



Deloitte Global Boardroom Program

How do strong boards address Geopolitical tensions? How do they discuss Talent? Don't miss our last two webinars for 2023!

Dear members of the Deloitte Global Boardroom Program:

We invite you to register for our last two webinars for 2023. Join us on **17 October** for a webinar on “Talent and the Board,” which will give a sneak peek into the findings of our recent global survey on how boards talk about talent and the future of the workforce, featuring board members and executives from **Adecco, Mastercard, Orange, and Vista Outdoor**.

Please join us on **8 November** for a webinar on Geopolitics in the year ahead: The US, Europe, and Asia in 2024. In this discussion, we will welcome the former **US Ambassador to the European Union**, the former **Minister for Trade of the Republic of Korea**, the former **Belgian Ambassador to the US, EU and NATO**, and the former **Trump White House Legislative Affairs director**, who will explore emerging geopolitical themes in the US, Europe, and China that boards should consider as they look forward to 2024.

Last, we include a special invitation to hear from Dr. Jane Goodall, a recap of our 6 September and 12 September webinars, and a link to the recordings. We encourage you to share this newsletter with your colleagues and we thank you for your continued support of the Global Boardroom Program.

Please continue to share these newsletters with your boardroom and C-suite colleagues where you can.

Best wishes,

Dan Konigsburg

Deloitte Global Boardroom Program Leader



FINAL TWO BOARDROOM PROGRAM WEBINARS FOR 2023

Talent and the Board

The Great Resignation, quiet-quitting, pandemic-related convulsions in the workforce: in the post-pandemic economy, Talent is on the Board's agenda as never before. But how do the best boards work with management, the CHRO and the rest of the HR and Talent team to bring these issues to the fore? How can board members' experiences elsewhere usefully be brought to bear?

To answer these questions, we will be joined by Jean-Christophe Deslarzes, chair, **Adecco Group** and **Constellium**; Michael Fraccaro, chief people officer, **Mastercard Inc**; Bernard Ramanantsoa, board member, **Orange Belgium SA**, dean emeritus **HEC Paris** and Lynn Utter, board member, **Vista Outdoor Inc.**, **Lincoln National Corp**, operating partner, **Atlas Holdings LLC**.



October 17,
2023



16:00 London/11:00 NY

Geopolitics in the year ahead: The US, Europe, and Asia in 2024

2023 saw devastation in eastern Europe, rising tensions between China and the US, high energy costs and food security concerns driven by the war in Ukraine. As we look towards 2024, what geopolitical landscape should companies expect? How will the looming US Presidential election affect the geopolitical landscape? What can we expect from Europe and an expanded NATO? What will happen inside Russia? How is China thinking about its role in the world?

In this discussion, we will explore emerging geopolitical themes in the US, Europe, and China that boards should consider as they look forward to 2024. Our distinguished panel includes Anthony L Gardner, US ambassador to the **European Union** (2014-2017); Second vice-chair, **Iberdrola**; executive adviser, **Brookfield Asset Management**; senior adviser, **Brunswick Group** and Shahira Knight, **Deloitte** US managing principal of policy & government relations, and former director of **White House legislative affairs**; and Han-Koo Yeo, minister for **Trade of the Republic of Korea** (2021-2022)



November 8,
2023



16:00 London/11:00 NY

Boards of the future (Deloitte US)

With another year coming to a close, board members can expect the agenda for business to continue broadening with new and growing responsibilities. Boards of the future will likely be expected to be resilient, identify, grow, and empower the next generation of leaders, and will continue to drive excellence. However, the steps needed to achieve this and address the expansion of the board's responsibilities are not always clear. Join a discussion on the boards of the future, with perspectives from corporate governance specialists and experienced board members, tailored to the US market.



November 29,
2023



13:00 - 14:00 NY



UPCOMING 2023 GLOBAL BOARDROOM PROGRAM WEBINARS FOR 2024

Deloitte Global Boardroom Program discussions are open to Board members and Senior Executives. Please do share the invitation with your Board and Executive Committee colleagues who may be interested. If you are unable to attend because of time zone differences or scheduling conflicts, please register for the session and we will send you a link to the recording to watch at your convenience.

The US Economy in 2024: If the US Sneezes, will the world catch a cold?

After a year marked by modest growth, inflationary pressures, and ever-increasing interest rates, will the US economy catch a cold in 2024? And what does this mean for the global economic outlook? For boards operating in global markets—whether they are based in the US or elsewhere—what do directors need to know as they look ahead to 2024? And could the looming US presidential primaries and general election come into play?

In this webinar, we will be joined by a distinguished panel of business leaders and economists to consider the future of the world's largest economy.



January 10,
2024



16:00 London/11:00 NY

Generative AI: What Boards Need to Know Now

Come with us behind the headlines, as we look at Generative AI, how it differs from traditional AI approaches, and how leading organizations are using it to foster innovation and competitiveness. For boards, how to best oversee its expansion and ethical use remains one of the larger challenges in the boardroom today.

In this webinar, we will be joined by a distinguished panel of business leaders and technology experts to explore the future of generative AI as well as how boards can best grapple with its use and related challenges.



February 7,
2023



16:00 London/11:00 NY

Sustainability with Deloitte: Join our learning journey—and hear from Dr. Jane Goodall!

Date: 16 -20 October, 2023

Please join us for Deloitte’s second annual Global Sustainability Learning Week. Register now to sign-up for sessions that can help support you and your organization as we shape a more sustainable future, together.

Programming overview:

Building sustainable futures: A conversation with Dr. Jane Goodall, DBE

The journey toward a net-zero future should involve both sustainability and value creation—and solutions will require collaboration across private, public, and non-profit organizations. Join us for this very special conversation between world-renowned naturalist Dr. Jane Goodall, DBE, and Joe Ucuzoglu, Deloitte Global CEO.

Pathways to decarbonization conversation series

Join us on the road to COP28 as we share our perspective on how to address the decarbonization of hard-to-abate and high-emitting sectors and discuss the enabling role of hydrogen. This conversation series is designed to help leaders explore new modes of thinking, spark important discussions, and identify viable decarbonization pathways for their organizations.

From the Editor's Desk | Deloitte Insights

Curated Reading from the Best of Deloitte



Elisabeth Sullivan
Editor in chief,
Deloitte Insights

Deloitte 2023 CxO Sustainability Report

Over the last year, global executives have faced a number of challenges, including economic uncertainty, geopolitical conflict, supply chain disruptions, and talent shortages, among others. Despite these headwinds, concern over climate change continues to be a top priority for CxOs and their organizations.

[Read more](#)

On the board's agenda | Holistic governance through technology transformation

This edition of Deloitte US's on the board's agenda features a conversation with the chief information security officer at HP Inc. and board member at Overstock.com/Bed Bath & Beyond on how to govern holistically through transformative technological change.

[Read more](#)

Tech companies still enthusiastic about digital transformation, despite economic uncertainty

Execs are betting on AI to help accelerate efficiency and improve processes, but is that enough? Leaders interviewed by Deloitte in February 2023 still perceive digital transformation as the right target for investment.

[Read more](#)

Don't just have a data strategy, have an effective data strategy

For Chief Data Officers to achieve their mission, it is crucial not just to have a data strategy, but an implementable and effective data strategy. Data-driven decisions enable organizations to coordinate efforts, reduce time and waste, uncover new insights, and steer resources to maximize mission outcomes. But realizing those mission benefits typically starts with an effective, implementable data strategy.

[Read more](#)

Outcomes over outputs: Why productivity is no longer the metric that matters most

Data shows we're not as productive as we should be, despite rapid advances in technology. Maybe that's because we're measuring the wrong things.

[Read more](#)

Overcoming the hurdles to integrating sustainability into business strategy

Transforming to meet the demands of decarbonization takes more than ESG metrics: It takes governance. And it takes guts.

[Read more](#)

European CFO Survey - Spring 2023 edition

The Spring 2023 European CFO Survey finds that Europe's CFOs had a far better winter than they expected. Six months ago, in the autumn survey, they feared the worst.

[Read more](#)

Global Economic Update



Dr Ira Kalish
Chief Global Economist,
Deloitte

Weekly Global Economic Update

What's happening this week in Economics? Deloitte's team of economists examines news and trends from around the world. This week's update covers the outlook for US GDP in the fourth quarter and the situation regarding inflation in the UK and Japan.

[Read more](#)

How to register or refer a colleague to become a member:



Dan Konigsburg
Deloitte Global
Boardroom Program

Thank you for sending referrals to the Deloitte Global Boardroom Program. To make introductions to board or executive committee colleagues who would benefit from membership of the Global Boardroom Program, please just invite them by sending this link [here](#). As always, please get in touch if you have any questions or suggestions.

About the Deloitte Global Boardroom Program

The Deloitte Global Boardroom Program brings together the knowledge and experience of Deloitte member firms around the world to address critical topics of universal interest to company boards and management. Supplementing country programs, its mission is to promote dialogue between corporations and their boards and management, investors, the accounting profession, academia, and government. In addition to the publication of thought-pieces on critical topics, the Deloitte Global Boardroom Program hosts a series of must-see webinar discussions with eminent panelists to help boards and management of global companies to stay current and challenge perceived wisdom.

To become a member of the Global Boardroom Program, click [here](#). For more information contact globalboardroomprogram@deloitte.com



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