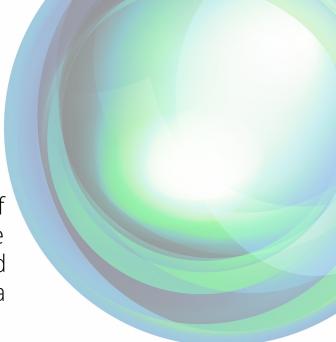


The future of compliance. Reimagined. Chief Compliance Officer Transition Lab

The chief compliance officer (CCO) is an important member of the executive management team. Driving ethics and compliance activities across the enterprise, the CCO is a critical leader of ethics, integrity, culture, and compliance strategy. To protect the corporate brand and to mitigate risks, a CCO must have a seat at the table.



Thrive and accelerate in times of change

CCOs have always played a critical role in managing a company's risk; constantly changing regulatory and operational environments come with the territory. However, as the organization evolves, CCOs must identify new ways to transform amid competing demands, internally and externally. CCOs are being called upon to expand their leadership role to drive transformational change.

Moving from intent to action requires a plan



To support newly appointed CCOs at critical points on their career journey (whether they're new to the organization or to the role itself), and to help them reach their strategic goals, the Chief Compliance Officer Transition Lab is designed to prepare CCOs for the road ahead. The Lab brings together a multidisciplinary team of Deloitte leaders and experienced professionals to help CCOs get ahead (and stay ahead) in the face of growing challenges and demands.

A single day to map the **next** six months of your journey



The CCO Transition Lab is an eight-hour immersive experience designed to help CCOs thrive and succeed in their role. The agenda utilizes proprietary research Deloitte developed from interviews with more than 100 executives from Fortune 1000 companies. Capitalizing on those insights, the Lab focuses on the three most important resources any CCO must manage: time, talent, and relationships. At the close of the Lab, the CCO will have a tailored, 180-day action plan to help drive success.

# One day that can change everything

The CCO Transition Lab is an engaging, interactive session shaped by Deloitte's deep experience working side-by-side with successful CCOs before, during, and after they assume this important role. The agenda is centered around four work streams:



Define and communicate your priorities



Realign the talent strategy for your team



Understand and influence key stakeholders



Frame concrete actions to achieve priorities

# The Lab formula



Researchbased content

Frameworks Content built on empirical data, research, focused you identify expertise, and

cumulative learnings from 3,000+ lab sessions.

Interactive, hands-on methods and exercises

informed by insights from stakeholders and exercises based on behavioral research and team dynamics. Relevant subjectmatter experience

Diverse perspectives from leaders that know your challenge, industry, and business.

Highly experienced facilitators

**Business** practitioners specializing in intervention, disruption, alignment, and consensus.

Whether virtual

**Immersive** 

environment

or in person, a collaborative environment that leverages technology, proprietary IP, and demonstrated facilitation methods.

Breakthrough ideas, aligned team, defined next steps.

Breakthrough

# The Lab formula



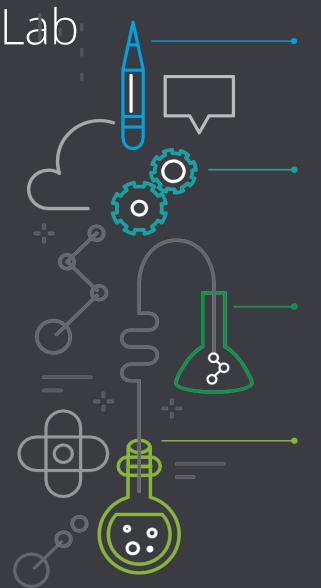
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Highly experienced facilitators

Immersive environment

Breakthrough

# The focus of your CCO Transition



### Hopes, fears, and legacy: Start with your aspirations

To leave your mark, you first need to identify your goal. It starts with aligning where you want to go with where the organization needs to be, in an unbiased environment.

## Strategies and priorities: Consider where you focus your energy

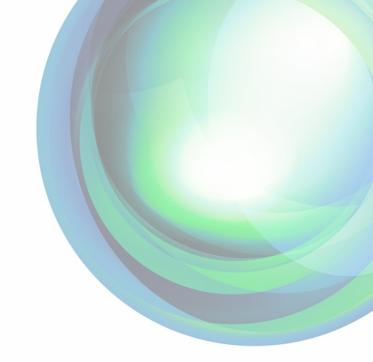
There will be endless demands on your time. Successful CCOs determine early how to balance their time and energy and focus in on the most critical priorities.

### Talent and skills: Assessing your team

Getting to the heart of talent issues quickly is at the center of every transition success story. Figuring out the team members who can help you advance your priorities is critical.

### Stakeholder analysis: Examine relationships and influence

It is critical to identify your key stakeholders, make time to cultivate your relationship with them, and understand how to successfully influence and support them.



# Taking the reins

Your day in the Lab will culminate in the creation of a 180-day plan built around your top priorities and goals identified during the session. It will include early wins, issues that need urgent attention, and longer-term priorities that are important to the success of the organization—and your legacy as a chief compliance officer.

### Experience excellence

Is your CCO journey already underway? Just getting started? There may be no better way than our CCO Transition Lab to get on track and stay there over the long run. This experience can help in three key areas:

- Empower performance excellence by optimizing your CCO skills to execute and lead
- Enhance and elevate the value a CCO brings to the organization
- Expand the impact and ability to manage the complexities of the role

#### Let's talk

If you'd like to learn more about the Lab, please contact your Deloitte leader or one of the following:

#### **Amy Kroll**

Principal, US Chief Compliance Officer Program lead Deloitte & Touche LLP +1 612 692 7173 amykroll@deloitte.com

#### **Rachel Linder**

US CCO Program Labs Deloitte Financial Advisory Services LLP +1 571 302 2776 ralinder@deloitte.com

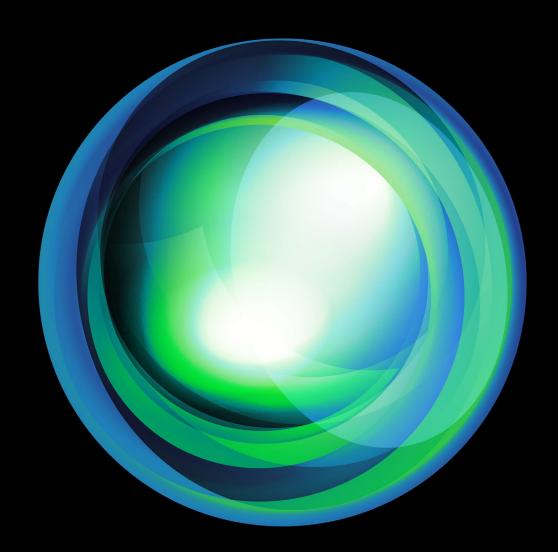
For additional inquiries about our Chief Compliance Officer (CCO) Programs, please feel free to contact us at <u>US Chief Compliance Officer Program</u>.

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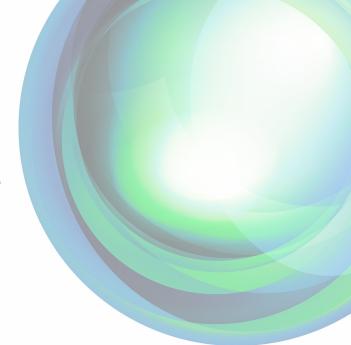
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**Accelerate your leadership journey**Chief Compliance Officer Elevate Lab

The chief compliance officer (CCO) is an important member of the executive management team. Driving ethics and compliance activities across the enterprise, the CCO is a critical leader of ethics, integrity, culture, and compliance strategy. To protect the corporate brand and to mitigate risks, a CCO must have a seat at the table.



Thrive and accelerate in times of change

CCOs have always played a critical role in managing a company's risk; constantly changing regulatory and operational environments come with the territory. However, as the organization evolves, CCOs must identify new ways to transform amid competing demands, internally and externally. CCOs are being called upon to elevate their leadership role to drive transformational change.

Moving from intent to action requires a plan



To support seasoned CCOs at critical points in their career journey (whether transitioning to another company, entering a new industry, or simply needing to pivot to meet evolving demands), and to help them reach their strategic goals, the Chief Compliance Officer Elevate Lab (the Lab) is designed to help CCOs prepare for the road ahead. The Lab brings together a multidisciplinary team of experienced Deloitte leaders to help CCOs get ahead (and stay ahead) in the face of growing challenges and demands.

**Elevate your game** in a single day



The Lab is an eight-hour immersive experience designed to help CCOs thrive and succeed in their role. The agenda uses proprietary research Deloitte developed from interviews with more than 100 executives from Fortune 1000 companies. Capitalizing on those insights, the Lab focuses on the three most important resources any CCO must manage: time, talent, and relationships. At the close of the Lab, the CCO will have a tailored, 180-day action plan to help drive success.

Virtual and in-person labs are available

# One day that can change everything

The CCO Elevate Lab is an engaging, interactive session shaped by Deloitte's deep experience working sideby-side with successful CCOs before, during, and after they assume this important role. The agenda is centered around four work streams:



Define and communicate your priorities



Realign the talent strategy for your team



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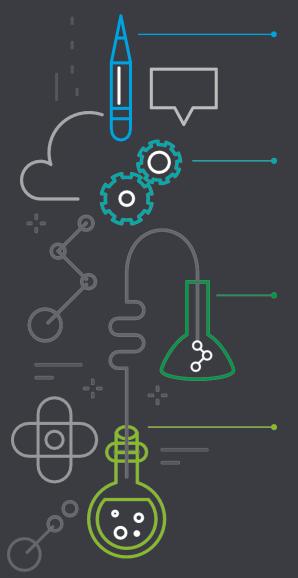
Frameworks built on empirical data, research, focused expertise, and cumulative learnings from 3,000+ lab sessions.

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# The focus of your CCO Elevate Lab



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### Strategies and priorities: Consider where you focus your energy

There will be endless demands on your time. Successful CCOs determine how to balance their time and energy and focus on the most critical priorities.

### Talent and skills: Assessing your team

Getting to the heart of talent issues is at the center of every leadership success story. Figuring out the capabilities and bandwidth of direct reports, as well as the scope and efficacy of reporting relationships, is critical.

### Stakeholder analysis: Examine relationships and influence

It is critical to identify your key stakeholders, make time to cultivate your relationships with them, and understand how to successfully influence and support them.

# Taking the reins

To drive focus and align goals, the CCO Elevate Lab culminates in the creation of an actionable plan built around top priorities and milestones identified during the session. It will include early wins along with issues that need urgent attention, as well as longer-term priorities that are important to the success of the organization.

### Experience excellence

This experience requires time away from the daily grind to break through the clutter, catalyze new thinking, and develop a plan of action. The experience can help in three key areas:

- Empower performance excellence by optimizing the CCO skills to execute and lead
- Enhance and elevate the value a CCO brings to the organization
- Expand the impact and ability to manage the complexities of the role

#### Let's talk

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For additional inquiries about our Chief Compliance Officer (CCO) or Chief Legal Officer (CLO) Programs, please feel free to contact us at <u>US Chief Legal Officer Program</u>.

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