Deloitte.



Transforming the workplace and workforce for the future



The pandemic provided a glimpse into the incredible opportunities of the future of work. Prior to the disruptive overnight shift to remote work, many organizations were only beginning to rethink how and where work gets done to meet the needs of the workforce. As the pandemic subsides, there is now a much more urgent call to action to reimagine our workplace to create value in the new era of the hybrid workforce.



Responding to the new reality of work

Before the pandemic the workforce was already changing, with the arrival of the gig economy and contractors complementing full-time employees in the workforce.

Since the emergence of the pandemic the workplace itself has changed: it no longer denotes a physical space. Hybrid models, between the office and anywhere else where work is done, are the new reality.

The Future of Work focuses on transforming work and an organisation's purpose. By prioritising the workforce experience as they reshape the workforce ecosystem, companies can benefit from the productivity gains and innovations that result from a more empowered, included, capable, and engaged workforce.

We help clients who are navigating these shifts gain insight into how to transform their work, workforce and workplace effectively, tapping their potential to achieve their goals.



Creating the hybrid workplace

Recently, we collaborated with UN Today, the official magazine of United Nations international civil servants in Geneva, on <u>an article about the workplace of the future</u> as the pandemic recedes. Here are some of our key take-aways:

- Due to Covid-19, remote working, long at the heart of the discussions about the 'Future of Work,' has become the new reality.
- Many employees reported feeling more productive and flexible working remotely, but isolation and longer hours were seen as negative impacts.
- What's needed now is a hybrid workplace equipping the workforce to work from anywhere they feel productive and engaged. One size does not fit all: an effective hybrid workplace demands an understanding of employees' preferences, technology, and work patterns.



Transforming the workforce

Hybrid work opens many opportunities. As the Covid-19 home office restrictions begin to be lifted in Switzerland, where employees work is just one key consideration for organisations. Through our Workforce Transformation practice, we help organisations holistically understand what an optimised workforce means for them and how to get there.

By applying our advanced workforce analytics, we use data to drive our approaches. Understanding the skills and competencies of the future, we shape talent pipelines and the employee lifecycle. Leveraging these insights for solutions such as Talent Marketplaces we help organisations become truly transformative by putting employees in charge of their own career paths.

At Deloitte we have been at the forefront of Future of Work discussions long before the Covid-19 pandemic. We have built extensive expertise in supporting clients to adapt to the changing work environment. Read more about the Future of Work.

Get in touch with us:



Veronica Melian, PhD.
Swiss Human Capital Leader
vcmelian@deloitte.ch
+41 58 279 6161

Veronica is a Partner with more than 25 years of consulting experience at Deloitte. She currently leads the Human Capital Practice in Switzerland, having previously been the Americas Human Capital Leader.

She has more than 20 years of experience leading large scale global transformation programmes. She advises business leaders on how to transform the way their business works and prepare them for the future of work. Veronica holds an MBA from The Ohio State University, USA, and a PhD in Psychology of Human Resources from the University of Valencia, Spain.



Andrew Erhardt-Lewis
Director
acerhardtlewis@deloitte.ch
+41 58 279 6857

A sharp thinking, commercially minded senior strategic reward and operations consultant with strong influencing skills and leadership abilities. Lead roles in pay and grading, sales incentives, benefits strategy and HR outsourcing for major global clients to deliver improved business results through improved employee propositions at lower costs. An energetic and hands on style backed by solid professional and regulatory experience of delivering risk-balanced reward, profitable, innovative solutions that meet complex business needs.

Authors:

Jael Zahnd
Senior Consultant,
Deloitte Switzerland
jzahnd@deloitte.ch
+41 58 279 7266

Cleo Chevalier-Riffard

Consultant,
Deloitte Switzerland
ccchevalierriffard@deloitte.ch
+41 58 279 9035

Deloitte.

This publication has been written in general terms and we recommend that you obtain professional advice before acting or refraining from action on any of the contents of this publication. Deloitte AG accepts no liability for any loss occasioned to any person acting or refraining from action as a result of any material in this publication.

Deloitte AG is an affiliate of Deloitte NSE LLP, a member firm of Deloitte Touche Tohmatsu Limited, a UK private company limited by guarantee ("DTTL"). DTTL and each of its member firms are legally separate and independent entities. DTTL and Deloitte NSE LLP do not provide services to clients. Please see www.deloitte.com/ch/about to learn more about our global network of member firms.

Deloitte AG is an audit firm recognised and supervised by the Federal Audit Oversight Authority (FAOA) and the Swiss Financial Market Supervisory Authority (FINMA).

© 2022 Deloitte AG. All rights reserved.

Designed by CoRe Creative Services. RITM1033374.