



TaxMax – The 51st series

Building economic resilience through strategic tax reforms

Thursday, 20 November 2025

8.30 a.m. - 5.30 p.m.

DoubleTree, by Hilton Johor Bahru.

An event by Deloitte Tax Academy

Overview

Deloitte's 51st TaxMax, themed to "Building economic resilience through strategic tax reforms" will see subject-matter experts providing commentary on Budget 2026, focusing on how Malaysia will craft a high-value economy while managing inherent challenges. Expect in-depth analyses and commentary on the latest tax developments, emerging compliance challenges, and critical upcoming reforms, providing organisations with the strategic insights needed to navigate the evolving landscape of digital and fiscal transformation.

Highlights



2026 National Budget highlights



Stamp duty:

Latest updates and moving towards a self-assessment system



Navigating indirect tax changes in Malaysia:

Expectations and future direction



Latest transfer pricing updates



Under the lens:

Recent tax cases

In the recent International Tax Review Asia-Pacific Awards 2025, Deloitte Malaysia has been recognised as the Malaysia Tax Advisory Firm of the Year (7th consecutive year) and the Malaysia Transfer Pricing Advisory Firm of the Year (3rd consecutive year).

Who should attend



CEOs



CFOs



Finance, Tax and Legal professionals



and any discerning individuals who wish to gain insights into the Budget and guidance through the modernisation of the tax system

Agenda

Time	Event	Speaker(s)
8.30 a.m. – 9.00 a.m.	Registration	
9.00 a.m. – 10.45 a.m.	2026 National Budget highlights: • Personal income tax • Corporate & other taxes, incentives	• Chai Kim Thai • Catherine Kok & Raden Hidya Ayu Binti Raden Ismail
10.45 a.m. – 11.00 a.m.	Coffee break	
11.00 a.m. – 11.30 a.m.	2026 National Budget highlights: • Customs & indirect taxes	• Susie Tan
11.30 a.m. – 12.30 p.m.	Stamp duty: Latest updates and moving towards a self-assessment system	Moderator: Thean Szu Ping • Merina Binti Buhari
12.30 p.m. – 1.30 p.m.	Lunch break	
1.30 p.m. – 3.00 p.m.	Under the lens: Recent tax cases	• Nur Amira Ahmad Azhar
3.00 p.m. – 4.00 p.m.	Navigating indirect tax changes in Malaysia: Expectations and future direction	Moderator: Larry James Sta Maria • Siti Salasiah Binti Wan
4.00 p.m. – 4.15 p.m.	Coffee break	
4.15 p.m. – 5.15 p.m.	Latest transfer pricing updates	• Vrushang Sheth
5.15 p.m. – 5.30 p.m.	Q&A	
	End of seminar	

Registration

When and where



Thursday,
20 November 2025



8.30 a.m. to 5.30 p.m.



DoubleTree, by Hilton
Johor Bahru

**CLICK HERE
TO REGISTER**



Seminar fee

Early bird

RM740

per delegate

RM800

per delegate

HRDC claimable

RM770

each for group bookings of 3 or
more delegates

HRDC claimable

*The above seminar fee is inclusive of 8% service tax

Registration details

Early bird: 31 October 2025

Closing date: 14 November 2025

(or earlier if full capacity is reached)

- Seat(s) are confirmed upon receipt of full payment / HRDC grant approval ID before the closing date.
- **No refund or cancellation upon registration**
- No extra charge for substitute delegates. Please inform us of your replacement before the closing date.

For registration enquiries, please contact:



Fam Yi Shan | +607 268 0808 | yifam@deloitte.com

Yau Le Le | +607 268 0806 | lyau@deloitte.com

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Company name: Deloitte Malaysia Tax Services Sdn Bhd
Bank name: Standard Chartered Bank Malaysia Berhad
Bank address: Imazium – Damansara Uptown Branch
Unit G-01, Ground Floor, Imazium, Jalan SS 21/37,
Damansara Uptown,
47400 Petaling Jaya, Selangor
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Please submit your remittance slip to yifam@deloitte.com and lyau@deloitte.com and ensure that participant's name(s) is stated in the remittance slip.

An e-certificate will be issued upon full attendance and full payment after the completion of the seminar. CPE hours (i.e. 7 hours) are claimable through participants' own applications to the awarding bodies.

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- Companies that contribute to the Human Resources Development Fund are eligible for HRD Corp Claimable Courses (HCC) training grants.
- Please ensure the HRDC grant approval is obtained prior to event registration and provided during the registration process.
- In the event of unsuccessful HRDC claim, invoice will be issued to participant for payment.
- For more information on HRDC claim, please refer to the [FAQ](#).

Details of your registration and participation in this event will be collected by Deloitte in accordance with our Privacy Policy, located at <http://www.deloitte.com/my>

Disclaimer: The organiser reserves the right to cancel and/or make changes to the programme, venue, speaker(s)/ facilitator(s) and/or topic(s) if warranted by circumstances beyond its control. A minimum of 3 days' notice will be given.

Guest speakers



Nur Amira Ahmad Azhar

Partner, Rosli Dahlan Saravana Partnership

Amira is a partner with the firm's Tax, SST, and Customs practice. She is involved in tax litigation and advisory with a specific focus on corporate tax, petroleum tax, tax incentives and transfer pricing disputes.

She has represented Fortune 500 companies in Malaysia and leading Malaysian companies in various tax disputes before the Special Commissioners of Income Tax, High Court, Court of Appeal, and Federal Court. She is presently involved in one of the largest tax disputes in Malaysia amounting to RM9 billion in claims.

Amira also focuses on negotiations with the Inland Revenue Board and the Royal Customs of Malaysia where a good number of her matters are resolved amicably through discussions with the authorities.

In recognition of her expertise, she was appointed by her alma mater as a UiTM Law Industry Reviewer for the tax law subject offered under the UiTM Bachelor of Laws program.

Amira is also a member of the Chartered Tax Institute of Malaysia (CTIM).



Merina Binti Buhari

State Operations Director of Stamp Duty Section, HASiL Johor, Inland Revenue Board of Malaysia (IRBM)

Merina Binti Buhari has more than 25 years of experience in tax practice as a tax audit officer at KL Bandar Branch, Melaka Branch, Muar, Kluang and Wilayah Persekutuan Kuala Lumpur (WPKL). She began her career in the Inland Revenue Board of Malaysia in 1997. Appointed as State Operations Director, Stamp Duty Section on 1 October 2023 at WPKL. Currently also serving as State Operations Director, Stamp Duty Section, Johor since 15 Februari 2024.



Siti Salasiah Binti Wan

Deputy Director of Customs, Royal Malaysian Customs Department

Siti Salasiah is a seasoned officer with the Royal Malaysian Customs Department, where she has served with distinction since 1994. Over the course of her career, she has contributed to several key divisions, including the Compliance Management Division, and the Management & Human Resource Division. Her extensive experience spans tax administration, regulatory compliance, and organisational development, making her a valuable asset to the department and a respected voice in the field of customs and taxation. Currently, she serves as Deputy Director of Customs at Internal Tax Division in Royal Malaysian Customs Department.

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Thean Szu Ping

Business Tax Partner, Deloitte Malaysia

Szu Ping has over 20 years of experience in the public accounting practice, providing local and international clients tax planning ideas and advisory services. She is involved in conducting tax due diligence exercises, assisting clients in tax audits and investigation by the Inland Revenue Board and she routinely assists clients with applications for tax incentives and licenses from MIDA and other authorities. Szu Ping also assists clients in complying with transfer pricing regulations, conducting prudential tax audits and applying for stamp duty exemptions.

Szu Ping also handles expatriates on in-bound and out-bound assignments, conducts review on taxability grids and advising clients on their compensation structure. Her clients vary from petrochemical industries, electronics and electrical, consumer products, port operators, construction and property developers and include multinational companies, as well as companies listed on Bursa Malaysia.



Vrushang Sheth

Transfer Pricing Partner, Deloitte Malaysia

Vrushang is a Partner in the Transfer Pricing service line of Deloitte Malaysia. He has more than 15 years' experience in dealing with some of the largest multinational corporations around the world. While he has extensive transfer pricing experience in diverse industries ranging from FMCG to real estate to various types of services (including telecommunications), his forte and interest lies in managing financial service companies and financing transactions within multinational enterprises.

Vrushang has assisted clients in setting up and implementing unique transfer pricing policies in addition to preparing transfer pricing documentation. He also has extensive experience in transfer pricing litigation and devising various audit defense strategies for clients. His recent assignments have involved regional documentation for some of the major players in Deloitte's priority sectors, as well as preparing transfer pricing documentation for various conglomerates. He also possesses extensive experience in dispute resolution space and is currently leading APA and audited engagements for a number of clients in the region.

Within Financial Services and Financial Transactions space, Vrushang has extensive experience in managing documentation compliance (for multinational players having local operations as well as managing regional documentation exercise for locally headquartered players), managing audits / disputes faced by clients as well as devising transfer pricing policies. While he covers a broad array of sub-industries within the sector, majority of his experience is within banking & capital markets, private equity and insurance areas. He works with regional / global leadership within Deloitte to publish thought leadership articles, participate in workshops / trainings, etc.

Vrushang is a qualified Chartered Accountant from the Institute of Chartered Accountants of India and holds Bachelor of Commerce degree from the University of Mumbai (India). He is also a member Malaysian Institute of Accountants (MIA).

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Catherine Kok

Business Tax Director, Deloitte Malaysia

Catherine has more than 25 years of tax experience and exposure with the international and local public accounting firms in Malaysia. She handles tax compliance and advisory work for individuals, expatriates, corporations, sole-proprietorship, trade association, partnerships, etc. She has served clients in the fields of manufacturing, trading, servicing, property development and more.

Catherine was also involved in tax advisory and planning for large corporations & multinationals. She has undertaken numerous assignments involving start-up operations, licensing and application for tax incentive to reduce cost of doing business in Malaysia. She has also been involved in tax engagements concerning due diligence, tax investigation, tax audit, and tax appeal for corporate and individual clients, as well as negotiations with the Inland Revenue Board on case settlement.



Larry James Sta Maria

Indirect Tax Director

Larry is Director in the Indirect Tax team in Malaysia. He has more than 20 years experience in Customs and indirect tax, in both the tax consulting and corporate sectors, covering Customs and trade, SST and GST. Prior to joining Deloitte, he held the position of Vice President in the Tax Function of a Malaysian Government-linked multinational company, involved in healthcare, industrial, property and other industries.

Advised and supported Clients from a diverse background of industries, assisting them on matters covering indirect tax planning and structuring, advisory and compliance, Customs and global trade issues. A large number of these Clients are in the financial services, information technology services and consumer businesses industries.

Currently involved in leading projects advising clients on the service tax expansions, focusing on the financial services industry and construction and property industries, on the impact and implementation of the expansion of service tax to financial services.

He has been actively involved in dealing with the RMCD and industry associations on GST and SST related matters and has served in professional and industry association committees dealing with Customs on indirect tax-related matters, including making representations to the authorities in Malaysia including the MoF and the Director General of the RMCD on indirect tax matters including appeal and exemption matters relating to SST and broader matters relating to the development of the indirect tax legislation in Malaysia.



Chai Kim Thai

Global Employer Services Senior Manager, Deloitte Malaysia

Kim Thai has more than 20 years of experience in tax compliance and advisory services, specialising in Global Employer Services (GES). She has extensive experience in personal income tax matters of individuals and expatriates of multinationals and local companies. She also handles various tax advisory and consultancy matters on personal income tax.

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Raden Hidya Ayu Binti Raden Ismail

Business Tax Senior Manager, Deloitte Malaysia

Ayu has over 18 years of tax experience in the public accounting practice handling both corporate and individual taxation. She has extensive experience in corporate tax services and manages all aspects of corporate tax compliance such as conducting prudential tax audits, assisting clients in tax due diligence exercises.

She also represented clients and negotiated with the Inland Revenue Board for settlement of tax audit and investigation cases, handles reinvestment allowance documentation, assists clients in applying for tax incentives from MIDA, reviews compliance with withholding tax provisions, and handles various tax advisory matters on compliance including capital gains tax and corporate restructuring exercises.



Susie Tan

Indirect Tax Senior Manager, Deloitte Malaysia

Susie has more than 20 years of experience in financial audit, tax audit, corporate income tax, tax advisory and indirect taxes. She has been involved in dealing and liaising with the Malaysian tax authorities, including attending meetings with the relevant authorities, presenting understanding on clients' business transactions, and facilitating settlement of tax disputes and audit.

Susie has been advising local and international clients on indirect tax implementation, registration, advisory, compliance review, tax due diligence exercises, special scheme application, customs audit and other GST, sales tax, and service tax matters. She also conducted indirect tax reviews of the operations of manufacturing companies in the consumer products, real estate, industrial equipment, and automotive sectors to report on indirect tax compliance with indirect tax legislation and practice by the Customs authorities. She has also advised the companies on indirect tax planning opportunities and assisted in submission to Customs authorities and Ministry of Finance on the sales tax appeal and remission.



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