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2025 Global Human Capital Trends

A HUMAN VALUE PROPOSITION FOR THE AGE OF AI



People are at the heart of Al's promise. But as Al becomes increasingly intertwined with workers, it's changing their experience—often through silent, unintended impacts on their work. An updated employee value proposition (EVP) for the world of human / machine collaboration can account for this change and support a healthy relationship between organizations and workers.

Do I need to update our EVP for an Al-powered world, and if so, how?

FROM TOOL
TO TEAMMATE

6/10
workers

already think of Al as a coworker 54% of workers and leaders

are concerned about blurred distinctions between the work done by humans and technology

49% of workers

worry AI will reduce collaboration with people

38% of workers

worry AI will reduce opportunities for on-the-job learning

Many workers are struggling to adapt.

WHAT DOES A NEW EVP LOOK LIKE?



Work environment and culture

- Freedom to experiment with AI
- Using Al to give every worker an "Al intern"



Meaningful work

- Using AI to personalize work
- Enabling greater worker autonomy through Al
- Using Al to create slack time



Rewards and recognition

- Recognition for workers when Al uses their expertise
- Use of Al to treat everyone like a high-potential
- Sharing the value that Al



Well-being

- Greater work-life balance through Al
- Privacy and responsible data use



Personal growth

- Cultivating human capabilities
- Using Al to improve on-the-job learning

LIVING THE TREND

Take the first steps toward a new EVP:



Study workers' use of AI and its unintended impacts

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Share the plan for how AI wi<mark>ll affect work and how the organization will adapt</mark>



Forge a stronger relationship between HR and tech functions

Build trust through communication.

CREATE MORE VALUE FOR YOUR PEOPLE AND ORGANIZATION

