



Deloitte Global Boardroom Program

Register now for our 18 April discussion on Inflation featuring the former President of the European Central Bank

To the members of the Deloitte Global Boardroom Program:

Threats to the economy remain at the top of the Boardroom agenda. In this issue of the Deloitte Global Boardroom Program newsletter, we remind you to register for our upcoming webinar on 18 April, **“Supply, demand and inflation – a deep dive for boards”**.

Rana Faroohar will lead a discussion with Curtis Dubay, Chief Economist for the **US Chamber of Commerce**; Jason Furman, Chairman, **Council of Economic Advisers** under President Obama; and Jean-Claude Trichet, President of the **European Central Bank** from 2003 to 2011.

Also included in this newsletter is our compelling webinar schedule through June. Register now so you can reserve these dates on your calendar.

Lastly, we share our latest reports and global insights ranging from human capital, to retail, to digital transformation. Please continue to share these newsletters with your boardroom and C-suite colleagues – we always welcome them as members.

Best wishes,

Dan Konigsburg

Deloitte Global Boardroom Program Leader

From the Editor's Desk | Deloitte Insights

Curated Reading from the Best of Deloitte

Global Human Capital Trends 2023

For the past century, we have been governed by a mechanistic view of work. We have assumed that work is fixed and repeatable, readily organized into discrete tasks and grouped into well-defined jobs. Transformation efforts have therefore focused on cost and productivity—how to deliver the same outcomes through faster, more efficient methods. But in recent years, these models have been challenged as organizations and workers grapple with a greater degree of disruption than ever before.

[Read more](#)



Elisabeth Sullivan
Editor in chief,
Deloitte Insights

Global Powers of Retailing 2023

The Global Powers of Retailing 2023 report shows the top 250 companies posting 8.5% year-on-year growth in retail revenue, up from 5.2% in the previous year. The apparel and accessories sector achieved the highest annual sales growth with 31.3%. The top 250 retailers achieved an average net profit margin of 4.3%. Seventy-three percent of Consumer Industry CXOs have increased investments in sustainability over the last year, which remains high on the agenda. The full report further analyzes the fastest growing retailers, new entrants, and the future of the store.

[Read more](#)

2023 Global Health Care Outlook

The COVID-19 pandemic permanently changed global health care - from accelerating the adoption of new technology and care delivery models to increasing the focus on sustainability and resiliency. In our 2023 Global Health Care Outlook, we examine the current state of the sector, explore insights into international health policies, identify emerging threats to public health, and consider how technology

will change health care delivery over the next decade. We also look at five areas that are critical to this transformation, pose questions and suggest actions to support this transformation.

[Read more](#)

See Your World in Digital

Deloitte's recent research into effective leadership of digital transformation is based on real-world scenarios and compelling insights from global CEOs. Ahead of our May 9th webinar on “Driving Outperformance from Digital Transformation” we bring you two practical, research-driven guides for business leaders facing the challenge of transforming their own organizations through digital technology: [How the CEO's leadership in digital transformation can tip the scale toward success](#) and [How to lead digital transformation from the top](#).

[Read more](#)



UPCOMING 2023 GLOBAL BOARDROOM PROGRAM WEBINARS

Deloitte Global Boardroom Program discussions are open to Board members and Senior Executives. Please do share the invitation with your Board and Executive Committee colleagues who may be interested. If you are unable to attend because of time zone differences or scheduling conflicts, please register for the session and we will send you a link to the recording to watch at your convenience.

Supply, demand, and inflation – a deep dive for boards

Despite efforts by central banks around the world, higher levels of inflation may be with us for an extended period. What are the implications of this extended period of inflationary pressure – for government budgets, for consumers, for savings and investment, and for companies? Will the impacts look similar from country to country, or will there be regional or country-level differences? For boards, inflation makes long-term strategic planning more challenging, especially assumptions behind investment, pricing and hiring, and much else besides. But will this time of challenge also accelerate other megatrends, such as investment in technology and other innovations?

Our distinguished panel comprises Curtis Dubay, Chief Economist for the **US Chamber of Commerce**; Jason Furman, Chairman, **Council of Economic Advisers** (2013–2017); and Jean-Claude Trichet, President of the **European Central Bank** (2003-2011), in discussion with Rana Foroohar, Global Business Columnist, The Financial Times and Global Economic Analyst, CNN, as moderator.



April 18, 2023



16:00 London / 11:00 NY

Lessons from the Boardroom: Driving Outperformance from Digital Transformation

Boards face an increasingly urgent question: How to maintain a competitive advantage in a way that doesn't just keep up with technology but embraces it to generate new strategic possibilities and increasing returns? The strategic rationale is clear: From competitors with disruptive technology, to pandemics, social unrest, and climate change, how can organizations—and their boards—invest and adapt to drive outperformance? How do leading boards provide oversight of investment in digital transformation to ensure real value generation for shareholders? And what kind of technology expertise do stakeholders expect to see on the Board?

To answer these questions, we will be joined by Teresa Briggs, Board member, **Snowflake Inc.**, **DocuSign Inc.**, **ServiceNow Inc.**, **Warby Parker**, David G. DeWalt, Board member, **Delta Airlines**; Founder and Managing Director, **NightDragon**; Managing Director, **AllegisCyber Capital**, and Angie Gifford, Vice President EMEA at **Meta**, Board member, **Thyssenkrupp AG**, in discussion with Tim Bottke, Deloitte Digital TMT industry leader to learn more.



May 9, 2023



16:00 London / 11:00 NY

Thorny topics for the Audit Committee

The audit committee's work is key to trust, but its agenda is developing fast: What are the thorny topics audit committees are wrestling with? How should boards be thinking about forecasts in this challenging economic and geopolitical environment? How can audit committees make judgements with markets shifting so rapidly? What is the audit committee's role in driving to net zero? How will the ISSB's recently announced climate-related disclosure standards affect how audit committees address ESG reporting? How can audit committees manage these with an already full agenda, including broader risk management responsibilities, oversight of cyber defenses, broader internal controls, and an ever-changing regulatory landscape?

Join our distinguished panel, which includes Janine Guillot, former CEO of **SASB** and former Special Advisor to the **International Sustainability Standards Board (ISSB)**, Tushar Morzaria, Non-executive director **BP plc**, **Legal & General plc**, and Chairman of EMEA Investment Banking at **Barclays plc**, and Theresa Taylor, Board President, **CalPERS**, to learn more.



June 7, 2023



16:00 London / 11:00 NY

Challenges for Remuneration Committees

This year's remuneration committee agenda will likely continue to be dominated by topics related to net zero and other ESG matters, including employee well-being. How transparent is executive pay? Are windfall gains included in executive pay? How are remuneration committees balancing the interests of all stakeholders while attracting executive talent? What will be the forward-looking issues for remuneration committees tomorrow?

In this webinar, we'll be joined by Sheri McCoy, Compensation Committee Chair, **AstraZeneca**, **Kimberly Clark**; Lead Independent Director, **Stryker Corp**; Board member, **Galderma**, **Laronde**; Chair, **Parexel International Corp**. She will also be joined by two other panelists.



June 22, 2023



16:00 London / 11:00 NY

Economic Update

The Monday Briefing

What's happening this week in Economics? Ian Stuart, Deloitte's Chief Economist in the UK, provides a succinct and eclectic weekly take on economics and finance.

[Read more](#)

How to register or refer a colleague to become a member:



Dan Konigsburg
Deloitte Global
Boardroom Program

Thank you for sending referrals to the Deloitte Global Boardroom Program. To make introductions to board or executive committee colleagues who would benefit from membership of the Global Boardroom Program, please just invite them by sending this link [here](#). As always, please get in touch if you have any questions or suggestions.

About the Deloitte Global Boardroom Program

The Deloitte Global Boardroom Program brings together the knowledge and experience of Deloitte member firms around the world to address critical topics of universal interest to company boards and management. Supplementing country programs, its mission is to promote dialogue between corporations and their boards and management, investors, the accounting profession, academia, and government. In addition to the publication of thought-pieces on critical topics, the Deloitte Global Boardroom Program hosts a series of must-see webinar discussions with eminent panelists to help boards and management of global companies to stay current and challenge perceived wisdom.

To become a member of the Global Boardroom Program, click [here](#). For more information contact globalboardroomprogram@deloitte.com



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