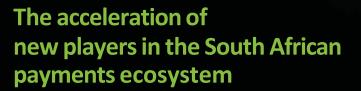
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Disruption in the payments landscape

Payments is a large and fast-growing industry, contributing significantly towards bank's revenues. However, three key trends are currently disrupting the payments landscape and reducing entry barriers for new, non-bank competitors.

1. Regulations:

In the regulatory space, especially the revised National Payment System (NPS) Act will impact how the market operates and create the potential for increased non-bank competition.

2. Changing customer preferences:

Customers are willing to experiment with new payment methods, especially for lowvalue transactions.

3. Technology enabled innovation: Rapid growth of new forms of contactless and immediate payments.





- Instant / real-time gratification Personalised
 - Mobile
 - Protected

Preferences



- Contactless cards
- Online payments
- Blockchain
- Mobile payments

Agreements, etc.

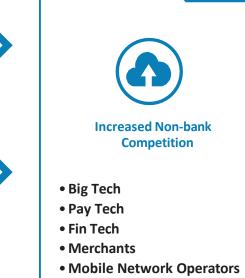
• The weight of compliance

• Increased data value

• Regulations: Bank Act, NPS Act, Directives, PCH

• Regulators: SARB, FSCA, PASA (PIB), etc.

Wearables



• Insurance Companies



Customer

Technology

Enabled

Innovation

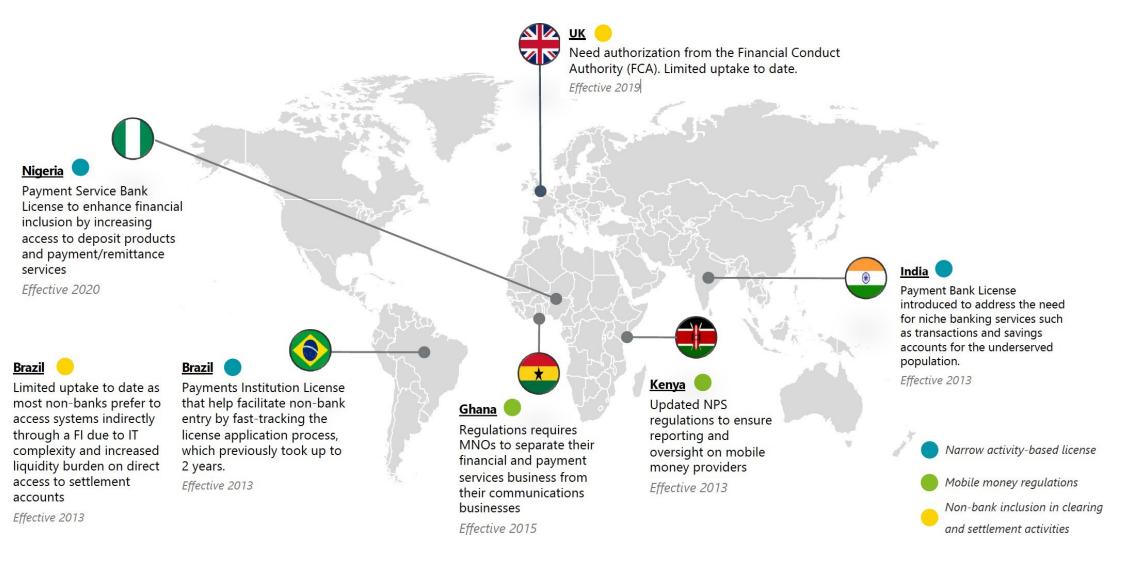
Unpacking recommendation 13

Recommendation 13 focusses on three key areas namely the development of narrow activity-based licenses, changes in mobile money regulation and non-bank inclusion in clearing and settlement activities

| | | Before recommendation 13 | After recommendation 13 |
|---|---|---|--|
| 8 | Narrow activity- based licenses | Entity-based rather than activity-based licensing approach For example, retailers and MTOs providing remittance services require a bank partnership Require authorisation from the PA | Activity-based rather than entity based licensing approach Same rules apply irrespective of whether the participant is a bank or non-bank For example, retailers and MTOs could provide remittance services without a bank partnership |
| | Changes in mobile money regulation | The Banks Act prohibits deposit taking by non-banks Mobile money involve the pooling of funds A non-bank is required to partner with a bank to issue mobile money in South Africa. | Update the definition of the business of a bank in the Banks Act regarding the pooling of funds For example, MNOs could provide mobile money services without a bank partnership |
| 0 | Non-bank inclusion in clearing and settlement activities | Clearing participants may be banks or designated clearing system participants Settlement is restricted to registered banks who hold settlement accounts with the SARB | Any entity would be allowed to provide clearing services, provided they make the necessary arrangements for their settlement obligations Any entity would be allowed to settle in the SARB settlement system, provided they apply to requirements |

Similar global developments

A number of regulators globally have followed a similar approach with various levels of access



What would this mean for key role players?

Possible implications for regulators, banks and non-banks once the legislation becomes effective



Regulators

- The SARB will need to take an activity-based view, ensuring that the same rules apply to similar payment activities and services, irrespective of whether the participant is a bank or non-bank
- The SARB may need to develop appropriate regulatory frameworks to cater to new participants who require regulation and supervision
- The SARB should clearly define mobile money and develop appropriate mobile money legislative and regulatory frameworks
- The SARB should develop appropriate risk frameworks for non-bank participation in clearing and settlement
- The SARB may need to provide additional capacity and skills to handle influx of non-bank participants



- Banks may face increased competition due to new market entrants which may impact revenue and customer base
- Banks may need to review their strategy and current partnership models as non-banks will no longer require a bank partner to offer certain payment services
- Banks may need to create mobile money products aimed to compete with MNOs
- Non-banks may introduce settlement risk that impacts banks



- Non-banks may have increased opportunities to provide e-money and remittance services, among others, which may lead to increased revenue and a growing customer base
- Non-banks may require increased operational capacity to address new complexity brought by new regulatory requirements
- Non-banks may need to review their strategy and current partnership models as they will no longer require a bank partner to offer certain payment services
- Non-banks will need to review their strategy and determine whether they will benefit from direct access to clearing and settlement services.
- Non-banks may need additional capital reserves to float mobile money

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