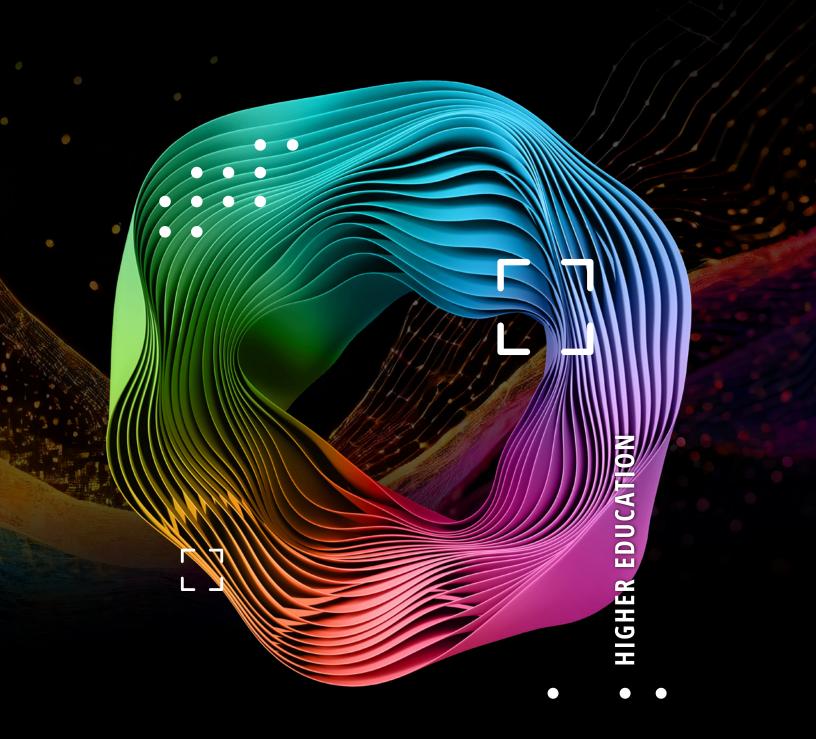
Deloitte.



Generative AI and higher education

Anticipating, creating, and shaping a better post-secondary system

Colleges and universities

Canada's higher education institutions play a crucial role in fostering innovation, serving as hubs of knowledge creation and dissemination. Through their research initiatives and collaboration with industry partners, new ideas, technologies, and solutions are generated that have the potential to transform industries and drive economic growth. To further enhance their research capabilities and create a new wave of Canadian entrepreneurs, professionals, and researchers, post-secondary institutions should be looking to embrace the latest artificial intelligence (AI) tools.

Generative AI (GenAI) refers to a class of AI systems that can create new and original content across different modalities. Already having an impact in almost every industry and profession, its scope of influence is unlike anything we've ever seen. As large language models (LLMs) are trained on more data and graphical processing units become more affordable, the potential for improvement in model performance (the ability to deliver the desired natural language response) appears limitless.

On top of improving research,
GenAl presents many opportunities
to create value for students, faculty,
and administrators. It can make
learning more accessible and tailored
to a student's specific needs. It can
help educators generate high-quality
educational content more efficiently.
GenAl can also help administrators run
more sustainable and efficient campuses
by improving course scheduling,
staff workloads, and facility usage.

Infusing GenAl into research, teaching, and operations isn't just a good idea—it's also imperative for the survival of Canada's higher education organizations. Responsible for providing high-quality education, they need to foster intellectual development, design relevant academic courses, and transfer knowledge in ways that contribute to societal progress and economic development.¹ Universities and colleges can't resist this change; instead, they must embrace the AI wave and learn the best ways to use it to educate students, teach them relevant skills, and shape their developing minds as the next generation of leaders.

• • •

Generative AI for students



Students are already adopting GenAI and have an overall positive view of it. Deloitte surveyed 2,000 of our current employees and 550 students worldwide to assess their perceptions. **Despite some concerns around accuracy, reliability, privacy, and ethics, 68% of the respondents believe GenAI tools have improved their ability to understand new information.**²

Post-secondary students are almost twice as likely as employees to be using GenAl, and younger employees right out of school are three times more likely than people in the middle of their careers. Similar findings were discovered in a survey of 399 undergraduate and postgraduate students at the University of Hong Kong. Despite modest concerns, those students see GenAl as a means to elevate the human experience, and they value the personalized feedback, writing and brainstorming assistance, anonymity, immediate support, and user-friendly nature that the tools have to offer.3 Since it's clear that students are already open to and appreciate the benefits of GenAl, boosting their skills and experience with it should be a top priority to optimize their transition into the workforce.

Beyond integrating GenAl into their curriculums to give students foundational skills, colleges and universities can leverage the technologies to support their students. For example, there are GenAl learning platforms, such as Knewton Alta, that analyze a student's data and preferred learning styles to provide intelligent tutoring resources and generate customized practice materials.4 Students can also benefit from support chatbots that use GenAl to provide instant assistance, such as with campus directions, course selection, and scheduling inquiries. Additional opportunities for students include research assistance, where GenAl can assist students in conducting research by providing relevant information, summarizing articles, and even generating citations, helping students save time and enhance the quality of research.*

The University of Michigan's U-M GPT gives faculty, instructors, and students a free, safe, and secure environment to leverage GenAl to enhance teaching, learning, and research. The base LLM is fine-tuned on university-specific data and customized to the school's requirements. Designed for internal campus use, it has

security measures to protect sensitive information—the data that's collected isn't used to train the model, ensuring data confidentiality, privacy, and security.⁵

GenAl has the potential to democratize access to education by removing some of the barriers that students can face.

It can make resources more accessible to students with disabilities, such as converting text to speech for the visually impaired. It can also help individuals from different backgrounds with language support by facilitating the translation of content into any language, which can be especially helpful for international students. Promising tools in the market include Otter, an Al-powered note-taking tool that transcribes spoken word into written text, simplifying notetaking during a lecture, discussion, or interview.⁶ Summari is a tool that summarizes long-form texts and documents, saving students time and aiding their comprehension.⁷ GenAl can tailor resources and materials based on individual learning needs, adapting the content, pace, and difficulty levels to the student's abilities.8 Harvard developed CS50.ai, a GenAl tool, for use in its Computer Science 50 course. It highlights areas of code that could be improved and offers a personalized learning experience that nudges students toward correct answers in a way that boosts their problem-solving and critical-thinking skills.9

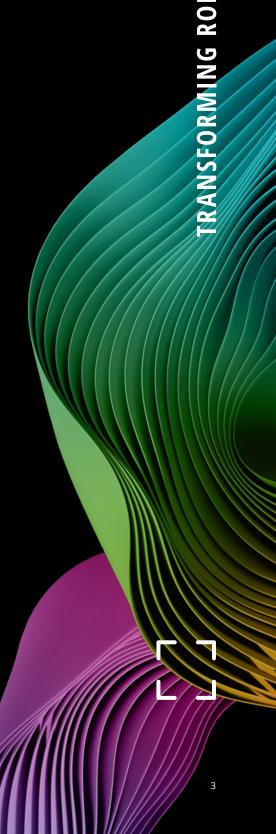
^{*}GenAl generated this information as a part of a response to the prompt: "How can Generative Al support students in higher education?"

Generative AI for educators and administrators



In addition to supporting students, GenAl technologies have the potential to transform the roles and responsibilities of educators and administrators. They can help educators generate highquality educational content, such as asynchronous learning material to be reviewed outside lecture time, and grade assessments, including scores and feedback. Designed for educators, Gradescope is a tool that grades assignments and provides students with detailed feedback.10 Faculty, relieved of this time-consuming, labour-intensive task, can shift their focus to other meaningful activities, such as increasing their office hours to facilitate more support for their students and working on higher-impact research. GenAI has the potential to relieve administrators of burdensome back-office work and create user-friendly integrated environments. It can be used to automate many administrative tasks and processes, such as responding to applicant inquiries, helping students sign up for courses, and translating information for international staff and students.

For GenAl to be adopted successfully, faculty must be informed, educated, and motivated to understand the AI ecosystem and its broader implications.11 As part of its fall 2023 report, GenAl in Higher Education, the consulting firm Tyton Partners surveyed more than 1,000 faculty and 1,600 students across the United States.¹² Analyzing the changes in their sentiments from spring to fall in 2023, it found that 22% of faculty members use GenAl, 50% of students are regular users, and, perhaps most importantly, 75% of the students who use GenAl intend to continue using it even if their professors or institutions ban it completely. While faculty tend to have a much less positive view than students on how GenAl tools will impact learning, the proportion of faculty believing that GenAl will have a negative impact on student learning fell from 50% in the spring to 39% in the fall, indicating that they're warming to the idea of it as a force for good in the classroom to support students. Despite this, a lack of faculty literacy and training represents one of the most significant obstacles to GenAl adoption success. It's important for higher learning institutions to make the requisite investments to drive Al literacy among educators and administrators.



• •

GenAI in admissions

We're already seeing AI being used in college admissions to assess applicants' personal qualities. Researchers at the University of Pennsylvania and Virginia Tech collaborated to develop RoBERTa, an LLM designed to make such assessments. This model can process thousands of essays within one minute, generating ratings for prosocial purpose, leadership, teamwork, learning, perseverance, intrinsic motivation, and goal pursuits.¹³ Despite having strong predictive validity, this Al approach warrants caution as well as optimism. For example, "I donated heroin to a children's shelter" scores high for prosocial purpose—affirming that Al is here to augment human judgment, not replace it.

Al is also being used in admissions to review letters of recommendation and transcripts, and to communicate with applicants. In a 2023 survey by educational magazine Intelligent.com, eight in 10 higher education institutions expect to be using Al in admissions by 2024. Half of the respondents indicated it was currently being used in their processes, more than one third planned to implement it, and the majority would allow Al to have the final say in determining an applicant's admission status—an indication of Al's importance for the future of education.

While admissions offices can use AI to increase efficiency, it's essential for them to be clear with applicants about their policies on its use. More than a third of enrolment leaders believe students' use of AI has made it harder to get an appropriate read on their true abilities. ¹⁵ According to a report from the Higher Education Policy Institute for which more than 1,200 undergraduates were surveyed, 63% feel that their institution has a clear policy on students' use of AI. ¹⁶ Georgia Tech, for example, has an explicit section in its undergraduate admission portal with a formal statement on AI:

ChatGPT, Bard, and other Al-based assistance programs are powerful and valuable tools. We believe there is a place for them in helping you generate ideas, but your ultimate submission should be your own. As with all other sources, you should not copy and paste content you did not create directly into your application. Instead... we encourage you to take the same approach you would when collaborating with people. Use it to brainstorm, edit, and refine your ideas... We think Al can be a helpful collaborator, particularly when you do not have access to other assistance to help you complete your application.¹⁷



Leaders' insights on GenAI and higher education



"The biggest risk when it comes to Generative AI is that we fail to adopt this technology quickly enough and we end up doing a disservice to the students and society we serve. If we're not actively educating them how to use it well and ethically, they will fall behind. The biggest risk is that we fail to move fast enough."

—Mark Daley, Chief Al Officer, Western University

"There is a lot to be excited about in terms of how GenAl might make higher education work better, but there are a lot of unknowns about things related to access, equity, and cognitive implications. We need to start thinking about where those cognitive gains are so we can make sure as we integrate [GenAl], we're not washing away the things that are most important in the process."

—Dylan Ruediger, Senior Program Manager, Ithaka S+R

"There's a mix of excitement, curiosity, and perhaps some usefully critical caution about Generative AI, and we are trained to apply those lenses because we want to see the world in a better place than when we first came."

—Dr. Airini, Provost and VP Academic, University of Saskatchewan "From our Deloitte student-centric imperative report, we know that students want five things with respect to the student experience: they want it to be personalized, holistically supportive, digitally enhanced, data-informed, and designed to encompass the entire student journey. Generative AI hits on many of these, but most importantly, personalization. Generative AI has the potential to tailor student experiences unlike anything we've seen before."

—Mark DiNello, Partner and National Higher Education Leader, Deloitte Canada

"Canada has a unique advantage in this space because we have a huge amount of talent here. Amazingly, two of the founders of deep learning are Canadian and they've trained generations of students. We have a tremendous pool of talent and institutional research expertise to

—Mark Daley, Chief Al Officer, Western University

lean on."

"We're not only looking at the AI and Generative AI space right now, but as universities, we're looking ahead. We recognize how transformational this technology is and therefore we're actively asking ourselves, how can we be a part of shaping what's next?"

—Dr. Airini, Provost and VP Academic, University of Saskatchewan



• •

Key considerations



In creating an open-source model, OpenAl's ChatGPT is democratizing access to the world's information. Despite this remarkable achievement and the notable benefits for education, it's raising concerns about the validity of traditional student assessment practices.¹⁸ One of the primary emerging threats is to academic integrity. Detecting plagiarism is a considerable challenge, and many tools still identify GenAl content as original.19 With software designed specifically to identify artificially generated content, GPTZero can help mitigate this form of cheating by measuring randomness—the more random a piece of text is, the more likely it was generated by a human.²⁰ Though not without its flaws, it's still regarded as the most reliable Al detector.21

GenAl is driving the need for the thoughtful redesign of student comprehension assessments, to

ensure the fair evaluation of student performance while also relieving faculty of the burden of detecting academic dishonesty. It has been suggested that the introduction of calculators into the classroom forced academic institutions to rethink student assessments and that GenAl is pushing them to another such inflection point.²²

This paradigm shift calls for educators to ask complex questions, such as:

- What is the role of knowledge when all knowledge is immediately available?
- When all information is accessible, how can an honest assessment be made?
- What are acceptable uses of GenAl?
 What defines unacceptable usage?
- How will the dynamics between students and teachers change, as well as their expectations both in and out of the classroom?
- How will the classroom evolve in the digital age?

The evolution of GenAl is happening rapidly and in real time. While questions remain about its use, one thing is certain: GenAl presents a host of positive opportunities to create value for students, faculty, and administrators as well as the general public, which will benefit from its vibrant innovation ecosystem.



• •

Complacency isn't an option

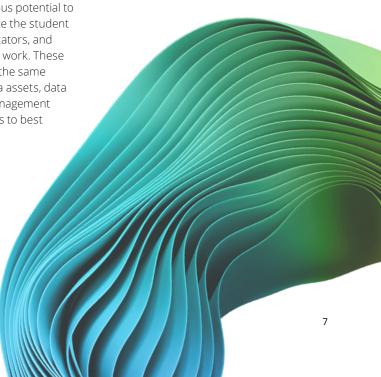


Educational institutions across North America are responding:

- Wilfrid Laurier University and Carleton University are actively redesigning their curriculums and assessments.²³
- The University of Montreal is revising its academic integrity policies.²⁴
- Western University appointed its inaugural chief AI officer, Mark Daley, to implement a university-wide AI strategy.²⁵
- The University of Regina is developing guidelines for the use of GenAl.²⁶
- McMaster University is testing a range of Al-detection tools.²⁷
- The University of Illinois has created a Generative AI Center of Expertise to support innovation.²⁸
- With US\$10 million in funding, the University of Southern California announced the launch of the Center for Generative AI and Society to study the impact of AI on culture, education, media, and society.²⁹
- UCLA Anderson School of Management initiated a cross-campus GenAl innovation competition, challenging students to leverage its potential for addressing societal problems.³⁰

Concordia University and Queen's
 University are among the 19 North
 American institutions involved in a study
 exploring the emerging Al applications
 most likely to impact teaching, learning,
 and research.³¹

Post-secondary institutions are notoriously data-rich but information poor—it's time for them to capitalize on their massive data repositories. Every interaction with a learner at every stage along the educational journey represents potential data points that can be used to train LLMs.³² There's tremendous potential to leverage GenAl to enhance the student experience, support educators, and streamline administrative work. These journeys should begin at the same place: understanding data assets, data governance, and data management protocols and frameworks to best deploy Al solutions.





Endnotes

- 1. EduCanada, "A quality education in Canada," accessed April 18, 2024.
- Deloitte Australia, <u>Generation Al: Ready or not, here we comel.</u> November 2022.
- Cecilia Ka Yuk Chan and Wenjie Hu, "<u>Students' voices on generative Al: perceptions, benefits, and challenges in higher education</u>,"
 International Journal of Educational Technology in Higher Education 20, no. 1 (July 17, 2023): p. 43.
- 4. Knewton Alta, "Personalized learning that's impactful, accessible and affordable," accessed April 18, 2024.
- University of Michigan, "<u>U-M Guidance for Students</u>," accessed April 18, 2024.
- Yana Jhare, "140+ Generative Al Tools That Can Make Your Work Easy," Analytics Vidhya, November 26, 2023.
- 7. Ibid
- Tom Farrelly and Nick Baker, "Generative Artificial Intelligence: Implications and Considerations for Higher Education Practice,"

 Education Sciences 13, no. 11 (November 2023): p. 1109.
- Rongxin Liu et al., "Teaching CS50 with Al: Leveraging Generative Artificial Intelligence in Computer Science Education," Proceedings of the 55th ACM Technical Symposium on Computer Science Education V. 2, (Portland: ACM, 2024), p. 1927.
- Gradescope, "<u>Deliver and Grade Your Assessments Anywhere</u>," accessed May 13, 2024.
- Alex Usher and Sandrine Desforges, "<u>Al in Canadian Higher Education-An Update</u>," Higher Education Strategy Associates, October 18, 2023.
- 12. Catherine Shaw et al., <u>GenAl in Higher Education: Fall 2023 Update of Time for Class Study</u>, Tyton Partners, October 23, 2023.
- Benjamin Lira et al., "<u>Using artificial intelligence to assess personal qualities in college admissions</u>," *Science Advances* 9, no. 41 (October 13, 2023).
- Intelligent.com, "8 in 10 Colleges Will Use AI in Admissions by 2024," September 27, 2023.
- Lorianna Mapps, "4 Al priorities for enrollment leaders," EAB, December 19, 2023.

- Lucy Haire, "Generative Al in universities: what are educators thinking?" Higher Education Policy Institute (HEPI), March 18, 2024.
- 17. Ibid.
- 18. Adele Smolansky et al., "<u>Educator and Student Perspectives on the Impact of Generative Al on Assessments in Higher Education</u>," *Proceedings of the Tenth ACM Conference on Learning @ Scale* (New York: Association for Computing Machinery, 2023), pp. 378–82.
- 19. Tom Farrelly and Nick Baker, "Generative Artificial Intelligence."
- Erik Ofgang, "What Is GPTZero? The ChatGPT Detection Tool Explained By Its Creator," Tech & Learning, January 27, 2023.
- 21. Ibid.
- 22. Elizabeth Koh and Shayan Doroudi, "<u>Learning, teaching, and assessment with generative artificial intelligence: towards a plateau of productivity</u>," *Learning: Research and Practice* 9, no. 2 (July 3, 2023): pp. 109–16.
- Alex Usher and Sandrine Desforges, "Al in Canadian Higher Education."
- 24. Ibid.
- 25. Ibid.
- 26. Ibid.
- 27. Ibid.
- Generative Al Solutions Hub, "Supporting Generative Al innovation through cross-campus creativity, collaboration, and exploration," University of Illinois Urbana-Champaign Office of the Provost, February 15, 2024.
- 29. Katherine Gammon, "<u>USC Center for Generative AI and Society to chart the impact of AI on culture, education, media and society</u>," USC Rossier School of Education, December 4, 2023.
- 30. UCLA Anderson School of Management, "<u>Cross-Campus Innovation Challenge: Generative AI Track</u>," accessed April 18, 2024.
- Leslie Goldstein, "Concordia joins two-year collaborative research project, Making Al Generative for Higher Education," Concordia University, November 16, 2023.
- 32. Joshua Kim, "'<u>All in on Al' and the University</u>," *Inside Higher Ed*, September 29, 2023.



Contacts

Audrey Ancion

Partner, Al Institute Canada Leader Al & Data (including Omnia Al) 647-409-7776

aancion@deloitte.ca

Andrew Klein

Consultant, Office of Generative Al Deloitte Canada 437-995-8973 andklein@deloitte.ca

Mark DiNello

Partner and
National Higher Education Leader
Deloitte Canada
416-775-8832
mdinello@deloitte.ca

Lingling Shi

Partner
Deloitte Canada
647-272-6823
lishi@deloitte.ca

Deloitte.

Legal disclaimer

This publication contains general information only and Deloitte is not, by means of this publication, rendering accounting, business, financial, investment, legal, tax, or other professional advice or services. This publication is not a substitute for such professional advice or services, nor should it be used as a basis for any decision or action that may affect your business. Before making any decision or taking any action that may affect your business, you should consult a qualified professional advisor. Deloitte shall not be responsible for any loss sustained by any person who relies on this publication alone.

About Deloitte

At Deloitte, our Purpose is to make an impact that matters. We exist to inspire and help our people, organizations, communities, and countries to thrive by building a better future. Our work underpins a prosperous society where people can find meaning and opportunity. It builds consumer and business confidence, empowers organizations to find imaginative ways of deploying capital, enables fair, trusted, and functioning social and economic institutions, and allows our friends, families, and communities to enjoy the quality of life that comes with a sustainable future.

Deloitte provides industry-leading consulting, tax and legal, financial advisory, audit and assurance, and risk advisory services to nearly 90% of the Fortune Global 500® and thousands of private companies. We bring together world-class capabilities, insights, and services to address clients' most complex business challenges.

Deloitte LLP, an Ontario limited liability partnership, is the Canadian member firm of Deloitte Touche Tohmatsu Limited. Deloitte refers to one or more of Deloitte Touche Tohmatsu Limited, a UK private company limited by guarantee, and its network of member firms, each of which is a legally separate and independent entity. Please see www.deloitte.com/about for a detailed description of the legal structure of Deloitte Touche Tohmatsu Limited and its member firms.

To learn more about Deloitte Canada, please connect with us on $\underline{\mathsf{LinkedIn}}, \underline{\mathsf{X}}, \underline{\mathsf{Instagram}}, \text{ or } \underline{\mathsf{Facebook}}.$

© Deloitte LLP and affiliated entities.

Designed and produced by the Agency | Deloitte Canada. 24-8988400