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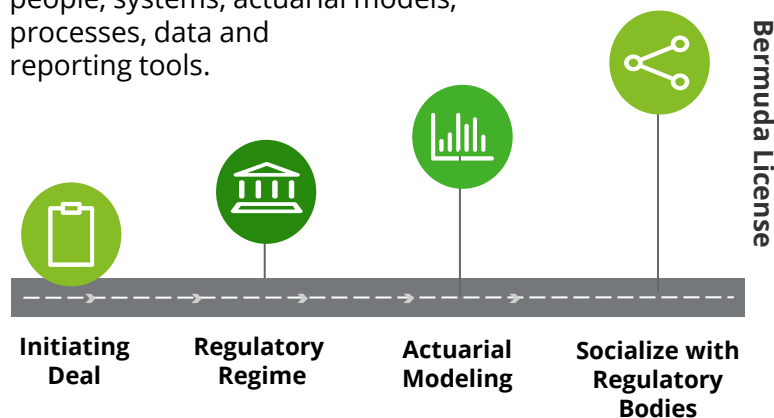
1 Preliminary Analysis and Bermuda Insurance Licensing

Deloitte's Comprehensive Support for Pre-Deal Execution Tasks



Target Operating model

Assistance with key components covering people, systems, actuarial models, processes, data and reporting tools.



2 Deal Execution

- Create a business plan and pro-forma projections for BMA licensing
- Support financial and regulatory reporting, EBS technical provisions, BSCR, and management reporting.
- Review technical provisions and signing of actuarial opinion; support with EBS valuation and PGAAP analysis
- Assess regulatory capital impact of financing options.

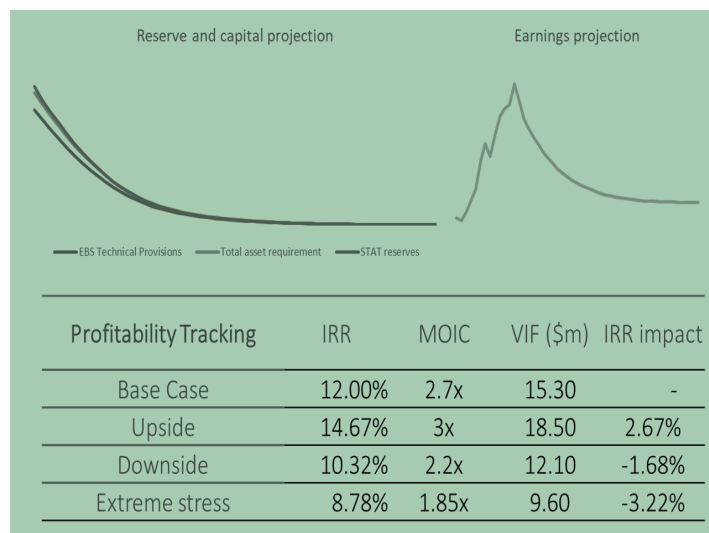


3

Post-Deal and Managed Service

Deloitte provides a wide range of services to support post-deal operations

- **Post-deal BAU support**
Provide managed service to support day-to-day operations while meeting the Economic substance requirements
- **KPI review**
Refine Key Performance Indicators to monitor deal performance
- **Reinsurance modeling**
Implement actuarial models that capture unique characteristics of reinsurance deals such as credit risk



4

Comprehensive Risk Management

Deloitte empowers risk-based decision-making every step of process

- **Pre-deal risk measurement, monitoring and mitigation**
Develop/advise risk measurement and monitoring technics, provide alternative risk mitigation approaches.
- **Post-deal risk and performance monitoring**
Develop KPIs to monitor the effectiveness of risk mitigation strategy through reinsurance, benchmark against alternative risk mitigation approaches
- **Contingency plans**
Develop and/or benchmark contingency plans and perform periodic stress testing on the validity of the contingency plans



Deloitte's Value Proposition

Pre-Deal

- Deal Structure Knowledge
- Regulatory Filing Expertise
- Capital Modeling Templates



Deal Execution

- Operational Expertise
- Reporting Templates
- Vendor Knowledge



Risk Management

- Strategic Risk Analysis
- Risk Modeling
- Risk Monitoring Toolkit



After the Deal

- KPI Modeling Templates
- Operational Services