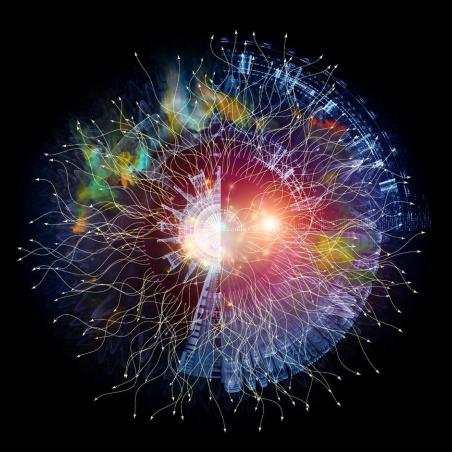
Deloitte. Private



High Growth Companies Update

The IP Story – why it is important and can generate value 9 October 2020



MAKING AN IMPACT THAT MATTERS Since 1845

Welcome

Today's agenda

Content	Slide
Why it is important to build an IP story	05
How getting your story right can lead to cash tax savings	08
Case Study	11
BenevolentAl	15
Questions	16

Introducing our presenters and panelists



Matt Henderson Deloitte Private High Growth Companies Lead Partner

Ryan Carey Deloitte Private Tax Director High Growth Companies Tax Lead



Jon Calvert Founder and Lead Partner of Deloitte IP Advisory



Reena Malde Director - Global Investment and Innovation Incentives - Tax



Shaun Webb Associate Director – Deloitte Private– Tax



Rui Liao Manager – IP Advisory – Advisory Corporate Finance



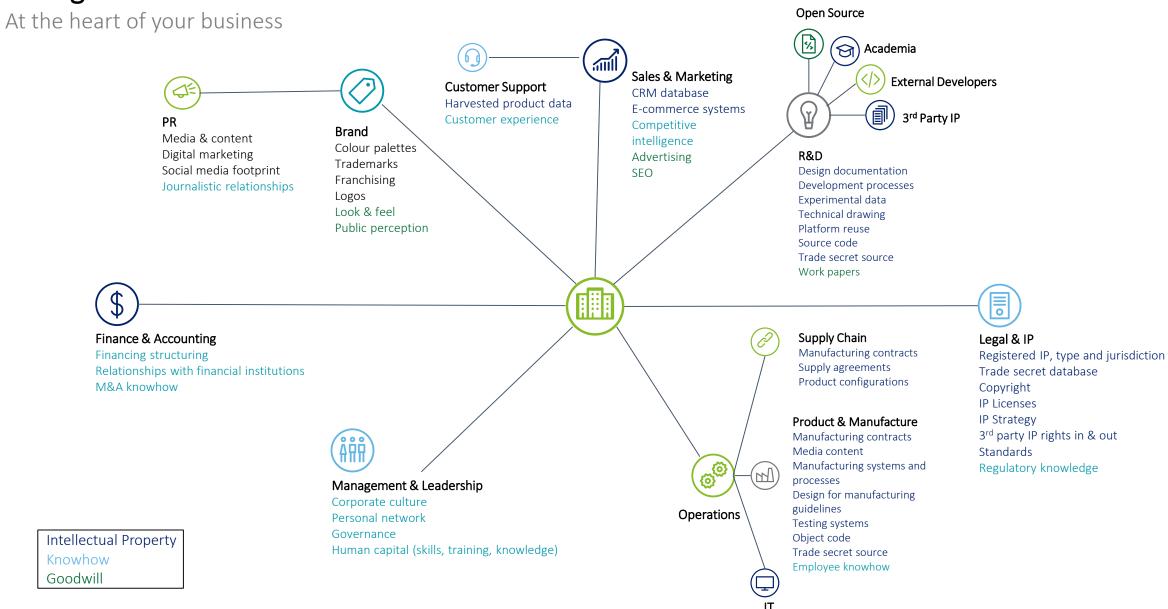
Gareth Jones BenevolentAI - VP of Intellectual Property



Kariel Parian Deloitte Private High Growth Client Portfolio Manager

Why it is important to build an IP story Jon Calvert

Intangibles



Internal software

Internal databases

6

Your IP Story

Intellectual Asset Database & Dashboard

"We have protected our USP for the long term"

"We have a clear view of our IP risks and plan to manage them"

"Our IP position is streaks ahead of our competitors"



"Our most valuable intangible is our data, let me tell you how we exploit it!"

"Our mission critical algorithm cannot be copied"

How getting your IP story right can lead to cash tax savings

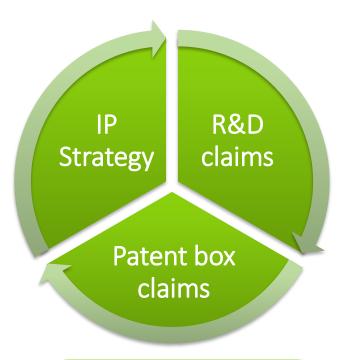
Reena Malde and Shaun Webb

Innovation Incentives and IP Advisory

Benefits of combined approach and hot topics

Benefits of combined approach

- Holistic real time input
- Greater understanding of the business
- □ Saves managements time



Key patent box takeaways

- □ 10% effective tax rate
- □ Registering UK/EU Patent
- □ You don't need to be profitable
- □ Tracking R&D expenditure

R&D Claims

- SME regime: 24.7% tax saving if profit-making or 33% cash credit if loss-making
- RDEC regime (large companies):13% above the line taxable credit
- Given the set of the s
 - SME vs Large
 - ➢ Grant funding
 - > Robust and supportable
 - Fully understanding the R&D definition
- **Current** consultations:
 - ➢ 3 x PAYE/NI cap for SMEs
 - Data and cloud computing costs

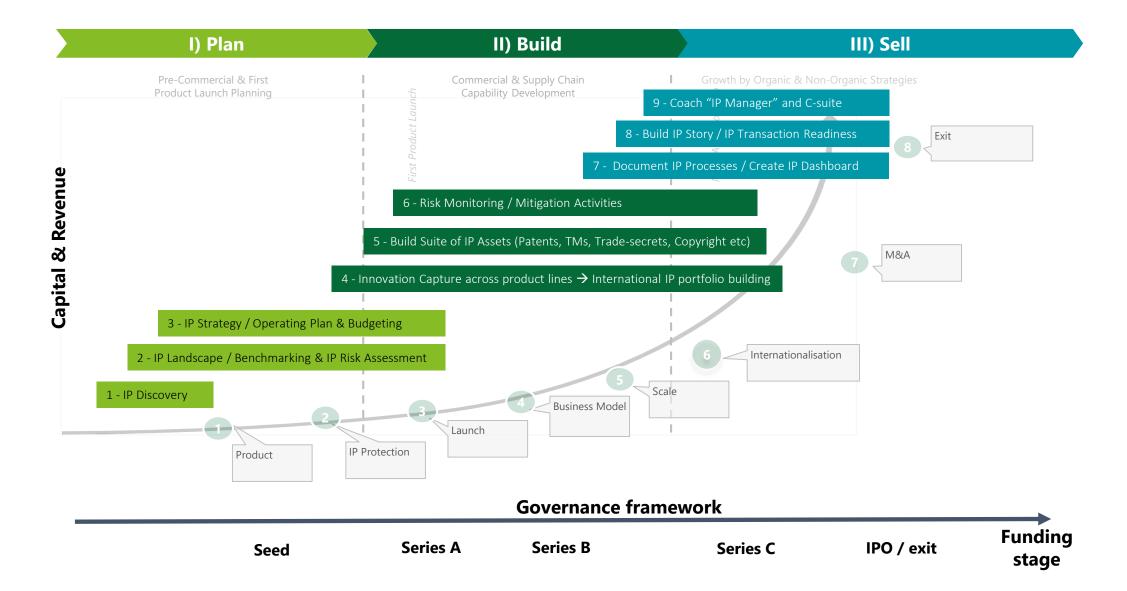
Intangibles – Tax areas for consideration



Case Study

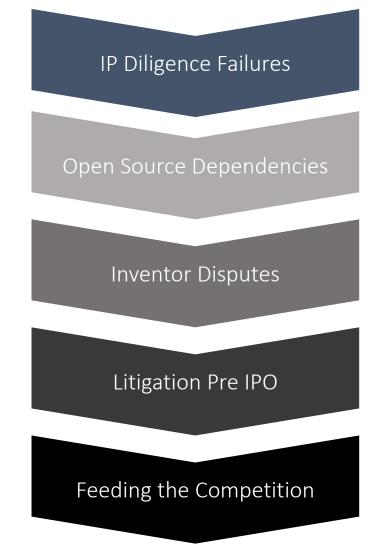
Jon Calvert & Rui Liao

IP Advisory Services Along Lifecycle



Why Early IP Portfolio Investment Matters

Avoid leaking value



• Have you been keeping everything in order?

For seller or investee, a lack of preparedness for IP diligence can compromise the realisation of the value and even cause a transaction to collapse.

• Are you sure you own it?

Ownership of IP can be compromised if your product relies on free and open source software (FOSS).

• Is it up for dispute?

Any person can dispute a patent application's entitlement. They can claim the patent should be granted to them. A patent could be invalidated if the wrong inventors were named on the patent.

• Will your success make you a target?

Patent assertions are often tactically timed to take advantage of the economics of funding moments such as IPO.

• Is your IP safe?

Can competitors access your IP?

Do exiting employees exploit your knowhow and trade secrets in their new job?

SwiftKey strategic IP capture and portfolio positioning leads to deal worth \$250m with Microsoft

Client	SwiftKey
Challenge	 SwiftKey, the makers of a predictive keyboard powered by artificial intelligence that adapts to the way you type, and gets smarter over time learning from your personal writing style so you spend less time correcting typos, wanted to position their technology to be attractive to potential buyers Needed to plan for an exit strategy
Calution	
Solution	Implemented strategic IP capture process to capture and triage innovation output
	 Developed an IP landscape providing insights on competitor patenting behaviours and quantifying IP risks
	 Ran patent validity searches and non infringement analysis to defend against incoming litigation
	 IP cost modelling to provide projection of future IP portfolio costs for budgeting
	Created IP dashboard with custom, dynamic visual overview of IP portfolio
	• IP due diligence with the preparation of IP prospectus and collateral for smooth diligence and acquisition process
Business Outcome	 SwiftKey was acquired by Microsoft in a deal worth \$250m
\bigcirc	• The purchasing price made this deal one of the biggest exits for a UK-based tech company at the time
	• The strength of their IP portfolio and IP Story supported a high value, certain exit

Gareth Jones VP of Intellectual Property

Benevolent^{AI}



Questions

Key Contacts

If you have any questions, please get in touch with your usual Deloitte Private contact or the High Growth Central Team:

Matt Henderson – UK Deloitte Private High Growth Segment Lead Partner | <u>mahenderson@deloitte.co.uk</u>

Jon Calvert – Founder and Lead Partner of Deloitte IP Advisory | jdcalvert@deloitte.co.uk

Reena Malde - Director - Global Investment and Innovation Incentives - Tax | rmalde@deloitte.co.uk

Ryan Carey – Deloitte Private Tax Director, UK High Growth Companies Tax Lead | rcarey@deloitte.co.uk

Tom Rees – Deloitte Private Head of Business Development | trees@deloitte.co.uk

Kariel Parian – Deloitte Private Client Portfolio Manager | <u>kparian@deloite.co.uk</u>

Deloitte.

This publication has been written in general terms and we recommend that you obtain professional advice before acting or refraining from action on any of the contents of this publication. Deloitte LLP accepts no liability for any loss occasioned to any person acting or refraining from action as a result of any material in this publication.

Deloitte LLP is a limited liability partnership registered in England and Wales with registered number OC303675 and its registered office at 1 New Street Square, London, EC4A 3HQ, United Kingdom.

Deloitte LLP is the United Kingdom affiliate of Deloitte NSE LLP, a member firm of Deloitte Touche Tohmatsu Limited, a UK private company limited by guarantee ("DTTL"). DTTL and each of its member firms are legally separate and independent entities. DTTL and Deloitte NSE LLP do not provide services to clients. Please see www.deloitte.com/about to learn more about our global network of member firms.

© 2020 Deloitte LLP. All rights reserved.