



Deloitte CoRe Procurement

Third Party Policy Statement

Department:	CoRe Procurement
Doc. Type:	Policy Statement
Reference:	
Classification:	
Audience	All Third Parties
Version:	2.0
Issue Date:	28/11/2024

Contents

1	Introduction.....	3
1.1	<i>Purpose and scope.....</i>	<i>3</i>
1.2	<i>Compliance with this policy statement.....</i>	<i>3</i>
1.3	<i>Applicability matrix.....</i>	<i>3</i>
2	Key responsibilities	4
2.1	<i>Third party responsibilities.....</i>	<i>4</i>
3	Policy statements.....	5
3.1	<i>Deloitte Business Security - Third Party Supplier Confidentiality, Privacy and Security Policies.....</i>	<i>5</i>
3.2	<i>UK Bribery Act 2010.....</i>	<i>15</i>
3.3	<i>Prevention of Tax Evasion Policy.....</i>	<i>16</i>
3.4	<i>Entertainment and Gifts Policy.....</i>	<i>16</i>
3.5	<i>Equal Opportunity, Diversity and Labour Policy.....</i>	<i>17</i>
3.6	<i>Health and Safety Policy.....</i>	<i>18</i>
3.7	<i>Modern Slavery Statement Policy.....</i>	<i>18</i>
3.8	<i>NSE Responsible Procurement Policy.....</i>	<i>19</i>
4	Appendix A – References	24
5	Appendix B – Definitions	26

1 Introduction

1.1 Purpose and scope

This document defines the Third Party Policy Statement (“the policy”) for Deloitte LLP UK and its associated entities (“the firm” or “Deloitte”) which all third parties that Deloitte engages with must adhere to.

1.2 Compliance with this policy statement

Adherence and acceptance of this policy statement is mandatory for all third parties who deliver goods or services to the firm.

Any deviation from this policy is prohibited, unless approved by Deloitte Procurement. Deloitte Procurement will maintain a register of all approved exemptions.

Compliance with this policy will be monitored through inspections, audits and/or requests for written confirmations of compliance.

Any third party found to have violated this policy may be subject to remediation action. This can include termination of a contract held with Deloitte.

1.3 Applicability matrix

Depending on the goods or services being provided by the third party to Deloitte, the following sections will be applicable to the third party.

Nature of goods or services being provided by the Third Party to Deloitte	Applicable sections
Regardless of the good or service provided (i.e. all Third Parties). This includes third parties who provide services outside Deloitte premises.	<p>3.1 Deloitte Business Security - Third Party Supplier Confidentiality, Privacy and Security Policies</p> <p>3.2 UK Bribery Act</p> <p>3.3 Prevention of Tax Evasion Policy</p> <p>3.4 Entertainments and Gifts Policy</p> <p>3.5 Equal Opportunities, Diversity and Labour Policy</p> <p>3.6 Health and Safety Policy</p> <p>3.7 Modern Slavery Statement Policy</p> <p>3.8 NSE Responsible Procurement Policy</p>
If you will be accessing Deloitte or Deloitte's clients' premises receiving, viewing, processing data or information provided by Deloitte.	All sections within this document apply.
If you will be accessing Deloitte or Deloitte's clients' premises but will not be handling any Deloitte provided data or information	All sections within this document apply except sections 3.1.3.

2 Key responsibilities

2.1 Third party responsibilities

2.1.1 As part of the Deloitte Third Party risk requirements, third parties are required to:

- Assign a Relationship Manager to act as a point of contact for any queries and requests for Information from the firm, its Staff or other nominated parties;
- Review and confirm acceptance of the firm's policies;
- Complete a TPRM detailed risk assessment where required and upload relevant Information to Deloitte's procurement system;
- Confirm acceptance of proposed remediation activities as appropriate;
- Review contractual terms and conditions;
- Sign and execute the contract as appropriate;
- Communicate with their key Deloitte contact through the life of the relationship;
- Act as a point of contact for any assurance activities performed by the firm; and
- Notify of any potential or actual data losses to the Deloitte Relationship Manager.

2.1.2 Third Parties Supplier Manager security responsibilities

2.1.2.1 The Third Party Supplier Manager may be required to sign additional Confidentiality agreements by required by Deloitte depending on the engagement.

3 Policy statements

3.1 Deloitte Business Security - Third Party Supplier Confidentiality, Privacy and Security Policies

3.1.1 Confidentiality Privacy & Security Policies

The Third Party Suppliers (TPS) should have Confidentiality, Privacy and Security policies which detail the Third Party's approach to managing data and assets (including Personal data) and should be supported by related guidelines, procedures and standards.

3.1.1.1 Security Policy

The Third Party Supplier should have in place a security policy, which as a minimum is:

- compliant to ISO27001 or other equivalent industry standard;
- has the support, approval and active engagement of senior management;
- is updated as a minimum annually or following significant changes at the supplier which may affect Confidentiality, Privacy and Security controls protecting Deloitte data and assets;
- has a designated owner responsible for its maintenance and update;
- is communicated to Third Party Supplier staff and included in their employment contracts; and
- is accessible to Third Party Supplier staff at any time.

3.1.1.2 Privacy Policies

The Third Party Supplier should have a Privacy policy that details the Third Party's approach to managing personal data in accordance with data protection legislation. The Privacy policy should detail the following as a minimum:

- Processing of personal data in accordance with data protection principles;
- Maintaining the rights of data subjects;
- Maintaining appropriate technical and organizational measures;
- Demonstrate accountability and compliance with data protection principles
- International transfers of personal data;
- Management of personal data breaches; and
- Compliance with any relevant data protection codes of conduct or certification schemes.

3.1.1.3 Compliance with Legal, Regulatory and Contractual Requirements

Third Party Supplier employees, temporary users and sub-contractor users should be prevented from using the Third Party's data and assets for anything other than approved purposes.

Third Party Supplier employees, temporary users and sub-contractors should be informed that their use of facilities related to the Third Party's data and assets may be subject to monitoring.

Third Party's should ensure that they are compliant with all applicable statutory, regulatory and contractual obligations as well as any required industry best practice standards.

3.1.2 Third Party Risk Management Policy

Prior to the commencement of any activities by sub-contractors of Third Party Supplier, a risk assessment should be carried out by the Third Party Supplier to determine the Confidentiality, Privacy and Security risk implications to the Third Party's Assets.

The results of the Confidentiality, Privacy & Security risk assessment should be provided to the Deloitte Relationship Manager upon request within an agreed timescale.

Access to the Third Parties data and assets by sub-contractors of any Third Party Supplier should only be provided through pre-defined physical, logical and procedural controls set out in contractual agreements between the Third Party Supplier and sub-contractor.

Sub-contractors contracts should include requirements for non-disclosure of the Third Parties data and assets and measures pertaining to protecting the Third Party's data and assets whilst in the sub-contractors control.

The Third Party Supplier should be responsible for ensuring that any sub-contractors meet all applicable Confidentiality, Privacy and Security requirements relating to the protection of Third Party data and assets.

Liability for security breaches or related incidents should remain with the Third Party Supplier directly engaged by the Third Party.

When no longer required, any sub-contractor access to the Third Party's assets should be terminated immediately.

The sub-contractor termination process should include the return or where applicable, the destruction of any of the Third Party's data and assets as agreed with the Deloitte Relationship Manager.

Third Party's should be able to verify the return or destruction of the Third Party's data and assets through contractual powers of audit or other appropriate controls as agreed with the Deloitte Relationship Manager.

Sub-contractor exit procedures and requirements should be included in their contract with the Third Party Supplier.

3.1.3 Data Classification and Handling

Third Party Supplier shall have procedures and policies in place so that any data received under contractual relationship with Deloitte is securely handled, from receipt to the end of the relationship. Processes and procedures should also be in place so the data is appropriately backed-up and disposed of in accordance with its sensitivity and classification.

Third Party Supplier shall have processes in place so that when data is **created or received** that appropriate security is applied including:

- ownership is applied to or logged against the data and maintained
- classification of the data is determined in terms of legal requirements, data ownership, and the risks if the data was subject to unauthorised access or modification
- labelling of the data is applied in line with the determined classification

Third Party Supplier shall have processes in place so that data is appropriately **handled** in line with the identification and management of risk whilst under their responsibility including:

- sharing, transfer and/or reproduction is via secure channels and if necessary, prevented altogether with appropriate controls
- storage is within approved systems/ locations/ removable media that have appropriate security applied
- access is limited only to authorised individuals
- acceptable usage rules are documented and followed by those with authorised access.

Third Party Supplier shall have processes in place so that data they hold is appropriately **retained and disposed of** including:

- archiving for no longer than necessary, to approved systems/ locations that have appropriate security applied
- securely disposing or returning to its source when data is no longer required.
- disclosing of data where required by law or regulation

For clarity the following definitions apply to this policy:

'Data', 'Information' and 'Document' are generally used interchangeably. For the purpose of this policy the term 'Information' will be used and is defined as: structured or unstructured data from which meaning can be derived, and which may be documented in the following forms:

- softcopy – electronic/ digital format such as emails, spreadsheets, PDFs.
- hardcopy – physical/ printed format such as paper reports, brochures and leaflets.

3.1.4 Logical Access Control

Third Party Supplier shall implement logical access security on the systems storing Deloitte data under their responsibility either on-premise or in the cloud so that only authorised users are provided with appropriate levels of access to the systems and data contained within them.

Third Party Supplier shall do this through the definition of logical access security standards including:

1. **Identity and Access Management** – defining an identity and access management lifecycle that shall include:
 - provision of new identities for access to systems
 - account management for the authentication of identities to access systems

- access management for the authorisation of authenticated identities to access systems
 - role management to define roles and permissions within systems based on least privilege and/ or role segregation
 - identity management to certify that identities continue to need to have access to systems
 - de-provision of identities that no longer need access to systems.
2. **Privileged Identity and Access Management** – defining the additional requirements to the identity and access management lifecycle that need to be in place for access to and management of privileged accounts.
3. **Authentication Mechanisms** – defining the requirements for the different methods of authentication permitted to logically access systems, which shall include, but not limited to:
- passwords
 - pins
 - patterns
 - tokens
 - fingerprints.
4. **Remote Access** – defining the logical access requirements for remotely accessing and/or federating with systems under Third Party responsibility both by Third Party personnel and authorised third parties they utilise as well as remote access and/or federating by Third Party personnel to their systems.

3.1.5 Physical and Environmental Security

In order to prevent unauthorised physical access, damage or interference to Deloitte data and assets, or storage facilities holding Deloitte data or assets, the Third Party Supplier should have high levels of physical and environmental security at its processing facilities. Such controls should be commensurate with identified risks.

Third Party Supplier shall have process in place to appropriately physically protect each **premise** for which the supplier has responsibility, which shall include:

- carrying out a physical security risk assessment;
- defining a physical security plan to mitigate identified physical security risks;
- a security perimeter should be implemented at the Third Party Supplier site(s) (barriers such as walls, card controlled entry gates or manned reception desks) to protect areas where Deloitte Assets are being processed, handled or used.
- Equipment used to process, handle or use firm data and assets should be protected in such a manner as to ensure that unauthorised logical or physical access is effectively prevented.

- implementation and management of the physical security plan, which is reviewed annually;
- lawful and purposeful use of CCTV;
- assessing and when necessary applying additional physical protection measures to reasonably protect against natural disaster, civil unrest, malicious attack or accidents; and
- initiating appropriate response to physical security events and incidents.

Third Party Supplier shall have a process in place so that **personnel, visitors and guests** are appropriately protected in the premises for which the supplier has responsibility and their access is appropriately controlled and recorded.

Third Party Supplier shall have a process in place so that **personnel** are advised of appropriate physical protections for themselves and the supplier's **physical assets** they are carrying when operating on behalf of the Third Party outside of Third Party's controlled premises.

Third Party Supplier shall have a process in place so that all **physical assets** under the supplier's responsibility that contain Deloitte, personal and Deloitte client information are physically protected including when they are in transit outside of supplier premises as well as when they are disposed of.

If requested, the Third Party Supplier should authorise Deloitte Staff or Third Parties acting on behalf of Deloitte to visit the physical site processing firm's data and assets and assess the site's security controls.

3.1.6 Personnel Security

In order to ensure that Deloitte data and assets are not at risk, all Third Party's should have adequate Confidentiality, Privacy and Security controls built into their employment procedures.

These procedures should ensure that roles are well defined and employees are appropriately screened before they are permitted to access any Deloitte data or assets.

Prior to Employment

Deloitte requires that all Third Parties, whose Staff will be based within Deloitte premises, ensure that their Staff are subjected to the same background checks that Deloitte apply as a standard for employing its own personnel.

Background checks include: Identity verification, right to work, address history, employment and activity referencing, review of professional qualifications, financial probity and criminal record checks, searches against international sanctions and fraud databases and regulatory database checks.

Third Party Supplier shall have processes in place so that **prior to employment** with them, employees are:

- satisfactorily vetted before they are hired and prior to being given access to Deloitte, personal and client data assets
- contractually bound to their security and privacy responsibilities defined in the terms and conditions of their employment contract.

During Employment

The Third Party shall have process in place so that **during employment** with the Third Party their personnel:

- receive relevant and up to date confidentiality, privacy and security awareness, education and training upon joining the Third Party and periodically thereafter, including if a change of role requires it
- the Third Party Supplier management should ensure employees, contractors and Third Party users processing Third Party assets have confirmed that they have read and should comply with the applicable Third Party established security policies and procedures for the protection of Third Party assets.
- may be subject to a formal disciplinary procedure where employees, temporary staff or sub-contractors of the Third Party have committed breaches of security policy.
- are given access to only information systems and assets appropriate for their role
- are informed of changes to terms of employment or subject to additional screening if required by a change of role or responsibilities.

Change or Termination of Employment

The Third Party shall have process in place so that on notification of **termination of employment** with the Third Party:

- access to information systems is appropriately managed during the notice period
- personnel are reminded of their confidentiality, privacy and security obligations during and after their notice period
- access to information systems and assets are revoked on termination

3.1.7 Systems Management

Third Party Supplier shall secure Deloitte data stored, processed and/or transmitted from/between the systems under their responsibility either on premise or in the cloud.

Third Party Supplier shall do this through the definition of security standards that cover each system layer including:

1. **Endpoints** – the end user devices used to access their systems including laptops, desktops and mobile devices.
2. **Applications** - IT software that provides user interface to their systems, which shall in particular:

- address known application vulnerabilities by employing industry good practice security such as input data validation, control of internal processing and output data validation
 - protect data that applications process e.g. protection from incomplete processing, mis-routing, modification, unauthorised disclosure, duplication or replay
 - protect data that applications pass over public networks e.g. protection from fraudulent activity, contract dispute, unauthorised disclosure or modification.
- 3. Middleware** – IT software that provides functionality between applications, databases and/or operating systems.
- 4. Databases** – repositories for holding data in a structured manner.
- 5. Operating Systems and Servers** – IT software that manages the underlying computer functions and resources, which in particular shall be:
- address known operating system vulnerabilities by employing industry good practice security such as configuration hardening
 - reviewed and tested to avoid adverse operational or security events when changed or updated.
- 6. Hypervisors** - IT software, firmware or hardware that create and run virtual machines.
- 7. Storage** – IT media on which data is stored.
- 8. Networks and electronic communications** – the IT infrastructure which allows data to be electronically transmitted from/between systems, which in particular shall:
- have security mechanisms, service levels and management requirements of all network services identified and included within in-house and outsourced network service agreements, which are performance reviewed on a regular basis including consideration of firewalls and Wi-Fi networks
 - segregate groups of data services, users and systems.

Third Party Supplier shall also secure the systems under their responsibility through the definition of security standards to cover:

- A. Security and privacy development lifecycle** process, which shall be in place to:
- include security and privacy requirements into new or updated systems and their design
 - define, maintain and apply principles for secure system architecture
 - define and apply rules for secure development (including program code and software package customisation)
 - manage change to systems during development
 - restrict and control changes to software packages used in development
 - establish and protect system development environments
 - oversee and monitor outsourced system development
 - test system security and privacy functionality

- test systems with suitable and where necessary, protected data
- create security and privacy acceptance testing and criteria for new or upgraded systems
- document and carryout secure deployment and configuration steps
- define and apply rules for system decommissioning.

B. Operational security process, which shall be in place to:

- document and maintain operating procedures for all systems and make them available to those that require them
- manage change to all systems
- manage the capacity of systems through monitoring, tuning and projection of future capacity to meet system performance needs
- separate development, testing and operational environments
- manage the installation of software on systems by users and administrators.

C. Encryption process, which shall be in place to:

- identify what Deloitte, personal and client data requires protection by encryption during transit, processing and/ or storage
- implement and manage encryption including supporting technology and resources
- manage and protect encryption keys through their lifecycle.

D. Backup and archival process, which shall be employed so that:

- copies of data, software and system images are made as determined by a risk assessment for each system
- regular testing of backups take place
- backups are securely stored and prevent unauthorised access and tampering.

E. Logging and monitoring process, which shall be employed so that:

- event logs and detail required for user activity, exceptions, faults and information security events are determined by a risk assessment for each system
- system administrator and operator logs are maintained for all systems where a need is identified by a risk assessment
- logs are recorded, regularly reviewed and stored only as long as required
- logging is protected from unauthorised access and tampering
- monitoring use cases are designed and implemented to identify user activity not in line with system terms of use/acceptable use
- leakage of confidential information is prevented or at least detected
- where possible, the clocks of all systems are synchronised with a known accurate time source.

F. Threat, vulnerability, patch and malware management process, which shall be employed so that:

- up to date information on threats, technical vulnerabilities and patches relevant to our firm and systems are obtained and analysed
- the severity of or change to a threat and /or vulnerability and our exposure informs the patching and if appropriate, additional measures required to address the risk

- systems are protected from malware through detection, prevention and recovery mechanisms as well as user awareness.

Logical access to Third Party systems shall be in line with the applicable Logical Access Control Policy.

Physical access to Third Party systems shall be in line with the applicable Physical Security Policy.

Cloud systems and the allocation of responsibilities between the Third Party or a Cloud provider depending on the cloud model shall be detailed in the applicable Cloud Security Standard.

Internet of Things (IoT) and the applicability of responsibilities shall be detailed in an applicable Internet of Things Security Standard.

3.1.8 Incident Management

To ensure that Confidentiality, Privacy and Security events and incidents are dealt with efficiently, consistently and promptly, the Third Party Supplier should have an established and documented incident management and investigations process in place. Good incident management procedures are key to maintaining the Confidentiality, Availability and Integrity of information in the event of an incident.

Incident Management, Identification and Ownership

The Third Party Supplier shall have processes in place so that they can **anticipate and prepare** for potential events, incidents and crises through:

- the application of integrated risk, issue and business continuity management and horizon scanning
- the establishment and definition of terms of reference and plans for an Incident Response Team (IRT), Crisis Management Team (CMT) and relevant teams
- the selection and training of individuals with the appropriate level of authority, experience and capabilities for these teams
- the regular exercising of teams to validate these plans and capabilities.

Third Party Supplier shall have processes in place so that they can **respond to and recover from** events, incidents and crises through:

- timely reporting of incidents or crises impacting the Third Party's people, clients, operations, reputation, systems and assets including information
- prompt notification and activation of the Third Parties incident and crisis management teams, with the response escalated or de-escalated as appropriate
- prompt notification to Deloitte of any incidents impacting Deloitte data and/or people
- crisis leadership and decision making to minimise impact to the Third Party as far as possible

- crisis communication to internal and external stakeholders to protect the Third Parties people and reputation
- The integration of business continuity in a crisis management framework and return to normal as quickly as possible
- the recording and investigation of incidents to identify lessons and prevent reoccurrences where possible.

Incident Management Reporting

All incidents which have affected or may affect the firm's Information Assets should be escalated to the nominated Deloitte contact as soon as possible.

Loss/theft of Deloitte Confidential data and assets and unauthorised disclosure should be reported to Deloitte as soon as possible regardless of whether the loss comprises of hard copy documents, files, notebooks, removable electronic media, computer equipment or in any other form.

3.1.9 Business Continuity Management

Policies, plans and procedures

The Third Party Supplier should have in place documented policies and or standards, plans and procedures regarding resilience (i.e. business continuity and crisis management). Policies should be clear and communicated to all employees (permanent, temporary and sub-contractors) assigned with resilience responsibilities.

Business continuity plans for people, sites and resources involved in the processing, handling or use of Third Party assets should as a minimum include:

- A list of prioritised activities involved in the processing, use or handling of the assets or delivery of services which are to be recovered;
- A list of individuals or teams involved in the delivery of the prioritised activities
- A list of resources (i.e. IT services) required to deliver the prioritised activities
- A designated recovery team with assigned business continuity responsibilities
- A schedule of recovery actions and procedures to be carried out in the event of a disruptive incident, including any recovery strategies

Incident and crisis management plans, where separate to the above, should also include procedures for the timely notification and activation of the relevant incident and crisis management teams, communication to internal and external stakeholders, management and recovery of the incident and post-incident reporting to identify lessons and prevent reoccurrences.

Business Continuity Policy

The Third Party Supplier shall have processes in place to **establish** a Business Continuity Management System (BCMS) which:

- aligns to ISO22301:2019 and other related legal & regulatory requirements
- sets BCM objectives for the continued delivery or recovery of in scope products and services
- is governed, reviewed and reported on at appropriate levels within the Third Party
- trains and exercises all relevant personnel and make them aware of their BCM roles and responsibilities and associated plan
- is documented including a Risk Assessment (RA) and Business Impact Analysis (BIA) process and communicated to all interested parties.

The Third Party Supplier shall have processes in place to **implement and operate** a BCMS which:

- includes periodic RA and BIA to be carried out
- produces Business Continuity Plans (BCPs) based on the results of the BIAs and RAs
- details BCP recovery strategies for dependencies, including Third Party Suppliers
- has a incident response structure, aligned to the Third Party's wider crisis management framework
- involves the periodic exercising and testing of BCPs to confirm consistency with our BCM objectives.

The Third Party Supplier shall have processes in place to **monitor and review** a BCMS which:

- will be monitored, measured and evaluated periodically. This will include internal audits and top management review
- identifies and addresses any nonconformities and required corrective actions as part of its continual improvement
- will be maintained and reviewed periodically or after a major business change.

3.2 UK Bribery Act 2010

3.2.1 Deloitte is against corruption in all its forms, and accordingly compliance with the firm's Anti-Bribery policy is required from Third Parties carrying out services on behalf of the firm. The firm's Anti-Bribery policy is designed to comply with the UK Bribery Act 2010.

3.2.2 Deloitte's Anti- Bribery policy is as follows:

- The firm, its Partners and employees will neither offer, promise nor pay bribes nor accept them, nor induce nor allow any other Third Party to make or receive them on their behalf;
- The firm, its Partners and employees and Third Parties will not encourage or permit persons associated with it to offer, promise or pay bribes or receive bribes (whether directly or indirectly) in relation to contracts with Deloitte; and
- The firm, its Partners and employees and Third Parties will report any incidents of bribery as required by these policies and procedures and by law.

- 3.2.3 Deloitte's Anti-Bribery policy requires adherence to the letter and spirit of relevant law and regulation, and policies in respect of entertainment and gifts, political and charitable donations, client and engagement acceptance, procurement and business relationships. All Partners and employees are required to take the Deloitte firm's anti-bribery training. Third Parties are also required to provide anti-bribery training to their employees. Third Parties are required to appoint an anti-bribery officer for their organisation, with responsibility for policy, training, monitoring, assurance and investigation. Reporting to statutory authorities is undertaken as necessary and appropriate.

3.3 Prevention of Tax Evasion Policy

- 3.3.1 Deloitte is against tax evasion and the facilitation of tax evasion in any form and complies with all laws and regulations to which we are subject. Accordingly, our policy is that it is unacceptable for our staff, Partners, employees and other Third Parties carrying out services for or on our behalf to commit tax evasion or to facilitate others in evading tax.
- 3.3.2 Deloitte's Tax Evasion policy is as follows:
- The firm, its partners and employees will not facilitate the evasion of tax (whether UK or foreign).
 - The firm, its partners and employees will not encourage or permit persons associated with it to facilitate the evasion of tax (whether UK or foreign) in relation to any services being provided for or on behalf of the Deloitte UK Group.

3.4 Entertainment and Gifts Policy

3.4.1 Entertainment and Gifts

- 3.4.1.1 The policy cannot provide detailed rules for every situation, but we expect all Third Parties to apply the general principles set out below and observe the spirit of the rules as well as the letter.
- 3.4.1.2 Deloitte's policy governing entertainment and gifts covers all Partners, Staff, clients, prospective clients, Third Parties and intermediaries. We require our Third Parties to comply with this policy. The policy reinforces the following principles:
- Partners and Staff must not act in a way that could cause, or could be reasonably perceived as causing, the objectivity of clients or other parties to be compromised or put at undue risk;
 - Partners and Staff must have regard to Deloitte's Anti-Bribery Policy in considering the acceptability of all entertainment and gifts, whether offered, given or received;
 - Partners and Staff must not be placed in a position where their objectivity or independence is at undue risk of being impaired or could reasonably be perceived as being at risk of being impaired.
 - Pre-approval by Deloitte's QRS team is always required when giving or receiving gifts, unless the gift is a small value Deloitte branded promotional marketing item.

3.5 Equal Opportunity, Diversity and Labour Policy

3.5.1 Equal opportunity

- 3.5.1.1 Deloitte is committed to ensuring all our Partners, employees, contractors and job applicants receive fair and equitable treatment across all aspects of our firm's HR policies and practices – including recruitment, selection, terms and conditions of employment, appraisal, promotion, remuneration, training and personal development.
- 3.5.1.2 We expect our Third Parties to have a similar policy and that the policy must apply, regardless of their Staff's sex, gender reassignment, marital status, part-time status, sexual orientation, colour, race, nationality, national or ethnic origin, religion or creed, disability, responsibility for dependents, age and membership or non-membership of a trade union or political affiliation.

3.5.2 Labour policy

- 3.5.2.1 Deloitte seeks to purchase goods and services which are produced and delivered under conditions that do not involve the abuse or exploitation of any persons, in line with the basic principles of the International Labour Organisation ("ILO") in respect of human rights and conditions of employment.
- 3.5.2.2 Detailed performance standards are a matter for Third Parties, but should address at least the following:
- The elimination of forced labour and compulsory labour that is in violation of basic human rights;
 - The abolition of child labour, whilst acknowledging that the welfare of the child must be the highest priority in any action on child labour;
 - The prohibition of workplace practices, conditions and working hours which violate human rights and/or national labour law;
 - The freedom of association and the right to collective bargaining;
 - The assurance of remuneration at least in accordance with the national law; and
 - The establishment of and compliance with a regulatory framework for occupational health and safety.

3.5.3 Diversity policy

- 3.5.3.1 In line with Deloitte's equality agenda, we actively promote a policy and practice of equality of opportunity in employment for all our personnel – regardless of their age, gender, sexual orientation, ethnicity, faith or disability. The policy forms the basis of our approach to respect, inclusion and diversity and assists us in developing a culture where all the capabilities of all people are fully harnessed and developed – we foresee benefits for clients, Third Parties and Deloitte when this policy is followed.
- 3.5.3.2 Deloitte expects its Third Parties to follow the above policies at all times and to be aware that any breach, or alleged breach, of the policies will be taken seriously, investigated fully, and that any supplier found to be in breach of this policy will have committed a material breach of the contract terms.

3.6 Health and Safety Policy

3.6.1 Contractor responsibilities

Contractors play a crucial role in maintaining a safe working environment. Before commencing any work on any Deloitte site, all contractors must:

- Agree to conform to Deloitte's Health & Safety Policy Statement and Environmental Policy Statement.
- Utilise Resources Responsibly: You must not misuse or interfere with any facilities, equipment, or systems where you have not been given authority to do so;
- Report Concerns Immediately: Promptly inform local Deloitte management or their onsite responsible partners of any potential hazards, unsafe conditions, or concerns regarding health and safety procedures.
- Attend Site-Specific Induction: Participate in and fulfil all requirements outlined in the mandatory site-specific induction training before commencing work.
- Complete Necessary Agreements: Sign the Contractor Induction Agreement (CBS-WS-IMS-FO-012) acknowledging the general rules and conditions for contractors as covered within the Contractor HSE Induction presentation(CBS-WS-IMS-GU-011) prior to starting any work.
- Comply with Relevant Regulations: Contractors must operate at all times in accordance with all relevant Regulations and Local Bylaws
- Be aware of emergency procedures, including fire evacuation routes and assembly points.
- Never attempt tasks you are not trained or authorised to perform.
- Maintain good housekeeping in your work area, keeping it tidy and free of trip hazards.
- Use equipment, machinery, and tools safely and only for their intended purpose. Equipment that require formal inspections must be accompanied with the relevant documentation.
- Operators of tools and equipment must be suitably trained and competent in their use.
- Wear appropriate personal protective equipment (PPE) as required for the task and work environment and as detailed within their RAMs.
- Never tamper with safety equipment or systems.
- Be mindful of other people in the workplace and their safety.

This list is not exhaustive, and contractors should always refer to the specific health and safety guidelines and instructions provided by the engaging Deloitte management and relevant regulatory bodies.

3.7 Modern Slavery Statement Policy

3.7.1 Modern Slavery

3.7.1.1 Deloitte is committed to ensuring that slavery does not take place within our supply chain. In order to effectively manage risk, we work closely with our Suppliers to ensure they understand the following high standards that Deloitte require of them:

- The Supplier shall document the steps it has taken during the financial year to ensure that slavery and human trafficking is not taking place in any of its supply chains, in any part of its own business, and will provide Deloitte with this Information on at least an annual basis upon request.

- Supplier shall read and take no action which would undermine the Deloitte **Modern Slavery Statement**.
- Supplier shall respond to the Deloitte vendor audit if they are deemed a vendor who operates in an industry which is at high risk of slavery and they meet certain additional criteria.

3.8 NSE Responsible Procurement Policy

3.8.1 Deloitte North & South Europe Responsible Procurement Policy

3.8.1.1 Deloitte's commitment to responsible business is rooted in our Purpose—175 years of making an impact that matters for our people, society, and clients. Our [Shared Values](#)¹ describe how we live our Purpose, and our [Global Principles of Business Conduct](#)² explain our ethical commitments. Our [Supplier Code of Conduct](#)³ ("Supplier Code") outlines our expectations of suppliers globally.

Deloitte is an affiliate of Deloitte NSE LLP. Deloitte NSE includes more than 75,000 people located across over 30 countries in Europe and the Middle East. Deloitte NSE is committed to the Deloitte Global Supplier Code of Conduct and building on it to address local risks, opportunities and priorities associated with our procurement activity.

The intent of this Responsible Procurement Policy is to transparently communicate Deloitte NSE's ("we", "us", "our") environmental, social and governance (ESG) minimum requirements and additional criteria for current and prospective suppliers.

These expectations are intended to ensure that all Deloitte NSE's procurement activity helps us to meet our business needs in a manner that delivers on [our WorldClimate objectives](#)⁴ and actively contributes to tackling the broader environmental and social challenges we collectively face.

Suppliers' performance against them will inform our decision-making throughout the procurement process, where relevant to the product or service provided.

This policy applies to all suppliers to the Deloitte NSE network which includes firms in Belgium, Central Mediterranean (consisting of Italy, Greece and Malta), Cyprus, Ireland, the Middle East, the Netherlands and the Nordics (consisting of Denmark, Finland, Iceland, Norway and Sweden), Switzerland and the UK.

The policy, together with its accompanying internal implementation guidelines, will be reviewed on an annual basis to evaluate continued relevance and alignment with best practice, monitor compliance, and drive continual improvement.

<u>Section</u>	<u>Applicable to:</u>	<u>Required or encouraged</u>
Minimum Requirements		
1 - Legal Compliance	All suppliers	Required
2 a-d - Social & Governance	All suppliers	Required
3 a-d - Environmental	All suppliers	Required
3 e-j - Environmental	Strategic Suppliers	Required
3 e-j - Environmental	All suppliers	Encouraged
Additional Criteria		
4 a-f - Social & Governance	All suppliers	Encouraged
5 a-c - Environmental	All suppliers	Encouraged

Deloitte's NSE Minimum Requirements

Deloitte NSE requires **all suppliers** to meet the requirements set out below, where applicable, in connection with the operations of their businesses and provision of goods and services to us, and to apply comparable requirements in their own supply chains:

1. Legal Compliance

- a. Comply with all applicable laws, regulations and standards.

2. Social and Governance Conditions

- a. Uphold basic human values and protect human rights in accordance with the principles of the Universal Declaration of Human Rights and the International Labour Organisation (ILO). This includes:
 - i. Provide a work environment that is physically and mentally safe and healthy and take necessary precautions to prevent accidents and injury.
 - ii. Mitigate discrimination in recruitment, employment and procurement practices and foster a culture of equality, dignity and respect for all. This includes not being engaged in abuses, like subjecting workers to demeaning conditions or tolerating any forms or threats of harassment.
 - iii. Respect workers' rights of free association; this includes not hindering workers from legally organising or joining associations and unions or collective bargaining.
 - iv. Maintain practices in which workers are not subjected to human trafficking or modern slavery. This could include servitude, forced or compulsory labour, debt bondage, deceptive recruiting for labour or services and child labour, including hazardous work and work that is likely to interfere with the child's health or development.
- b. Comply with local laws and regulations in respect to human rights and conditions of employment, hours of work, entitlement to leave and appropriate working conditions for all workers, including contractors and casual workers. Pay the minimum legal wage or a wage that meets local industry standards, whichever is greater.
- c. Uphold standards of fair business practice and implement reasonable practices to prevent bribery in all forms and support efforts to fight corruption. Avoid bias or conflicts of interest to override its professional judgements and responsibilities. Also, do not engage in or assist any third party with money laundering, terrorist financing or other financial crime activities.
- d. Abide by domestic and international standards and legislation in regard to the protection, collection and proper handling of confidential and personal information.

3. Environmental Conditions

- a. Comply with all applicable environmental protections, environmental laws and standards, and have all required permits, licenses or equivalent in place.
- b. Support us to only consume what we need to, including by taking reasonable steps to extend product lifespans.
- c. Take reasonable steps to conserve natural resources, including the use of energy, water, land and associated materials. For example, reduce the use of plastics and packaging across the product's lifecycle.
- d. Take reasonable steps to minimize negative environmental impacts, such as greenhouse gas emissions, hazardous pollutants and waste.

Furthermore, Deloitte NSE requires all strategic suppliers and invites all suppliers to:

- e.** Commit to setting a science-based net-zero goal (including near-term and long-term greenhouse gas emission reduction targets) consistent with limiting global warming to 1.5°C above pre-industrial levels via the Science Based Targets initiative (SBTi) or equivalent within one year of contracting with Deloitte, and share confirmation of this commitment with Deloitte.
- f.** Set such goal(s) within two years of contracting with Deloitte, and have it externally validated by the SBTi or equivalent.
- g.** Set a target that 100% of the electricity used shall be from renewable sources by 2030 within one year of contracting with Deloitte, and publicly report progress annually.
- h.** Calculate their greenhouse gas emissions inventory inclusive of Scopes 1, 2, and 3 (including all relevant categories of Scope 3, including Purchased Goods and Services) annually following the latest version of the World Resources Institute (WRI)'s GHG Protocol Corporate Standard and Corporate Value Chain (Scope 3) Standard.
- i.** Publicly report their greenhouse gas emissions inventory inclusive of Scopes 1, 2, and 3 (including all relevant categories of Scope 3, including Purchased Goods and Services) annually, together with progress towards achieving their science-based net zero goal.
- j.** Complete, upon request, the CDP Climate Change questionnaire including the Supply Chain section of the questionnaire regarding products and services provided to Deloitte.

Deloitte NSE's Additional Criteria

At Deloitte NSE we aspire to work with like-minded organizations proactively striving to make an impact that matters on climate change, nature and society. In addition to our minimum requirements set out above we invite suppliers to work with us to meet a number of additional criteria set out below, and we welcome ideas from our suppliers on how we can be even more responsible through our procurement activities.

4. Social and Governance:

- a.** Communicate business standards and expectations clearly.
- b.** Take a living wage approach to fair compensation for all workers, ensuring that they can meet their everyday needs.
- c.** Create jobs and facilitate opportunities for people from underrepresented groups and with a distance to the labour market.
- d.** Encourage increased participation of enterprises championing and supporting diversity, social enterprises and small-and-medium-sized enterprises (SMEs) in our supply chain.
- e.** Embed controls and due diligence processes to assess human rights impacts within own operations and supply chain, take appropriate steps to mitigate and remediate risks or issues identified, and report in accordance with applicable laws and regulations.
- f.** Maintain confidential processes that encourage employees and contractors to report incidents of unethical behaviour without (fear of) retaliation.

5. Environmental:

- a.** Implement a circular economy strategy encompassing raw materials acquisition, product/service design, production, distribution, consumption and end-of-life. In

particular, maximise the use of renewable, reusable and/or recyclable alternatives to limit the use of fossil fuels and single-use plastics.

- b.** Take steps to halt and reverse nature loss and move towards a vital natural ecosystem, including healthy soil, clean water and air; ensuring operational adherence to World Health Organisation (WHO) and other applicable standards through regular monitoring and preventative and remedial action.
- c.** Attain best practice sustainability certification relevant to their product or service, such as demonstrating alignment with global efforts to halt deforestation or reduce energy use.

Implementation

Our aim is to integrate environmental and social sustainability into every aspect of our procurement process, from supplier sourcing and selection through to contract management and performance evaluation, and we will be taking steps to expand and elevate sustainability provisions over time.

Deloitte NSE aims to collaborate for better outcomes for all to the extent possible and appropriate, and to be guided by risk, materiality and influence. We are committed to engaging with suppliers and overcoming related challenges together.

We expect that appropriate documentation providing evidence of compliance with this Responsible Procurement Policy will be made available to Deloitte NSE firms, upon request, via appropriate channels. We reserve the right to seek relevant information in a prescriptive manner where necessary to enable regulatory compliance.

When required, based on perceived risk of non-compliance or otherwise, we may ask for additional details about a supplier's actions to comply with this Responsible Procurement Policy, and what the supplier has done or is planning to do to improve performance. This could include:

- receiving regular updates
- agreeing a recommended plan for improvement
- undertaking or requesting a review/audit of the supplier's compliance
- making a supplier a non-preferred supplier in the future, or discontinuing a current commercial relationship with a non-compliant supplier in the event of ongoing non-compliance

In the event of any material non-compliance with any aspect of the Responsible Procurement Policy that directly or indirectly impacts Deloitte we expect that we would be made aware as soon as possible. Deloitte NSE provides an accessible and trustworthy misconduct reporting mechanism to allow reports of suspected violations of this Responsible Procurement Policy. Suppliers or the public can:

- Report suspected violations by email. We will protect the confidentiality of reporters and, when requested and not prohibited by law or regulation, anonymity; understanding that any information provided will need to be disclosed internally for further review.
- Report suspected violations to Deloitte Speak Up, which protects confidentiality for reporters and, when requested and not prohibited by law, anonymity. You can contact Deloitte SpeakUp via the website deloittespeakup.ethicspoint.com and share a concern online or by phone.

Reference links:

1. Shared Values

<https://www.deloitte.com/global/en/about/story/purpose-values.html>

2. Global Principles of Business Conduct

<https://www.deloitte.com/global/en/about/story/purpose-values/global-principles-of-business-conduct.html>

3. Supplier Code of Conduct

<https://www.deloitte.com/global/en/about/story/purpose-values/supplier-code-of-conduct.html>

4. WorldClimate Objectives

<https://www2.deloitte.com/uk/en/pages/nse/world-climate-north-south-europe.html>

4 Appendix A – References

Ownership and change

This document is owned by Procurement. Procurement is responsible for reviewing this Third Party Policy Statement at least annually, updating it in line with business changes and whilst coordinating with the Office of General Counsel, QRS and DBS, providing guidance on its implementation, and communicating it to the appropriate audiences.

Revision History

Date of this revision:

Authors	Version	Date Issued	Reason for change
M Driscoll	2.0	28/11/2024	Review of process.

Reviewed by

This document (or component parts) has been reviewed by the following person(s):

Name	Title / Role	Date
Mark Driscoll	CoRe Procurement – Assistant Manager	28/11/2024
Craig Sloman	CoRe Procurement – Director	28/11/2024

Approvals

This document requires the approvals of the following person(s):

Name	Title / Role	Date
Craig Sloman	Procurement Director	28/11/2024

Authorised for Issue Release

The authorisation to issue this document (or component parts) to the Firm:

Name	Title / Role	Version	Date
Craig Sloman	Procurement Director	2.0	28/11/2024

Abbreviations

Term	Definition

Policy Owners

Any changes to the policy statements should be approved by the following policy owners.

Owner	Policy
Mehul Somaia	DBS Third Party Supplier Confidentiality, Privacy and & Security Statement
Philippa Green / Sandeep Rai	UK Bribery Act 2010 & Prevention of Tax Evasion Policy
Feergus Mitchell	Entertainment and Gifts Policy
Julia Mott	Equal Opportunity, Diversity and Labour Policy
Jill Glennie	Health and Safety Policy
Craig Sloman	Modern Slavery Statement Policy
Craig Sloman	NSE Responsible Procurement Policy

5 Appendix B – Definitions

Administrator	A User responsible for the management of an IT Asset.
Asset	A resource of value to the firm. Assets include but are not limited to: IT Assets, Information Assets and Physical Assets. *Assets exclude people- i.e. firm's Third Parties.
Authorisation	The process of granting an authenticated User(s) access to Firm Asset(s).
Availability	Availability is a characteristic that applies to Assets. An Asset is available if it is accessible and usable when needed by an authorised entity.
Deloitte Confidential Information	All firm or client related documentation, Information received from clients about their business and operations as well as documentation produced by the firm for clients such as reports, presentations or meeting minutes. Also includes Personal data or Personally Identifiable Information (as per the General Data Protection Regulation 2018).
Confidentiality	Confidentiality is a characteristic that applies to Information. To protect and preserve the confidentiality of Information means to ensure that it is not made available or disclosed to unauthorised entities. In this context, entities include both individuals and processes.
Information	All knowledge and data communicated or received concerning a particular fact or circumstance. Firm Information encompasses all classifications of Information alongside unwritten knowledge that firm Staff or Partners may have about the firm, its Staff or Clients.
Information Asset	A definable piece of Information, of value to the firm which has recognisable value, risk, content and lifecycle(s).
Information Security Incident	An incident is any adverse event, occurrence or suspected event or occurrence that may impact the confidentiality, Availability or Integrity of any of the firm's Assets.
Integrity of Information	The accuracy and completeness of both Information and the methods used to process and manage it.
IT Asset	IT Assets include all Hardware and software owned, managed or in possession of the firm or its Staff or Partners.
Partner(s)	Non-Equity and Equity Partners.
Personal data / Personally Identifiable Information	Data which relates to a living individual who can be identified: (a) from those data; and

(b) from those data and other information which is in the possession of, or is likely to come into the possession of, the data controller.

This includes any expression of opinion about the individual and any indication of the intentions of the data controller or any other person in respect of the individual.

Portable Storage Media

Storage media that are easily transportable including but not limited to: USB, memory sticks, CDs, mobile devices, tapes etc.

Privilege(s)

The set of permissions to access a firm Asset.

Privileged User

A User who has enhanced access to an IT System (for example, User creation, backups etc.) but who is not a System Administrator.

Process

Processing includes the following:

Obtaining, recording or holding personal data or carrying out any operation or set of operations on the data, including:

- Organisation, adaption or alteration of the data;
- Retrieval, consultation or use of the information; and
- Disclosure of the information or data by transmission, dissemination or making available

Alignment, combination, blocking, erasure or destruction of the data

Relationship Manager

A designated individual working for the firm and appointed as the main point of contact during any engagement or relationship between the firm and a Third Party.

Staff

Individuals employed by the Deloitte firm or Third Party employees, including Permanent Staff and Temporary Staff, excluding Partners.

Storage Media

Media capable of storing data, including all Portable and Non-Portable Storage Media including but not limited to USBs, CDs, mobile devices, Servers, Tapes etc.

Supplier Manager

The appointed Third Party contact responsible for managing the relationship between the Third Party and the firm.

System

A set of interacting or interdependent components including people, processes and technology that work together to produce an intended output.

The firm

Deloitte LLP (UK), inclusive of the three Crown Dependencies of the Isle of Man, Jersey and Guernsey.

Third Party

External suppliers, organisations or individuals contracted by the firm to use, handle or process firm Assets or provide services to

Third Party Policy Statement

or on the firm's behalf. The Third Parties and suppliers in scope of this policy, include, but are not limited to:

- Outsourcing providers (also known as outsourcers);
- Service providers (for example data hosting management, network infrastructure management, recruitment services, marketing services);
- Hardware and software support and maintenance providers and Staff;
- Suppliers of goods or products;
- External consultants and contractors;
- IT or business process outsourcing Firms; and
- Temporary Staff, including Consultants and Consultancies.

User(s)

Person(s) authorised to access an IT Asset (Third Party or Deloitte).

Third Party Policy Statement

Deloitte LLP owns and retains ownership of all intellectual and other proprietary rights of any kind in the document. This document is prepared for any Third Party wishing to provide goods or services to Deloitte LLP.

Deloitte LLP is a limited liability Partnership registered in England and Wales with registered number OC303675 and its registered office at 1 New Street Square, London EC4A 3HQ, United Kingdom.

Deloitte LLP is the United Kingdom affiliate of Deloitte NSE LLP, a member firm of Deloitte Touche Tohmatsu Limited, a UK private company limited by guarantee ("DTTL"). DTTL and each of its member firms are legally separate and independent entities. DTTL and Deloitte NSE LLP do not provide services to clients. Please see www2.deloitte.com/about to learn more about our global network of member firms.

© 2024 Deloitte LLP. All rights reserved.