Key Client Case - EPM

EPM forms the backbone of finance transformations programs, hence delivering a few high-profile lighthouse clients is crucial for building market success

Leading Road Transportation company

Triggers for comprehensive business transformation:
- Legacy SAP ERP and SAP BPC hits end of life in 2027
- Opportunity to integrate landscape and harmonize processes

Key technologies:
- S/4 HANA (+ SAP BW4)
- SAP Group Reporting (GR)
- SAP Analytics Cloud (SAC)

Objectives:
- Integrate all subsidiaries in 1 platform
- Harmonize, Standardize, Simplify & Automate
- Replace Planning and Consolidation legacy system (BPC)

Value Cases	Solution Direction	Deloitte's role
Accelerated Consolidation process for fast visibility on the results across all Bus incl. Tax provisioning reporting process	**Implementation** of S/4 HANA and SAP Group Reporting (incl. SAP GRDC)	E2E **design, implementation and deployment** of SAP Group Reporting across its 700 subsidiaries
Revamped and optimized Management Reporting for streamlined and uniform performance management dialogues	**Real-time reporting** by leveraging SAC connectivity to S/4HANA, SAP Group Reporting, BW/4HANA, and SAC	Provided service for **full redesign of processes and systems** to redefine the performance management journey (incl. Enterprise Data Model reviews)
Harmonized planning and reporting for Group, Business Units and Departments	**Driver-based forecasting**, improving accuracy and flexibility across regions	Led **business embedment and change management**, collaborating closely with business users
Integrated Rolling Forecast platform for better quality planning outcome	**Optimized Consolidation and reporting process** and seamless integration of consolidation data in the management reporting journey	Ensured **seamless integration** between S/4 HANA, SAP Group Reporting, BW/4 and SAC for Reporting and Planning

On EPM solution across the global organization

600+ Subsidiaries

One common management reporting journey

Fully integrated Actuals and Planning reporting

Rolling Forecast

Faster execution of consolidation process and planning cycles