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**Public Sector** 



### **Take 3** Making smarter, faster resource decisions

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#### Lessons from Federal and State agency leaders

# Spend more time fulfilling your mission instead of manually massaging data

Today, government agencies are squeezed by tighter budgets and growing legislative scrutiny. They need to make more informed resource decisions but are often constrained by siloed data and uncoordinated systems. How can agencies shift their focus to fulfilling their mission, rather than manually churning numbers? When budget-related information is stored on spreadsheets and on disparate systems, it can be difficult to answer oversight questions such as: "Why does this cost so much?", "What did it cost last year?", or "Are there any spending trends?".

What may be needed is a data analytics framework that integrates planning, budgeting, and execution management into one platform that delivers a comprehensive financial view with easy-tounderstand dashboard visualizations. This can enable leaders to evaluate program performance against plans and budgets and make informed decisions to produce better agency outcomes.



Analysts spend hours collecting and massaging data; this time could be better spent performing analysis to uncover insights to meet strategic goals.

#### Lessons from Federal and State agency leaders

# How to gain a comprehensive view of planning, budgeting, and performance

#### Identify process gaps

How do your organization's processes compare with those of other agencies? A gap analysis against effective processes can help you identify where you need to make changes across people, processes, and technologies to create a holistic view that can help you improve planning, budgeting, and execution.

#### Clean up data

Standardizing and validating data gathered from dozens of sources can be a tedious process, but the good news is that once data standards are established, ongoing maintenance is simple when the system automatically validates entries for consistency.

#### Integrate data in a consolidated platform

By having all data on one system, the planning and budgeting processes can then be integrated with the execution year's data to inform planning and budgeting for future years.

#### Increase financial visibility

Data visualization tools can proactively deliver agencywide financial insights through intuitive dashboards, which are accessible to program control officers, comptrollers, agency resource managers, and decision makers at all levels. They have the ability to ask questions and obtain reliable, detailed information to make smarter decisions—fast.

#### **Drive lasting change**

Providing your people with easy access to the data they need, when they need it, can make their jobs easier, more productive, and more engaging. But it's easy to slip back into old habits, which is why effective training and change management should be integrated into your implementation plans to gain sustained long-term benefits.

## Should we talk?

Deloitte's professionals understand the challenges your federal or state agency faces. We work with business and technology consultants from both Deloitte and IBM to develop holistic solutions across people, processes, and technology that help enable you to meet your agency's strategic goals and deliver better outcomes.

If you need to make more informed resource decisions, we should talk.

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### A case in action

A large Federal intelligence agency had more than a dozen homegrown financial databases —each with a different level of accuracy and completeness—plus two separate processes for budget submission and execution reporting. Analysts spent many hours entering data and manipulating spreadsheets to create a consolidated view of the agency's spending.

The agency implemented Deloitte's integrated budget system that links requirement planning, budget formulation, and execution tracking. The solution—built on IBM's market-leading Planning Analytics platform interfaces with the agency's accounting system, effectively eliminating additional data entry and improving accuracy and completeness.

The agency is now able to track spending against budget in near-real time. Another result is that the agency reduced its annual actual execution reconciliation process from three weeks to one day.

## **Deloitte.**

Click here for more information about **Deloitte Analytics.** 

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