



# Finance Operate services

## Reshape your finance function



Finance functions are facing increased pressure from regulatory changes, technology advancements, talent scarcity and the adoption of more sophisticated approaches by financial and tax authorities.



*Alleviate resource constraints and unlock capacity to strategically support your business*



*Access leading-edge accounting, tax, and finance specialists*



*Harness disruptive technologies to meet the quickening pace of change*



*Accelerate time to achieve your finance transformation goals*

### How Deloitte can help

**Finance Operate** services combine specialist talent, technology, transformation experience and on-going operational management to meet your evolving finance and accounting needs.

- ✓ **Specialist finance talent**  
We have deep finance, accounting and tax domain expertise.
- ✓ **Leading-edge finance technologies**  
We are market leaders in finance technologies to fuel automation and innovation.
- ✓ **On-going operations support**  
We deeply understand the work of Finance enabling continuous transformation.

### POWERED BY TRUSTED ECOSYSTEM RELATIONSHIPS

We continue to double-down on our multidisciplinary model, underpinned by investments in proprietary technologies to deliver digital finance and augmented by our extensive ecosystem relationships.

Industry Leader   
Recognized by industry analysts

90,000   
Finance Operate practitioners

Scale   
Global Delivery Centers

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<p><b>Operate to Transform</b></p>	<p>Go beyond <b>cost and efficiency savings</b> and leverage <b>skilled finance and technology specialists</b> that can focus on <b>high-impact finance transformation</b>.</p> <ul style="list-style-type: none"> <li>• Holistic approach focused on business outcomes.</li> <li>• Access to skilled finance transformation, accounting, and tax professionals.</li> <li>• Data and AI analytics driving enhanced business insights and regulatory reporting.</li> <li>• Agile and lean methods to accelerate value delivery and realize ROI faster.</li> </ul>
<p><b>Build-Operate-Transform-Transfer</b></p>	<p>Provide a <b>hybrid shared service alternative</b> leveraging market-leading expertise to <b>stand-up, stabilize, transform</b> and <b>eventually transition back to</b> a finance service delivery center.</p> <ul style="list-style-type: none"> <li>• Access to leading methods and talent when setting up or transforming a finance delivery center.</li> <li>• Ability to retain control.</li> <li>• Help mitigate risk, uncertainty, and reduce costs.</li> </ul>
<p><b>Finance-as-a-Service</b></p>	<p>Deliver <b>value-driven, ongoing management of finance processes</b> across multiple domains including accounting and tax—using <b>specialist talent</b> and <b>advanced technology</b>.</p> <ul style="list-style-type: none"> <li>• Operational agility through standardized and automated processes—including transactional processes, planning and budgeting, technical accounting and reporting, treasury and tax.</li> <li>• Lower TCO through redeployment of finance employees to future-focused work.</li> <li>• Blended resourcing models providing flexibility to meet evolving business needs.</li> </ul>
<p><b>Finance Analytics-as-a-Service</b></p>	<p>Deliver <b>ongoing analysis</b> and <b>insights</b> utilizing <b>Deloitte-owned IP, assets</b> and our network of finance, accounting, tax and assurance <b>specialists</b>.</p> <ul style="list-style-type: none"> <li>• Output-based financial insights and analysis.</li> <li>• Access to a network of subject matter specialists for enhanced visibility into data and greater speed, consistency and quality of data analysis.</li> </ul>
<p><b>Finance Technology Management</b></p>	<p>Provide <b>break-fix maintenance, monitoring, and optimization</b> services for your organization's finance technology applications and platforms.</p> <ul style="list-style-type: none"> <li>• Deep finance domain experience coupled with IT operations management.</li> <li>• Reliable and predictable management of core and 'last mile' finance technology.</li> <li>• Continuous improvement and innovation to keep pace with business needs.</li> </ul>
<p><b>Strategic Finance Augmentation</b></p>	<p>Embed <b>strategic finance resources</b>—from transformation leaders to specialist accounting resources—to address <b>fluctuations in demand</b> and <b>specific skill-set gaps</b>.</p> <ul style="list-style-type: none"> <li>• Access highly qualified resources with equivalent experience and seniority to supplement employees including on-call technical accounting and reporting support.</li> <li>• Relevant functional finance experience across a broad spectrum of skill sets.</li> <li>• Deep skills serving companies going public: IPO and SPAC readiness, execution and post-integration.</li> </ul>

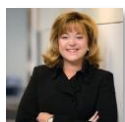
We help CFOs and Finance Executives achieve their goals through **on-going operations transformation** across multiple finance domains including:

Financial Planning & Analysis	Business Unit Finance	Finance Operations	Controllership	Accounting & Reporting	Treasury	Tax
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Every journey is different. **Let's talk.**



**Sergi Lemus**  
Deloitte Global Finance  
Operate Leader  
[slemus@s2g.deloitte.es](mailto:slemus@s2g.deloitte.es)



**Caroline Leies**  
Deloitte US Finance  
Operate Leader  
[cleies@deloitte.com](mailto:cleies@deloitte.com)



**Dave Turk**  
Deloitte Consulting  
Partner  
[dturk@deloitte.ca](mailto:dturk@deloitte.ca)