



# Deloitte Global Boardroom Program

Register for upcoming 9 May Webinar:  
Driving Outperformance from Digital Transformation

## To the members of the Deloitte Global Boardroom Program:

The health of the global economy remains on every board member's mind. This issue of Deloitte's Global Boardroom Program newsletter includes a link where you can watch last month's insightful discussion about the economy "**Supply, demand and inflation – a deep dive for boards**", including the former President of the European Central Bank. You can also find a recap of the webinar below.

Our next webinar will be equally insightful and you will not want to miss it. "Driving Outperformance from Digital Transformation: Lessons from the Boardroom" takes place on 9 May. **Please register now** and join our outstanding panel of board members – Teresa Briggs, Board member, **Snowflake Inc.**, **DocuSign Inc.**, **ServiceNow Inc.**, **Warby Parker**, David G. DeWalt, Board member, Delta Airlines; Founder and Managing Director, **NightDragon**; Managing Director, **AllegisCyber Capital**, and Angie Gifford, Vice President EMEA at **Meta**, Supervisory Board member, **Thyssenkrupp AG**.

We also share our latest insights with a focus on technology and data, setting the stage for our discussion at the webinar in May. Please continue to share these newsletters with your boardroom and C-suite colleagues where you can.

Best wishes,

**Dan Konigsburg**

Deloitte Global Boardroom Program Leader

# From the Editor's Desk | Deloitte Insights

*Curated Reading from the Best of Deloitte*

## Understanding the five competencies of transformational technology leadership

Today's technology leaders understand their role has changed. It's not enough to be an expert or specialist or independent operator. Instead, technology leadership is now a team sport—and this places an emphasis on the abilities of leaders to collaborate, communicate, coordinate, and co-create. Tech leaders should lead a synchronized team with multiple talents and competencies, all working toward the transformation of the enterprise. Deloitte's 2023 Global Technology Leadership Study shows how savvy tech leaders are not only rising to this challenge but also charting new career paths for themselves and the people on their teams.

[Read more](#)



**Elisabeth Sullivan**  
Editor in chief,  
Deloitte Insights

## What does it take to run a Metaverse?

Metaverse capabilities for the consumer, enterprise, and industrial sectors face performance requirements: handling and processing large amounts of data and powering real-time capabilities that demand extremely fast responses. Whether it's for human users interfacing with rich interactive experiences or for vast arrays of connected things generating and operating on data, networks need to be nimble and resilient, and computation should be instantly available and scalable. Leaders who are planning and developing metaverse capabilities should consider how these solutions may have unique requirements for networks, computation, and services.

[Read more](#)

## Inflation and the State of the US Consumer

Prolonged inflation has taken its toll on consumers' finances. Even as inflation rates show signs of easing, roughly four in ten Americans surveyed in Deloitte's Global State of the Consumer Tracker feel financially worse off compared to a year ago. Many continue to cite concerns around savings, and

nearly half still say they're delaying large purchases. We review the sense of financial well-being of American consumers in this latest edition of our regular consumer survey.

[Read more](#)



## UPCOMING 2023 GLOBAL BOARDROOM PROGRAM WEBINARS

*Deloitte Global Boardroom Program discussions are open to Board members and Senior Executives. Please do share the invitation with your Board and Executive Committee colleagues who may be interested. If you are unable to attend because of time zone differences or scheduling conflicts, please register for the session and we will send you a link to the recording to watch at your convenience.*

### **Driving Outperformance from Digital Transformation: Lessons from the Boardroom**

Boards face an increasingly urgent question: How to maintain a competitive advantage in a way that doesn't just keep up with technology but embraces it to generate new strategic possibilities and increasing returns? The strategic rationale is clear: From competitors with disruptive technology, to

pandemics, social unrest, and climate change, how can organizations—and their boards—invest and adapt to drive outperformance? How do leading boards provide oversight of investment in digital transformation to ensure real value generation for shareholders? And what kind of technology expertise do stakeholders expect to see on the Board?

To answer these questions, we will be joined by Teresa Briggs, Board member, **Snowflake Inc.**, **DocuSign Inc.**, **ServiceNow Inc.**, **Warby Parker**, David G. DeWalt, Board member, **Delta Airlines**; Founder and Managing Director, **NightDragon**; Managing Director, **AllegisCyber Capital**, and Angie Gifford, Vice President EMEA at **Meta**, Board member, **Thyssenkrupp AG**, in discussion with Tim Bottke, Deloitte Digital TMT industry leader to learn more.



May 9, 2023



16:00 London / 11:00 NY

### Thorny topics for the Audit Committee

The audit committee's work is key to trust, but its agenda is developing fast: What are the thorny topics audit committees are wrestling with? How should boards be thinking about forecasts in this challenging economic and geopolitical environment? How can audit committees make judgements with markets shifting so rapidly? What is the audit committee's role in driving to net zero? How will the ISSB's recently announced climate-related disclosure standards affect how audit committees address ESG reporting? How can audit committees manage these with an already full agenda, including broader risk management responsibilities, oversight of cyber defenses, broader internal controls, and an ever-changing regulatory landscape?

Join our distinguished panel, which includes Janine Guillot, former CEO of **SASB** and former Special Advisor to the **International Sustainability Standards Board (ISSB)**, Tushar Morzaria, Non-executive director **BP plc**, **Legal & General plc**, and Chairman of EMEA Investment Banking at **Barclays plc**, and Theresa Taylor, Board President, **CalPERS**, in discussion with Joe Ucuzoglu, **Deloitte Global CEO** as moderator to learn more.



June 7, 2023



16:00 London / 11:00 NY

## Challenges for Remuneration Committees

This year's remuneration committee agenda will likely continue to be dominated by topics related to net zero and other ESG matters, including employee well-being. How transparent is executive pay? Are windfall gains included in executive pay? How are remuneration committees balancing the interests of all stakeholders while attracting executive talent? What will be the forward-looking issues for remuneration committees tomorrow?

In this webinar, we are joined by Sheri McCoy, Compensation Committee Chair, **AstraZeneca**, **Kimberly Clark**; Lead Independent Director, **Stryker Corp**; Board member, **Galderma**, **Laronde**; Chair, **Parexel International Corp**. She will also be joined by two other panelists.



June 22, 2023



16:00 London / 11:00 NY

## Global Economic Update

### Weekly Global Economic Update

What's happening this week in Economics? Deloitte's team of economists examines news and trends from around the world. This week we have good news and bad news for the US economy.

[Read more](#)



**Dr Ira Kalish**  
Chief Global Economist,  
Deloitte

## How to register or refer a colleague to become a member:



**Dan Konigsburg**  
Deloitte Global  
Boardroom Program

Thank you for sending referrals to the Deloitte Global Boardroom Program. To make introductions to board or executive committee colleagues who would benefit from membership of the Global Boardroom Program, please just invite them by sending this link [here](#). As always, please get in touch if you have any questions or suggestions.

## About the Deloitte Global Boardroom Program

The Deloitte Global Boardroom Program brings together the knowledge and experience of Deloitte member firms around the world to address critical topics of universal interest to company boards and management. Supplementing country programs, its mission is to promote dialogue between corporations and their boards and management, investors, the accounting profession, academia, and government. In addition to the publication of thought-pieces on critical topics, the Deloitte Global Boardroom Program hosts a series of must-see webinar discussions with eminent panelists to help boards and management of global companies to stay current and challenge perceived wisdom.

To become a member of the Global Boardroom Program, click [here](#). For more information contact [globalboardroomprogram@deloitte.com](mailto:globalboardroomprogram@deloitte.com)



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