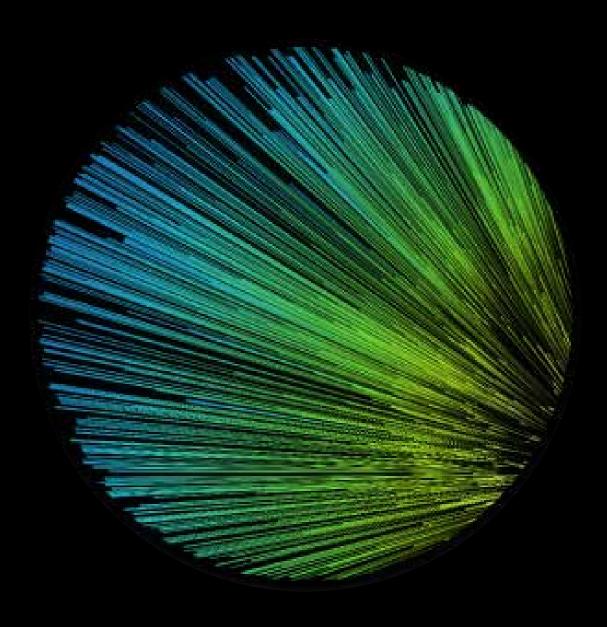
### Deloitte.



# What is complex accounting assurance?

Assurance services to help clients understand, plan for, and implement existing or new complex accounting standards including support for GAAP conversions and other accounting matters.

### Complex accounting assurance services can include one or more of the following:

Sub-offerings/ Services	Services description
Accounting and financial reporting support	Assurance services that support clients in adopting and maintaining compliance with complex accounting requirements. Our services also include on-call service arrangements in relation to IFRS and GAPSME.
GAPSME/IFRS conversions	Assurance services to support clients in their conversion to a new accounting framework, for example from IFRS to GAPSME for small and medium enterprises or GAPSME to IFRS for entities seeking public listing.
Revenue recognition accounting assurance	Assurance services to assist clients with IFRS 15 revenue accounting standard, including: gap analysis, contract identification, multiple scenario-based accounting analysis for contract types, implications on internal control / business model/ IT requirements and data assurance.
Financial instruments accounting assurance	Assurance services to assist clients with IFRS 9 Financial Instruments standard , including classification and measurement assessments, expected credit loss impairment analysis, and hedge accounting.
Lease accounting assurance	Assurance services to assist clients with implementation of the new IFRS 16 lease accounting standard, including: gap analysis, accounting analysis, implications on internal control/business model/IT requirements, data assurance, 'buy or lease' strategy analysis, discount rate sensitivity analysis, lease identification, etc.
Client training	Assurance services to support clients in developing their expertise on technical accounting, regulatory or business changes through Deloitte-facilitated workshops, roundtables or discussions on key subject matter topics impacting their businesses.

Sub-offerings/ Services	Services description
Complex accounting loan staff	Services to support our clients in addressing both their short and long-term finance talent needs by providing qualified resources to sustain day-to-day activities.
Litigation support assurance	Assurance services to support clients involved in ongoing litigation. Services include non-testifying advice and support, and support in managing discussions directly with regulators related to technical accounting matters.
Support for audit engagements	Assurance services provided directly to Deloitte audit engagements where technical accounting support such as accounting memo development, complex analysis of technical matters, or consultations, are required from experts outside of the attest team. Services provided on separate mandates to the audit engagement.



## What is accounting operations assurance?

Services which enable CFOs and their finance teams to create world class finance functions by assessing and providing insight on the finance organisation (people/talent), strategy, technology and processes. Finance function assurance services include close, consolidate, report, the finance function diagnostic, account reconciliations automation and enablement, budgeting and forecasting (using KPIs and data visualisation), finance systems assessment and loaned staff.

Accounting operations assurance services also assess and facilitate robust internal financial control environments that support finance functions in meeting their financial reporting and regulatory needs. Internal financial control assurance identifies, develops, and test the policies and procedures within business processes

and information technology environments. Internal financial controls services can include one or more of the following: internal financial control remediation and transformation, end-to end internal financial control review, management testing of internal financial controls and third party controls assurance.

### Accounting operations assurance services can include one or more of the following:

Sub-offerings/ Services	Services description
Flowcharting and procedures manuals	Assist in developing flowcharts and procedures manuals as tools to enhance the understanding of the flow of information through the entity's processes and systems, the identification of likely sources of material misstatements in the financial statements and the controls in place to address those potential material misstatements. Flowcharting allows multiple parties to review the same information and understand the flow of information in basic terms from different perspectives within the organisation (process owners, IT owners, management, etc.). It also allows for easier clarification of gaps in controls and risk areas (What Could Go Wrong's) that have not been previously identified.

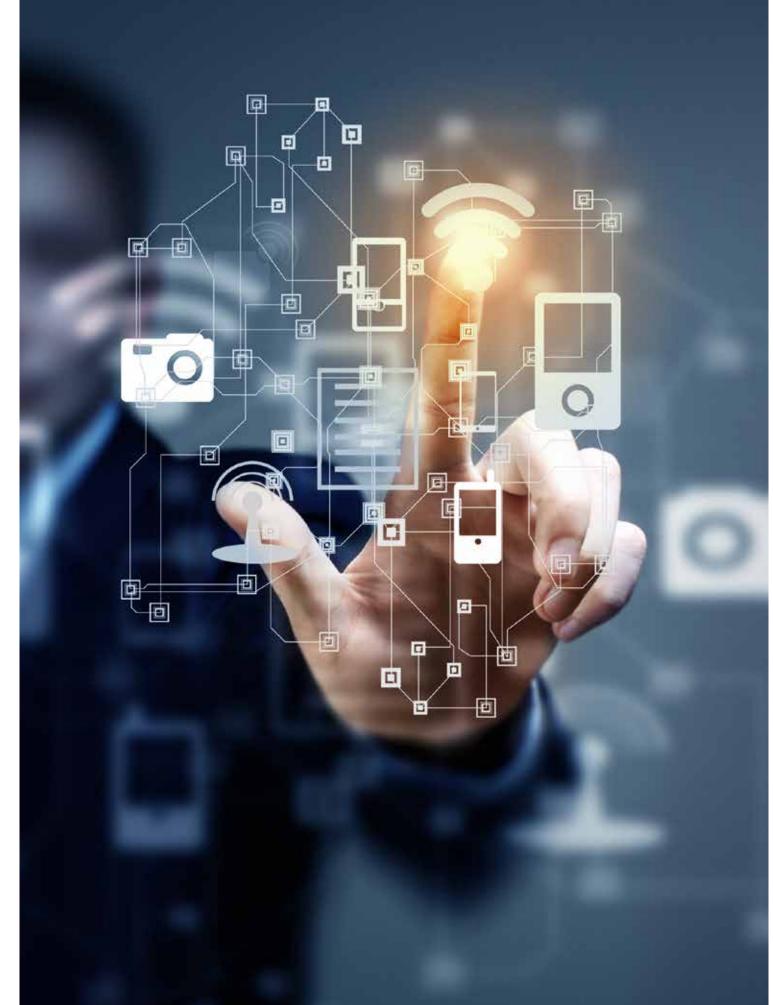
Sub-offerings/ Services	Services description
Accounting infrastructure assessment and selection	Assurance services to assess information technology capabilities, assess functional and technical systems requirements, align finance requirements with system capabilities develop vendor criteria to accelerate the system selection process; provide advice in systems implementation (ERP, budgeting, planning, forecasting, consolidation, etc.)
Accounting operations loan staff	Services to support our clients in addressing both their short and long-term finance talent needs by providing qualified resources to sustain day-to-day activities.
Assurance on succession planning	Succession planning is a process for identifying and developing new leaders who can replace old leaders when they leave, retire or die. Our assurance services include board composition assessment, training to key individuals, and assurance on KPI's and financial information on which the plan is developed.
Finance workshops	Assurance services to facilitate client workshops including resource transitions, operational accounting strategy assessment and development, and audit readiness.
Internal financial control remediation and transformation	Assurance services to design a robust control environment that meets financial, operational, regulatory and legal requirements. Services can include review and redesign of controls in a specific business area in response to a control issue, assistance with selection and implementation of enabling IT technology to support the process of controls automation (where manual controls are transformed to automated controls and detective controls are transformed to preventative controls).
Third party controls assurance	Assurance services to help organisations with addressing regulator and marketplace demand to manage third-party risk with readiness and attestation services. Includes the issuance of assurance reports (e.g. ISAE 3402, SSAE 16 (SOC 1), SOC 2) and agreed-upon procedures (AUP) reporting related to internal financial controls.

### What is disruptive events assurance?

Assurance services to provide accounting support for transactions, such as IPO readiness, divestments, M&A transactions, and securitisations, as well as general crisis response. These services help companies mitigate transaction risks and compress execution timelines.

### Disruptive events assurance services can include one or more of the following:

Sub-offerings/ Services	Services description
Disruptive events	Assurance services to provide pre- and post-acquisition support, including purchase accounting, accounting method changes, internal controls and financial reporting process transformation.
operational accounting assurance	We help CFOs, and finance teams embrace the change to create opportunities for transformation in combining existing processes.
assarance	Also includes services to assist organisations with divestitures and carve-out accounting and financial reporting.
	Assurance services to assist private companies in evaluating and implementing the requirements to go public whether through the issuance of equity or a bond. Key assistance areas include:
IPO readiness	1. Systems, processes, and internal controls
2. Tax structure and tax compliance 3. Financial reporting, and 4. Project management	2.Tax structure and tax compliance
	3. Financial reporting, and
	4. Project management



### What is business assurance?

Assurance services related to third parties (companies, investors and regulators) on financial or non-financial data, including online gaming, hospitality, small & medium enterprises, blockchain, algorithms and emerging external reporting.

As your 'preferred professional advisor' and strategic partner, we will have an in-depth knowledge in your activities and the sector in which you operate, and will place at your

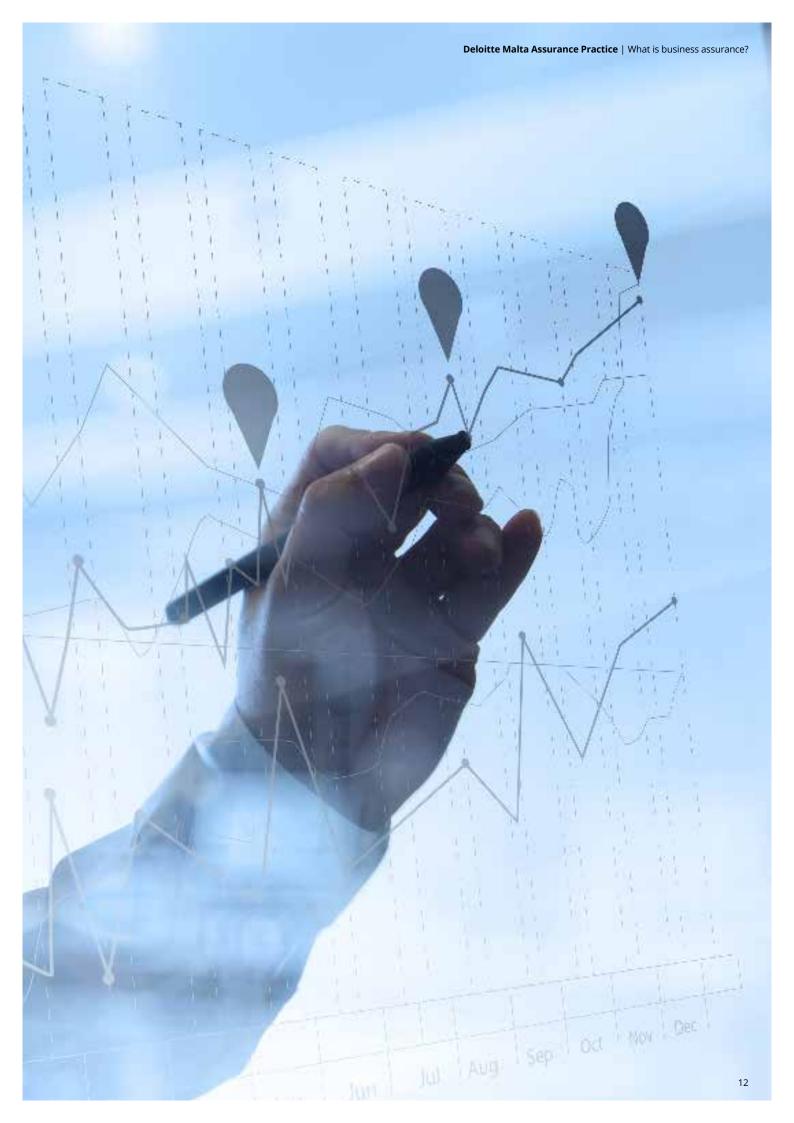
disposal a team of subject matter experts, built on a core of local and internationally based individuals with in-depth technical skills and industry knowledge.

### Business assurance services can include one or more of the following:

Sub-offerings/ Services	Services description
	As your organisation begins to embark on a journey to develop and mature blockchain-related applications, it is important to consider and develop a risk mitigation strategy for underlying risks. Through our blockchain assurance services we can help you address financial, technology, operational and regulatory risks related to blockchain and the crypto space. We position our self as a trusted, unbiased third party that can perform these assurance functions to allay concerns of public, partners, and stakeholders.
Dia de la	Regulatory compliance
Blockchain assurance	Systems Audit Type I & II in line with Virtual Financial Assets (VFA) & Innovative Technology Arrangements and Services Act (ITAs) Acts based upon the ISAE3000 framework.
	Technical assurance - Agreed upon procedures (AuP)
	Smart contract review
	Assessment of the smart contract source code to determine whether the code is robust, resistant to commonly known vulnerabilities and implements exclusively the actions/properties that it was designed for.

Sub-offerings/ Services	Services description
	Key management review
	Assessment of the security aspects around the cryptographic solutions and public/private key management in use by the entity.
	Transaction monitoring
	Comprehensive analysis of transactions in/out of wallets to provide assurance that the funds are utilised as expected and of the rate in use when exchanged for FIAT or other cryptos. Conventional cryptos are monitored and traced using public sources or independent Deloitte nodes.
	• Proof of ownership
	A method that uses public and private key technology that confirms the ownership/control of electronic wallets and the stored virtual financial assets at a specific moment in time.
	• Proof of origin (source of wealth)
	For each provided address wallet, we will verify that the transactions in relation of acquisition/holding of crypto assets positions with FIAT currency is consistent with supporting evidence. All the above listed AuP engagements will be conducted in line with the requirements of ISRS 4400 (International Standard on Related Services 4400).
Information security governance	Successful information security governance is a continuous process of learning, revising and adapting. The goal for all companies should be to deliver information security and to reduce adverse impacts and risks to an acceptable level. Our assurance professionals can assist in the implementation of a strategic information security governance plan to improve the organisation's security posture while protecting valuable information. Deloitte's framework is the result of a comprehensive research and amalgamation of NSIT, SANS and ISO 27001 best practices.
IT control assurance	Assess and report on the performance of IT controls across the organisation's high risk systems at application, database and network layers. The main objective of our service offering is to assist clients in optimising control activities, organisational strategy, and policies and procedures. Our team helps organisations navigate the increasingly complex reporting environments by improving internal controls and increasing confidence in the quality of information produced by their technology systems.

Sub-offerings/ Services	Services description
Managed controllership services	Assurance services that include contracting Deloitte to be the third-party service provider for the management and enhancement of ongoing controllership function processes (e.g. Internal IT Audit).
Corporate reporting transformation and assurance	Assurance services to support our clients in refreshing their external corporate reports, ensuring their financial and non-financial key-performance indicators reported are aligned with strategy and providing assurance on financial and non-financial metrics and processes (ISAE 3000). Also includes assurance services related to corporate reporting of sustainability or environmental, social and governance (ESG) information.
Algorithm assurance	Assurance services focused on algorithms that include: third party review of codes to identify risks within algorithms, advanced analytics on algorithm performance under Business As Usual (BAU) or simulated stress tests. Algorithm assurance also includes end-to-end process reviews of current manual processes to identify where tools such as robotic process automation and other cognitive technologies can be recommended.
Other assurance services	Assurance services (beyond the specific business assurance offerings) to express a conclusion designed to enhance the degree of confidence of the intended users about the outcome of the evaluation or measurement of a subject matter against criteria i.e. less in scope than procedures performed in an audit and do not result in an audit opinion being issued. The outcome of the evaluation or measurement of a subject matter is the information that results from applying the criteria (e.g. MGA Systems and Compliance Audits PSD2).



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