

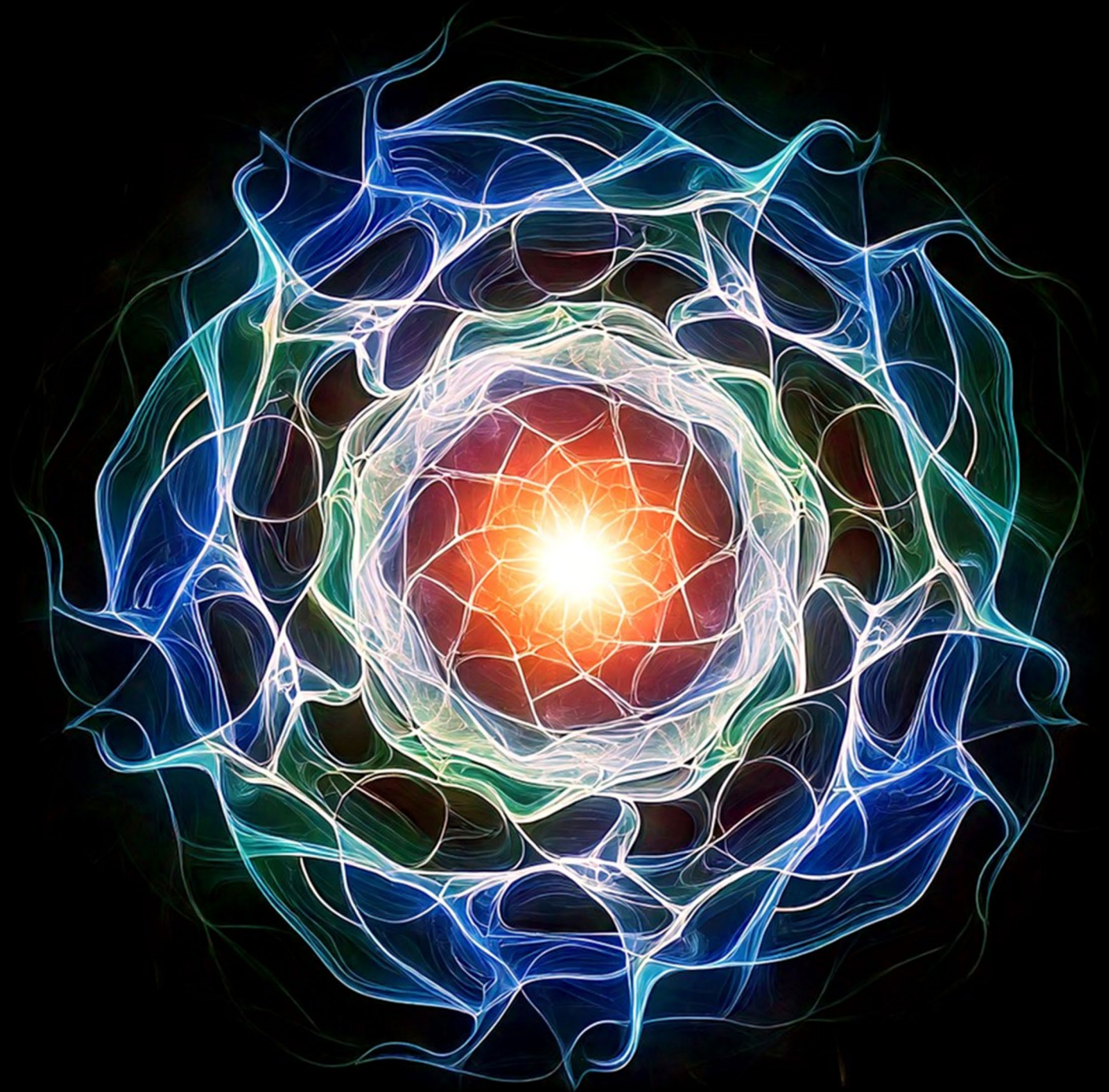
**Deloitte.**

# Unpacking the Hurdles of IFRS 18

Commercial & Industrial sector  
specific challenges

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Defining your **main business activity** isn't simple:  
It's may be reporting maze.

When a Holding finances (FinCo) and subsidiaries operate (OpCo) at Standalone, which activity defines performance at the Group level?

1

2

3

4

5



# Central treasury or Forex volatility- under IFRS 18: **Misclassification** could mislead investors.

Cash pooling can look like core business or financing support, which story does IFRS 18 expect you to tell?

When Forex cuts across activities, every swing must be tied to operating, investing, or financing. Can your systems make that split?

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**Derivatives** aren't one-size-fits-all: The same instrument could land in **operating** or **financing**, reshaping your P&L story.

Fair value gains and losses on NCI call/put options: do they sit in **operating**, if tied to business activities or in **financing**, if viewed as capital structure?

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**Not every KPI** makes the cut: defining Management Performance Measures (**MPMs**) under IFRS 18 is tougher than it looks.

Underlying Price Growth may not be an MPM, but its driver, could be. Do you have the reconciliations IFRS 18 requires for every hidden MPM within your KPIs?

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Your P&L is only as strong as your systems:  
**Outdated controls** and **Charts of Accounts** could  
silently undermine every number.

High-volume transactions, cost allocation, margin reporting and complex projects need  
precise system mapping: IFRS 18 makes these gaps impossible to ignore.

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# Deloitte.

Facing IFRS 18 challenges today?

**Plan.**  
**Prepare.**  
**Progress.**

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Contact us today  
[luara@deloitte.lu](mailto:luara@deloitte.lu)

