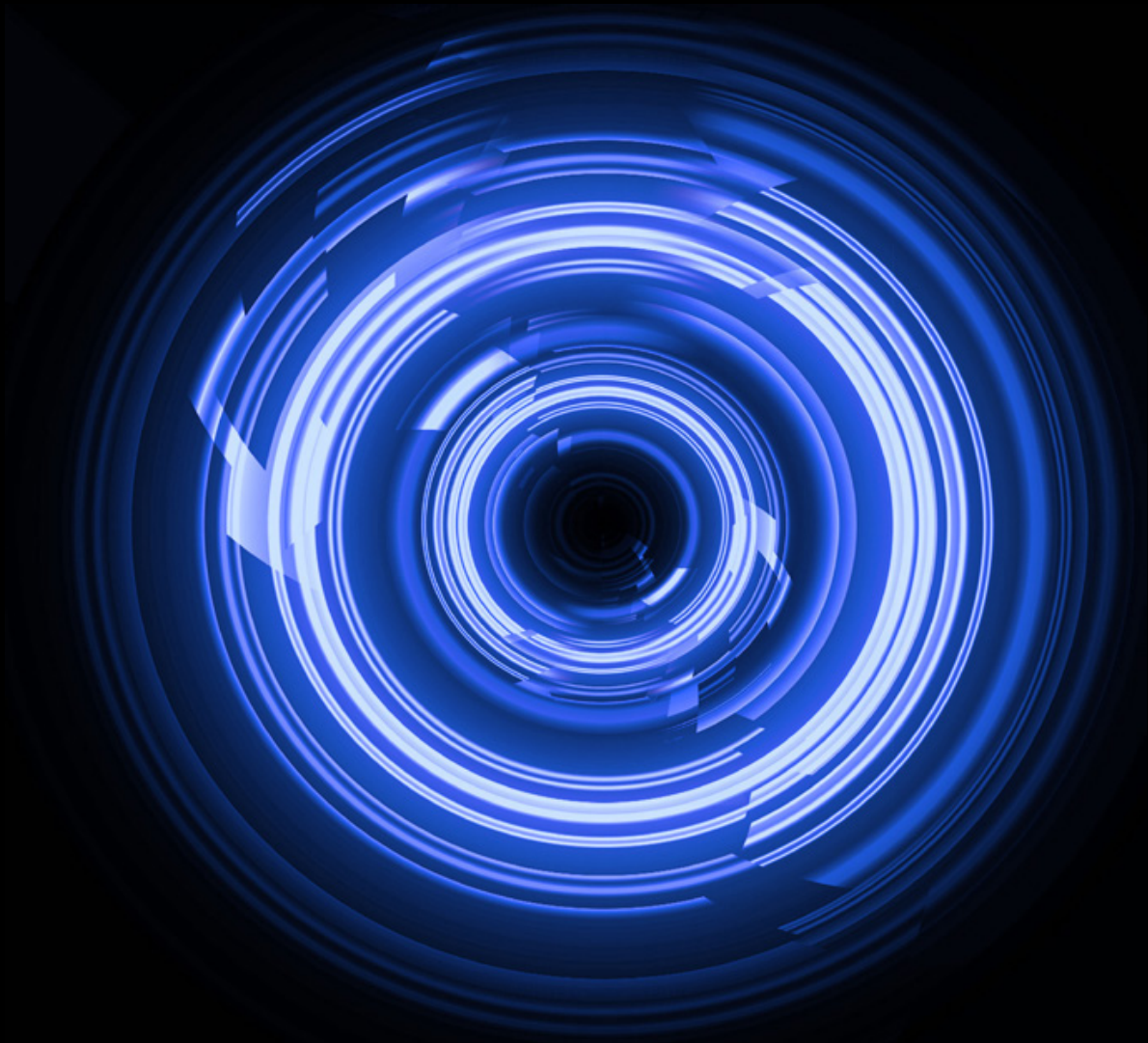


Deloitte.



Center for ControllershTM

Your portal to all things ControllershTM

The CfC is your portal to all things Controllershship. Visit the site today to learn more about our resources.

www.deloitte.com/us/cfc



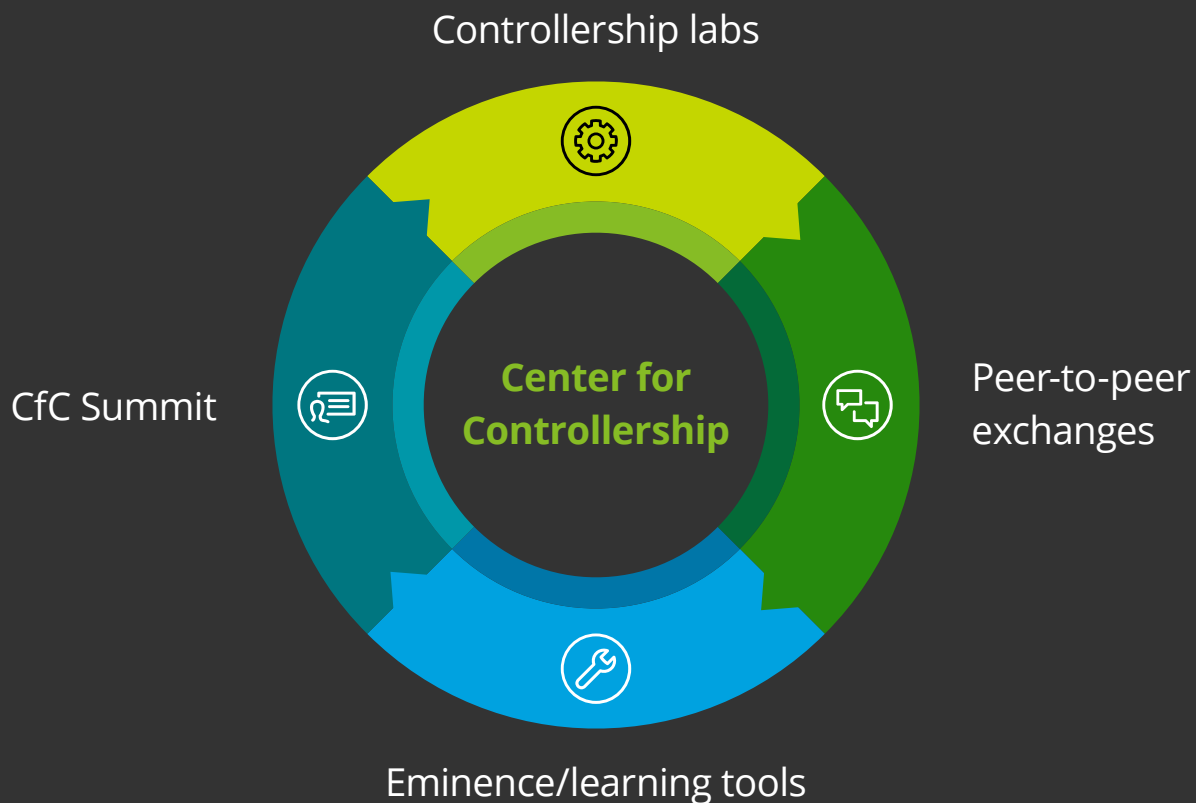
Deloitte's Center for Controllershship™

(CfC) — a research, resource, and collaboration center— provides chief accounting officers (CAOs), controllers, and their teams direct access to valuable insights that can help organizations and leaders become more *proficient, effective, and insightful* — three keys to achieving world-class controllership.



Your portal to world class controllership

We invite you to explore in an interconnected series of executive development and networking programs, learning tools, and shared insights...



...all geared to help you elevate your controllership performance.



Think differently... with Controllership labs

Controllership labs are designed to help executives develop a plan to tackle challenges and recognize opportunities at pivotal points by facing their toughest opportunities head-on.

- Consciously crafted to promote ideation, exploration, and new perspectives.
- Hosted in a virtual, confidential, controlled environment for you or your entire team.
- Labs offered include: visioning, financial close, cloud and automation, and IPO readiness.



Be cutting edge... at the CfC Summit

Deloitte offers annual programs for Controllers to engage in peer networking and challenge the stereotypical expectations of their executive role.

The CfC Summit:

- Two-day, invitation only, immersive experience designed for Chief Accounting Officers and Controllers.
- Dynamic curriculum framed across the spectrums of leadership, transformation, and emerging solutions.



Connect strategically... through peer-to-peer exchanges

We bring together Controllers by industry, local market, or various topics for robust discussions on emerging issues, challenges, and leading practices.

- Participate in the Industry Controllership roundtables, recurring local and industry-based peer-to-peer exchanges and open forums with more coming.
- CfC Advisory Group is an invitation only national, cross-industry group of executives augmented with insights from academia through participation of professors.

PRIORITY

1

Analyze and improve Tax Risk Intelligence

Steward

Establish culture of identifying and mitigating existing, known, and unknown risks

PRIORITY

2

Strategist

Enhance tax related financial information delivered to the Board and management

PRIORITY

3

Catalyst

Gain expertise on local operations in the different jurisdictions



Take action... with learning tools and business essentials

Anticipating tomorrow's complex issues and new strategies can be a challenge for many companies. We offer a variety of resources providing research and insights to keep you up to speed.

- **Controllershship Perspectives Dbriefs:** live webcasts with specialists and finance leaders that give you valuable insights and business experience.
- **Deloitte Center for Controllershship Digest:** our monthly newsletter that features CfC content as well as relevant perspectives from across Deloitte.
- **Controllershship Insights Blog:** provides timely perspectives on the latest developments facing CAOs, corporate controllers, and others in the controllershship function.
- **Institute of Management Accountants (IMA®) global survey:** a comprehensive report that provides insights on how automation and advanced technologies can help finance strategically evolve across three dimensions--work, workforce, and workplace.



Becoming a world class controllership

Controllership has reached an inflection point—roles are changing, organizational influence is increasing, and operation models and technology are shifting at a rapid pace.

Traditionally, controllers are expected to serve as stewards of the company's financial statements. While this isn't going to change any time soon, many organizations are also now turning to chief accounting officers (CAOs) and controllers to play a more active role in shaping and executing strategic priorities and deliver insights to the business.

CAOs and controllers can tap into the power of Deloitte's Center for Controllership to help navigate the changing role of the controller with our tools and insights that empower professionals in the controllership function to evolve into strategists and catalysts within their organizations.

Deloitte's Center for Controllershship Proficient. Effective. Insightful.

Contact us

For more information on Deloitte's Center for Controllershship offerings, email uscenterforcontrollershship@deloitte.com or contact one of our program leaders:

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