



Deloitte creates end-to-end risk strategies to help clients deal with both current and future concerns.



Strategic & Reputation Risk

The Strategic & Reputation Risk practice helps organisations to identify and manage the risks that are most impactful to the long term success of the C-suite and Board, starting with helping management to gain insight into the requirements and expectations of best-in-class corporate governance.

Areas of focus include: holistic enterprise risk management; assessing, managing and exploiting the impacts of marketplace disruption and innovation; anticipating and managing risks that impact an organisation's brand and reputation; anticipating, responding to and recovering from crisis events; and gaining insight and assurance relating to corporate sustainability programs.

- Corporate Governance
- Strategic Risk
- Brand & Reputation Risk
- Crisis Management
- Sustainability

Regulatory Risk

The Regulatory Risk practice helps organisations to manage the full life-cycle of regulatory risk, including: development of strategies, structures and processes to anticipate and adapt to changes in the regulatory environment; design, assess, and transform the process, controls, and infrastructure needed to address the wide variety of specific regulations and regulatory risks; and respond to specific breakdowns in their regulatory compliance programs.

- Regulatory Strategy
- Regulatory Compliance
- Regulatory Response

Financial Risk

The Financial Risk practice helps organisations to manage their financial risk areas by designing and implementing governance, processes, models, data, technology, and reporting, including full transaction life-cycle support. Our practitioners combine focused experience, deep technical knowledge, leading industry expertise, and a thorough understanding of regulatory requirements with the goal of helping clients enhance transparency, efficiency, effectiveness, compliance, and financial integrity on a sustained basis.

- Market & Credit Risk
- Capital Management, Liquidity & Treasury Risk
- Accounting & Financial Reporting Risk

Operational Risk

The Operational Risk practice helps organisations transform the ways in which they leverage people, third-party relationships, technology, data, business processes, and controls to address their operational risks and elevate business performance. The practice assists organisations in developing integrated, strategically-aligned risk management solutions that allow the management to make optimized business decisions and drive them towards being a truly Risk Intelligent enterprise.

- Internal Audit
- Conduct Risk
- Extended Enterprise Risk Management
- Operational Risk and Transformation
- Technology and Data Risk

Assurance

The Assurance practice helps organisations to address regulator and marketplace demand to manage third- party risk through internal control attestation services, audit analytics and specialized audit services. Results that identify trends in the underlying data or systems can be used to support testing conclusions and generate meaningful insights that may be communicated to management and those in charge of Governance.

- Audit Analytics
- IT Audit
- Third Party Assurance

Cyber Risk

The Cyber Risk practice helps organisations to develop and implement enterprise strategies and programs for managing information and technology risks. Deloitte Cyber Risk practitioners connect demonstrated standards-based methodologies and frameworks with extensive industry knowledge and experience to create practical, sustainable management strategies and technical and operational architectures.

Across these strategy, management, and technology integration solutions, the practice effective helps clients to find the appropriate balance between risk management and cost containment.

- Cyber Strategy
- Cyber Security
- Cyber Vigilance
- Cyber Resilience

Risk Advisory Common Storefront

Key Risk Areas	Component Services	“We help organisations ...”	* Services may be delivered in partnership with other businesses
Strategic & Reputation Risk	Corporate Governance	Address marketplace expectations related to board oversight responsibilities	
	Strategic Risk	Identify trends and disruptors that could impact competitive advantage, market position, and long-term performance	
	Brand & Reputation Risk*	Identify, monitor and respond to internal and external risks that impact stakeholder perceptions of organizational brand and reputation	
	Crisis Management*	Prepare for, respond to, and recover from crisis events, including crisis monitoring, execution of crisis plans, and crisis communications	
	Sustainability	Develop, monitor, assure and report on sustainability missions that address key stakeholders' social, ethical, environmental and other non-financial needs	
Regulatory Risk	Regulatory Strategy	Develop strategies to anticipate, and adapt to, regulatory change	
	Regulatory Compliance	Design, implement and operate compliance programs to preserve organizational value and create competitive advantage	
	Regulatory Response	Respond to actual or prospective regulatory censures through implementation of efficient and effective regulatory change processes	
Financial Risk	Market & Credit Risk	Assess, design and implement governance, processes, models, data and technology, and reporting related to market and credit risk management including transaction valuation and public offerings	
	Capital Management, Liquidity & Treasury Risk	Assess, design and implement governance, processes, models, data and technology, and reporting related to capital, liquidity and treasury risk management	
	Accounting & Financial Reporting Risk*	Transform and conform accounting, finance and reporting processes and controls to improve integrity, transparency and efficiency	
Operational Risk	Internal Audit	Transform internal audit functions to achieve a high level of performance through a full range of outsourcing, co-sourcing, and technology and data analytic services	
	Conduct Risk*	Assess and evolve the organization's values, beliefs, tone, conduct and understanding of risk culture in dealings with stakeholders	
	Extended Enterprise Risk Management*	Evaluate and manage third party risk related to outsourcing, licensing, alliances and other business partnerships across the organization	
	Operational Risk and Transformation	Develop frameworks that includes common risk taxonomy, loss event reporting, business and IT process and controls assessment methods, and enabling tools and technologies	
	Technology & Data Risk*	Implement enterprise-wide technology and data management frameworks to enable the Board and senior management in their risk related oversight and decision making responsibilities	
Assurance	Assurance Services	Address regulator and marketplace demand to manage third- party risk through internal control attestation services, audit analytics and specialized audit services	
Cyber Risk	Cyber Strategy	Guide investment and ongoing management of cyber risk programs including risk assessments, threat awareness and implementation of GRC solutions	
	Cyber Security	Establish risk-focused cyber controls, balancing the need to reduce risk, while also enabling productivity, business growth, and cost optimization objectives	
	Cyber Vigilance	Leverage our deep experience with analytic and correlation technologies to develop monitoring solutions focused on critical business processes including the integration of threat data, IT data, and business data to prioritize incident handling and investigation	
	Cyber Resilience	Prepare to handle critical cyber incidents, return to normal operations, and repair damage to the business	

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