



CASE STUDY: LIFE SCIENCES & HEALTH CARE

Sixty-six countries and 55,000 users – One Takeda

“The Business Process Redesign Integration programme has harmonised legacy processes to our OneTakeda ways of working in just over two years. This is a remarkable achievement.”

— Rebecca Kaufmann,
VP, Global Head of ERP Product Management

QUICK STATS

- Headquartered in Tokyo, Japan
- Founded in 1781, incorporated in 1925
- R&D-driven global biopharmaceutical company
- Four therapeutic areas: oncology, gastroenterology (GI), rare diseases, and neuroscience
- Among the world’s largest pharmaceutical companies by both market capitalisation and sales

THE ISSUE

The worldwide integration of a strategic acquisition to harmonise business processes into a single way of working, powered by best-in-class technology across the enterprise.

THE SOLUTION

In 2019, Takeda, a global pharmaceutical manufacturer, acquired global biotechnology firm Shire. The company engaged Deloitte in a multi-year business process redesign (BPR) programme to design and implement harmonised business processes with a common SAP® template as its backbone. Deloitte integrated 66 countries and 55,000 end users onto the platform, creating a “OneTakeda” working methodology. Finance, supply chain, commercial, and procurement methods are now standardised and in line with corporate policies; and the IT landscape has been streamlined and is ready for future data and digital initiatives.

SAP TECHNOLOGIES LEVERAGED

- SAP
- SAP APO
- SAP BW
- SAP® Ariba®
- SAP GTS
- SAP Analytics Cloud
- SAP® Concur®
- Blackline
- SAP IBP
- SAP Master Data Governance

THE IMPACT

-  Harmonised legacy processes with the OneTakeda ways of working
-  Data and processes harmonised across all Takeda entities
-  Enabled Takeda Business Solutions to operate with the OneTakeda
-  Simplified system landscape, reduced by half
-  Best-in-class technology underpinned by a single and scalable ERP backbone
-  A foundation for Takeda’s data and digital initiatives and journey to the cloud



For more information contact

Beniamino Matriciani
bmatriciani@deloitte.ch