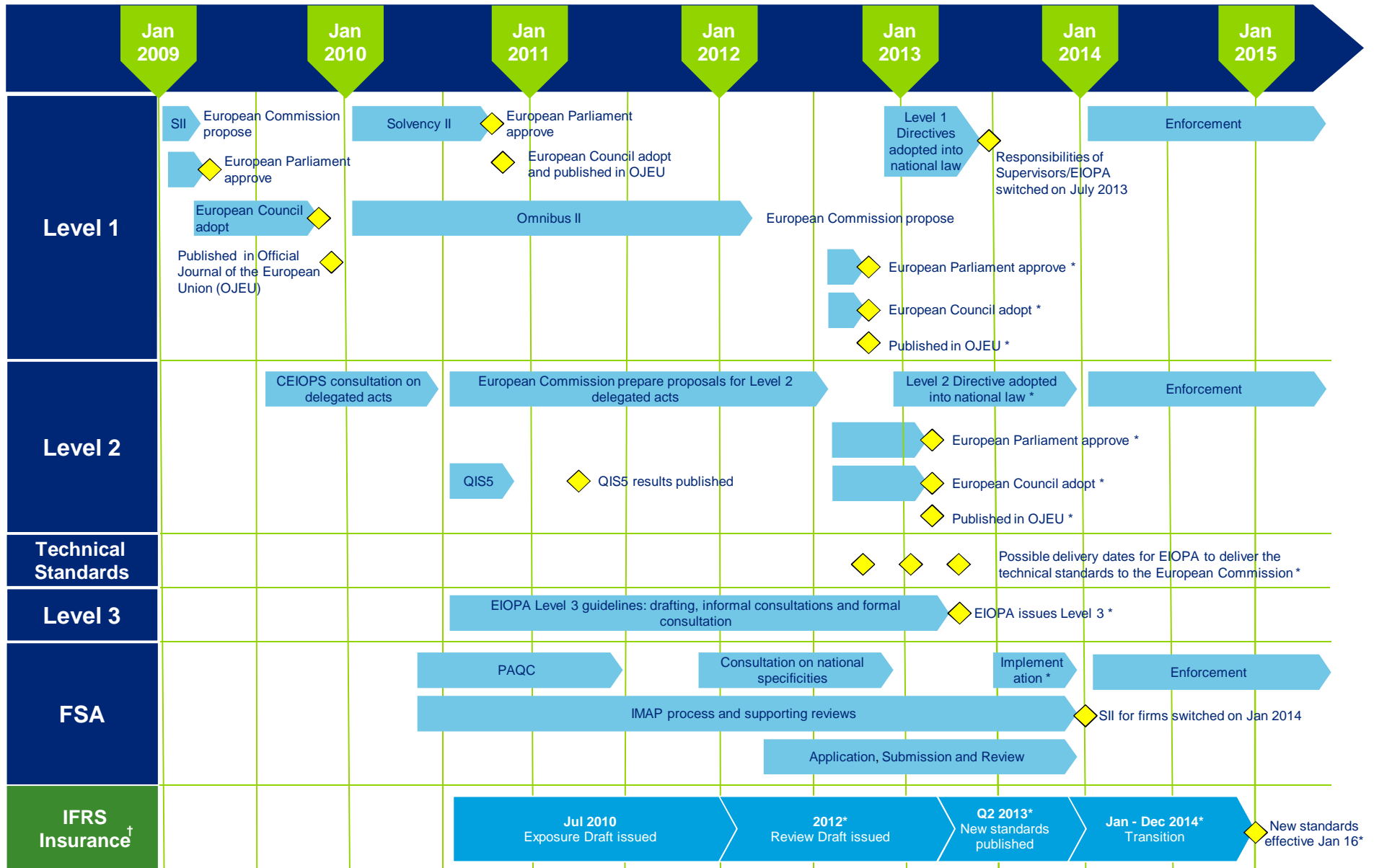


Provisional timeline: Solvency II and IFRS Insurance[†] implementation



[†]IFRS 4 Phase II; IFRS 9 Phases I, II and III; Leases; and Revenues

* Deloitte view as dates are not finalised