Australia



"The number of women on large
Australian-listed company boards has
increased significantly over the last decade
from around 15% in 2014 to closer to 35%
today—and the number of women acting
as audit committee chairs is close to 50%.
Despite improvements in board diversity,
there is still significant change required
to see the percentage of women acting
as board chairs mirror the improvement
in broader board representation."

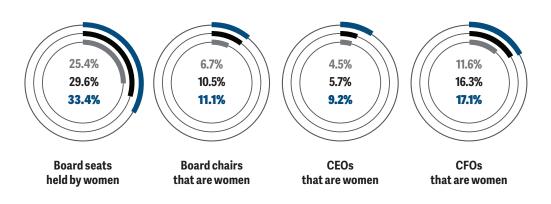
Joanne Gorton

Managing partner, audit and assurance, Deloitte Australia

Australia

Women on boards & in the C-suite

2023 2021 2018



555

Women on boards

339

Total companies analyzed

Quota for listed companies?

Quota percentage

Average age and tenure

202320212018

Age (years)

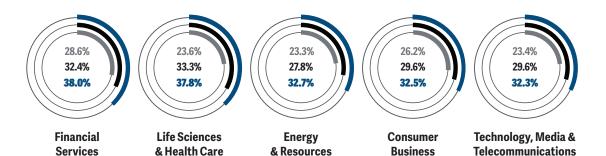
BOARD MEMBER				CHAIR		
Men	62.1	61.7	61.7	64.8	64.9	64.0
Women	59.3	58.1	57.2	59.9	60.1	62.8

Tenure (years)

BOARD MEMBER					CHAIR	
Men	7.1	7.0	7.6	6.3	6.2	6.1
Women	4.4	4.0	4.3	3.0	2.8	4.4

Top industries with the highest percentage of women on boards

202320212018



Stretch factor

202320212018

Men	1.16	1.17	1.15
Women	1.39	1.43	1.40

Women board committee presence

202320212018

Members

Audit	39.0%	35.4%	32.1%	
	40.4%	36.6%	31.7%	
Governance	36.5%	32.6%	29.4%	
Nominating	38.9%	35.3%	31.8%	
Compensation				
Risk	39.2%	35.5%	31.2%	

Chairs

	46.6%	42.3%	32.7%	
Audit	27.70/	22.20/	25.00/	
Governance	37.7%	33.3%	25.8%	
	26.6%	25.4% 16.8%		
Nominating				
Componentian	38.4%	36.5%	31.7%	
Compensation	44.4%	39.3%	32.8%	
Risk	1 11 170	0.070	02.070	