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Our PRIIPS solution Get prepared for the race

May 2016

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Introduction

At Deloitte, we are committed to helping you to successfully meet this race against the clock

The final draft Regulatory Technical Standards (RTS) for Packaged Retail and Insurance-based Investment Products (PRIIPs) has been published on 31 March 2016. This 183 pages long document signals the final call for departure of PRIIPs projects across the fund, insurance and banking industries.

At Deloitte, we are committed to helping you to successfully meet this race against the clock. Therefore, since the inception of PRIIPs, we have pursued two work streams:

- **KID platform upgrade** For both the risk calculation engine and the KID factory engine, our systems can now generate PRIIPs KIDs in line with the final draft RTS.
- **PRIIPs collateral impacts** In the past months, Deloitte has conducted a number of "PRIIPs Proof of Concept" exercises with key players in the fund, insurance and banking industries. This allowed us to understand the impact of PRIIPs in those three industries and, more specifically, the interdependencies between them. In particular, we have analyzed the impacts on the operating model and the future data exchange requirements.

This allowed us to determine a pragmatic approach to implementing PRIIPs and to propose you three concrete services to successfully cope with the PRIIPs challenge.

Service	Fund industry	Banking industry	Insurance industry	Service description
Advisory service	×	×	×	Advisory and project management services – Accelerate your PRIIPs implementation project with our PRIIPs consultants, leveraging the knowledge gathered in analyzing PRIIPs for the past two years.
Calculation service	*	×	*	PRIIPs data service – Much of PRIIPs is a data challenge (from requirements, to data sourcing, calculations & enrichment, to client communication). We can clarify such matters and help you with the ongoing data management & processing, through our dedicated PRIIPs data exchange template.
KID production service	*	*	*	PRIIPs KID factory – Our proven successful KIID platform is now ready to produce and maintain all new PRIIPs KIDs for you.



Key 1: Determine your operating model

With a few months left before becoming effective, PRIIPs is a race against time. Our approach allows for a pragmatic yet compliant solution for meeting your regulatory requirements and business imperatives at a reasonable cost.

PRIIPS Operating Model



REGULATORY

- Generic PRIIPs
 presentation
- Specific PRIIPs presentation depending on stakeholders (legal, operations, IT, process)
- Ad-hoc regulatory
 expertise



DATA AND TECHNOLOGY

- Identification of
 data required for PRIIPs computation per contract type
 - data ownership (within the Insurer's organization)
 - data/calculation that can be outsourced
- Comparison between available data (internal Insurer system) and PRIIPs needs:
 - Identification of data sources
 - Identification of data owner
- Planning of the gap remediation process



OPERATIONS

- Organization of operating model workshops and formalization of the TOM
- Integration of the KID production into the insurance contract's lifecycle
- Validation of methodologies for dynamic data calculation and updates per contract type

(see example on next page)



OPERATIONS (CONT'D)

- Business case definition
- Identification of
 - Fixed costs (e.g. setup)
 - Recurring costs (e.g. maintenance)
 - Licence fees
 - Outsourcing fees
- Project management/ monitoring implementation timeline and milestones
- Resource coordination
- Provision of SMEs
 Business Analysts



Ex. TOM methodology

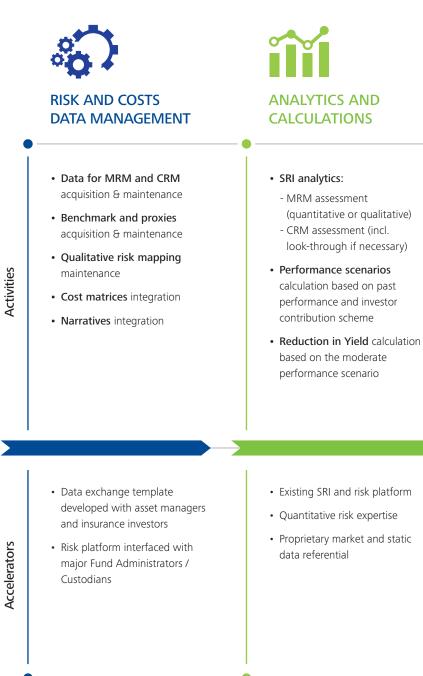
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Customers → Which customers? Channels → Via which channels? Products and benefices → Offered which products and services? Processes → Supported by which processes? Data → Requiring what information? Orgnaization → Organized in which way to deliver? People → Requiring which resources and skills? Technology → Using which enabling technologies? Location → In which locations?			
ChannelsVia which channels?Products and beneficesOffered which products and services?ProcessesSupported by which processes?DataRequiring what information?OrgnaizationOrganized in which way to deliver?PeopleRequiring which resources and skills?TechnologyUsing which enabling technologies?			
Products and benefices → Offered which products and services? Processes → Supported by which processes? Data → Requiring what information? Orgnaization → Organized in which way to deliver? People → Requiring which resources and skills? Technology → Using which enabling technologies?	Customers	\rightarrow	Which customers?
Processes → Supported by which processes? Data → Requiring what information? Orgnaization → Organized in which way to deliver? People → Requiring which resources and skills? Technology → Using which enabling technologies?	Channels	\rightarrow	Via which channels?
Data → Requiring what information? Orgnaization → Organized in which way to deliver? People → Requiring which resources and skills? Technology → Using which enabling technologies?	Products and benefices	\rightarrow	Offered which products and services?
Organization Organized in which way to deliver? People Requiring which resources and skills? Technology Using which enabling technologies?	Processes	\rightarrow	Supported by which processes?
People Requiring which resources and skills? Technology Using which enabling technologies?	Data	\rightarrow	Requiring what information?
Technology —> Using which enabling technologies?	Orgnaization	\rightarrow	Organized in which way to deliver?
	People	\rightarrow	Requiring which resources and skills?
Location — In which locations?	Technology	\rightarrow	Using which enabling technologies?
	Location	\rightarrow	In which locations?

Key 2: PRIIPs, it's all about the data



Deloitte PRIIPs Risk Services provides its clients with a unique solution to assist on the PRIIPs content (enrichment/calculation & monitoring) on any given part of the KID (narratives, risk, performance, costs, static data)



MONITORING & MAINTENANCE

- · Periodic monitoring of MRM & CRM based on agreed methodologies
- Automatic notification and update of the KID in case of a 4-month change of SRI, a change of the mean return of the moderate scenario by more than 5 points, or a material change in costs
- Annual update of SRI, performance scenarios and cost data

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• Existing SRI and risk platform

• Proprietary market and static

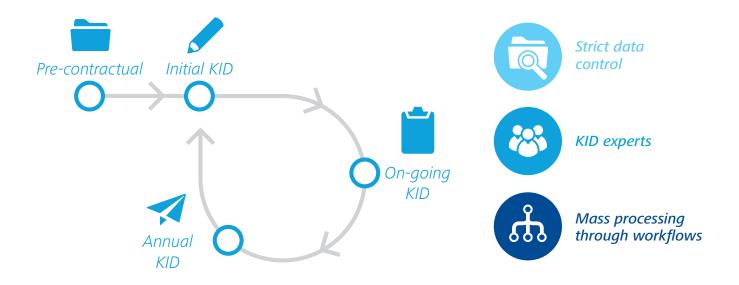
• Existing risk monitoring platform for UCITS KIID

Key 3: No need to reinvent the wheel

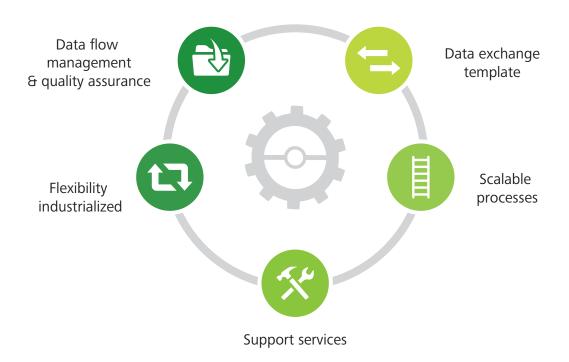


and scalable solution for your production needs

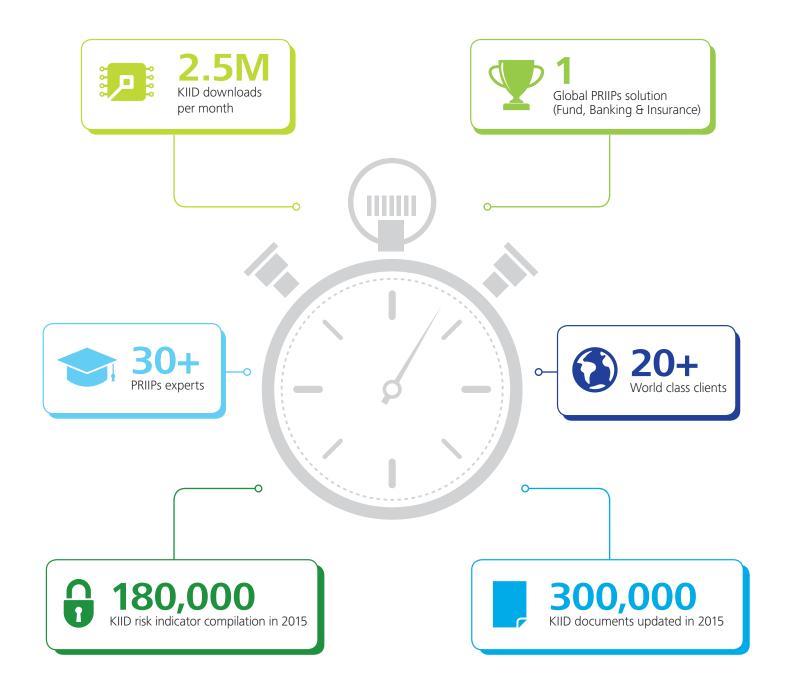
02. Our approach



03. Our key differentiators



Deloitte in numbers Our proven track recorddocument production



Deloitte's PRIIPs KID Factory Solution is an existing, robust and scalable solution for your production needs

Contacts

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