Deloitte.

Supporting Growth of small and mid-sized life sciences companies

Commercial

- How do I scale my infrastructure and technology?
- What is my portfolio expansion plan and long-term growth strategy?
- What is my commercial and operating model?

Pre-revenue

- How do I execute on the science and raise sufficient capital to survive?
- What is the scientific and commercial potential of my first product?
- What are the key decisions needed to support the launch of my product?

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Your challenges

Scaling

- How do I ensure competitive cost structure and improve efficiencies?
- How to rationalise, optimise and modernise my technology environment?
- What is my technology architecture and operating

How we support you

Deloitte has developed a specific offering to fit your challenges and needs at each step of your growth journey



Pre-revenue

Commercial

- We help you build a compelling value proposition, so your products align with market needs and meet regulatory standards
- We assess and help you implement foundational IT infrastructure balancing performance, security, and scalability
- We ensure **Tech Readiness** by implementing scalable IT solutions and ERP systems
- We support you in the design and implementation of operational blueprints to establish key capabilities and partnerships
- We help to identify market opportunities, refine portfolio strategies and design commercial & operating models
- We design and deploy Tech **foundation** that accelerates decisionmaking

Scaling

- We identify cost saving opportunities and streamline processes to improve operational efficiencies across initiatives
- We design a technology architecture and operating model tailored to scalable, global business
- We help modernise legacy systems, leverage innovative technologies, and rationalise IT investments

Our tailored offering



Strategy, Transactions & Value Chain

Enable you to grow and transform your enterprise

- ✓ Organic & inorganic growth
- ✓ TOM design, Supply Chain & Manufacturing
- √ Fundraising, IPO-readiness
- √ R&D tax credit, global tax compliance

- ✓ Diligence, Integrations, Divestitures, Restructuring
- √ Talent acquisition, HR, Change
- ✓ Legal, Cyber, Regulatory & Compliance, IP



Digital, Data & Al Enterprise

Enable the digital Biotech / Medtech of the future

- √ Foundational IT
- ✓ IT outsourcing strategy
- ✓ IT Operating Model
- ✓ Digital Transformation
- ✓ Enterprise Resource Planning (ERP)

- ✓ Enterprise Apps: CRM, MES, etc.
- ✓ AI / GenAI
- ✓ Cloud Services
- ✓ Business Resilience (Cyber & SCE)



Outsourcing Focus on core competencies

- √ Foundry Services
- ✓ Application Managed services (I-2-O)

- ✓ Cyber Services
- ✓ Business Process Ops



Build competitive commercial stage organizations

- ✓ Biotech in a Box
- ✓ Product launch plan
- ✓ Commercial & marketing strategy
- ✓ Commercial Model Design

- ✓ Commercial operations & analytics
- ✓ Marketing Services
- ✓ Commercial Operations & CRM
- ✓ Commercial Technology & Analytics

Explore our thinking



The Future of Health in Europe (2024)



M&A activity of Swiss SMEs (2024)



Is GenAl changing the game for medtech?



Workflow <u>Automation</u> Outlook (2025)



Measuring the return from pharmaceutical innovation 2025

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