey

Challenges resulting from outdated systems, an underperforming workforce, and inefficient workflows are the prevalent themes that limit FP&A functions from reaching their full potential. To address these common issues, Deloitte has capitalized on its proficiency and deep experience in tech deployment, process reengineering, and human capital enhancements to launch FP&A as a Service (FP&AaaS) – an offering specifically created to strengthen the value and impact of FP&A functions.

FP&AaaS offers a comprehensive suite of services, such as Technology Roadmap Development, Process Optimization, Talent Upskilling, and CoE Management, all designed to augment or enhance existing FP&A operations. FP&AaaS aims to provide strategic solutions for clients who may lack the in-house capacity or experience to execute scalable and highly effective FP&A activities. Moreover, Deloitte is offering these services to guide organizations as they explore harnessing the next generation of FP&A tools and processes.

You may be asking, can Deloitte help me? Below are a few tangible examples that elaborate on the challenges that FP&A functions face, and how Deloitte's services can address these challenges:

1. Our finance technologies are trailing behind the growth of the business, and we are struggling to identify and prepare to implement the most effective tools to elevate our team:

- Due to the vast and continually evolving landscape of finance technologies, FP&A functions struggle to navigate the options available, ranging from basic software to advanced analytics platforms, and to assess the suitability of each option for today's and tomorrow's needs.
- Deloitte can conduct a comprehensive evaluation of your organization's current FP&A landscape and provide a technology expansion roadmap that optimizes cost, maximizes impact, and differentiates your processes to ensure technologies keep pace with the business.
- 2. Our existing FP&A team is over-extended, and we need additional support to run operations and pioneer transformation programs:
 - Driven by heightened demands from the business, FP&A teams have become overwhelmed to manage the overwhelming workload of data gathering, analysis, reporting, and scenario planning. These limitations consequently restrict the function's capacity to implement transformation programs like process optimization and data integration, leading to modernization delays.
 - Deloitte addresses these challenges by providing access to experienced FP&A professionals, sourced globally and cost-effectively, who can increase your team's capacity, coach your team on running operations efficiently, and lead transformation programs. This enables organizations to augment their FP&A function and scale the impact of transformation programs, ensuring agility and resilience in navigating evolving business landscapes.
- 3. Our current FP&A platforms, tools, and data services are not actively managed or maintained to ensure data integrity, optimal system performance, and efficiency:
 - As the business expands rapidly, so do data volumes and analytical complexity. Without proper oversight, data quality can degrade due to changes in source systems or outdated connections, and performance issues such as slow query response times or crashes can occur frequently.
 - Deloitte can establish a Center of Excellence (CoE) to actively manage regular data validation, cleansing, and synchronization processes, ensuring that financials are based on accurate information. Additionally, the CoE can handle performance tuning, capacity planning, and software updates to guarantee your teams can regularly access the tools they need.

The call to action is clear: it's time to meet the future head-on! Deloitte's FP&A as a Service team can help to elevate your workforce & skillsets, modernize your FP&A operations, and expand your technology capabilities to drive value across the enterprise. Let's Connect!



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