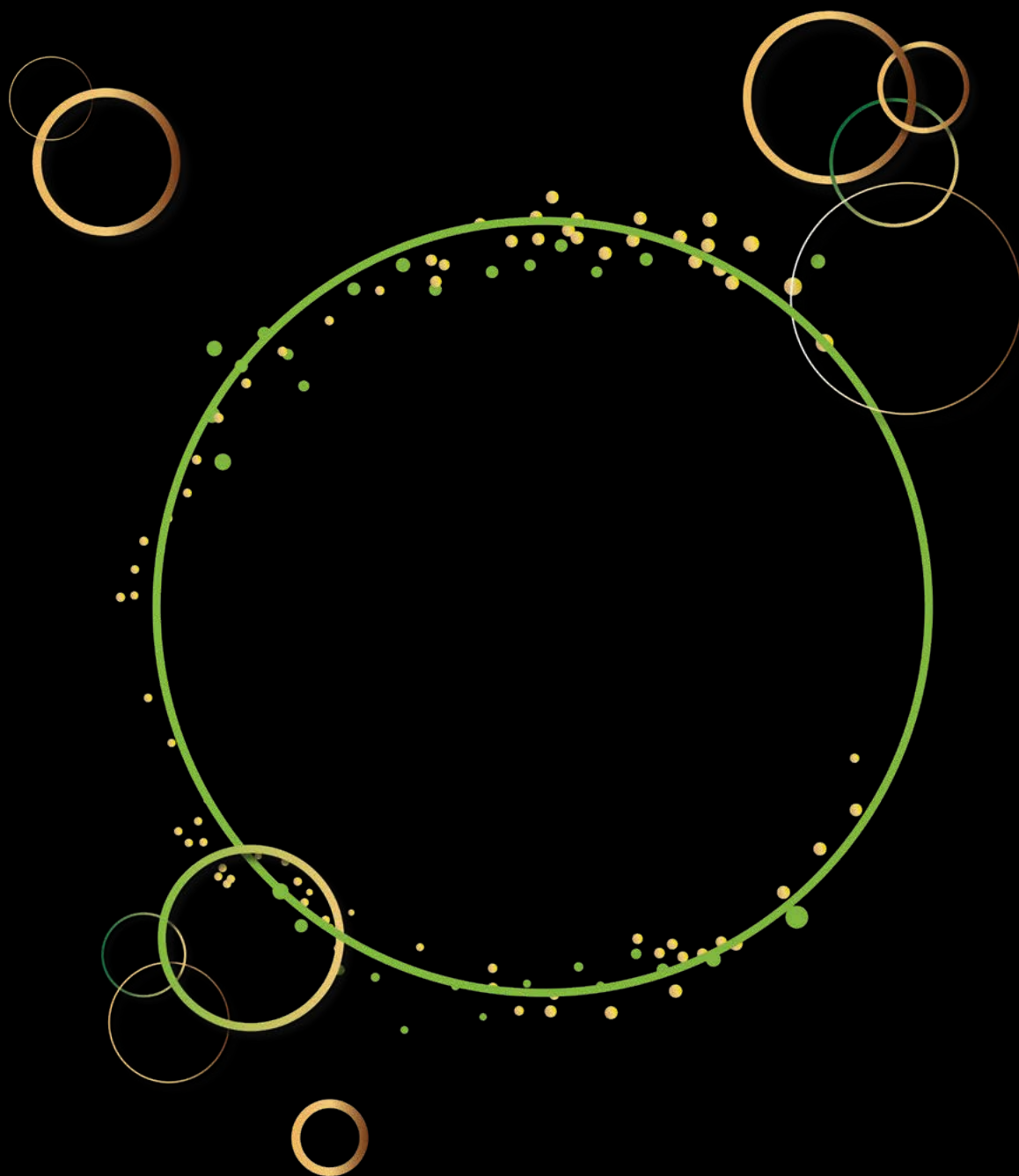


**Deloitte.**



# Best Managed Companies

**Recognising the best private businesses in Southeast Asia**

# Best Managed Companies

## Celebrating business excellence

Best Managed Companies is a global awards program that recognises organisational excellence, success, and entrepreneurial spirit in privately held companies.

Established in Canada in 1993, the Best Managed Companies initiative has since expanded to over 45 countries worldwide, recognising a global community of more than 1,300 outstanding private companies that meet its rigorous annual evaluation standards.

In Southeast Asia, the program is in its sixth year across the five major markets of Indonesia, Malaysia, Singapore, Thailand, and Vietnam.

Winners benefit from peer-to-peer networking opportunities, coaching from Deloitte professionals, access to exclusive events and thought leadership, media attention, and the use of the prestigious Best Managed Companies designation.

Take a look at the map to see the 2025 Best Managed Companies from across Southeast Asia.

### Vietnam



### Thailand



### Malaysia



### Singapore



### Indonesia



# How will Best Managed Companies benefit you?

## Benefits for all applicants

The benefits of applying — that's right, you benefit even if you don't win!



### Coaching for Success

One-on-one coaching from Deloitte to help you fine-tune your application



### Strategic planning sessions

Expert consultants will assess your organisation's business plan with you and your management team



### Identify areas of improvement

The application process will highlight both your current best practices and areas of improvement

## Benefits for winners



### A global mark of excellence

- Increases market visibility and credibility with the Best Managed Companies designation
- Recognises the efforts of the entire organisation
- Fosters internal stakeholder engagement and staff pride



### A network like no other

- Access to year-round events and networking in the Best Managed Companies community
- Regional community building initiatives
- Chance to meet fellow winners and industry leaders



### Publicity you can't buy

- Public recognition through media and social media coverage
- Enhanced ability to attract and retain top talent for winners

## The application process



### Application

Jan - May 2026



### Coaching

May - Jul 2026



### Judging

Jul - Aug 2026



### Award ceremony

Nov 2026

## Eligibility criteria

To be eligible to apply for this program, companies must meet the following criteria:

- In operation for at least 5 years
- Annual revenue or enterprise value should be at least USD50 million (in the most recent financial year)
- HQ or major decision-making centre in the country of application
- Fully compliant with the prevailing legal, tax and ethical frameworks within the operating countries
- Public companies where the majority stake (> 50%) is privately-held by residents or entities within the country of application

## The judging process

Companies are evaluated based on four equally-weighted pillars that represent the attributes organisations tend to exhibit to enable sustained growth.



### Strategy

Setting the cornerstone, aligning stakeholders, and guiding the organisational path



### Capabilities & innovation

Empowering execution, turning strategy into tangible outcomes through talent and innovation



### Culture & commitment

Fostering an environment where employees flourish and legacies endure



### Governance & financials

Steering decision making with measured progress and financial discipline

## How to apply

We invite you to participate in the Best Managed Companies awards program. Apply online now at

<https://bestmanaged.awardsplatform.com/>

## Contact us

If you require further information, please reach out to us.

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